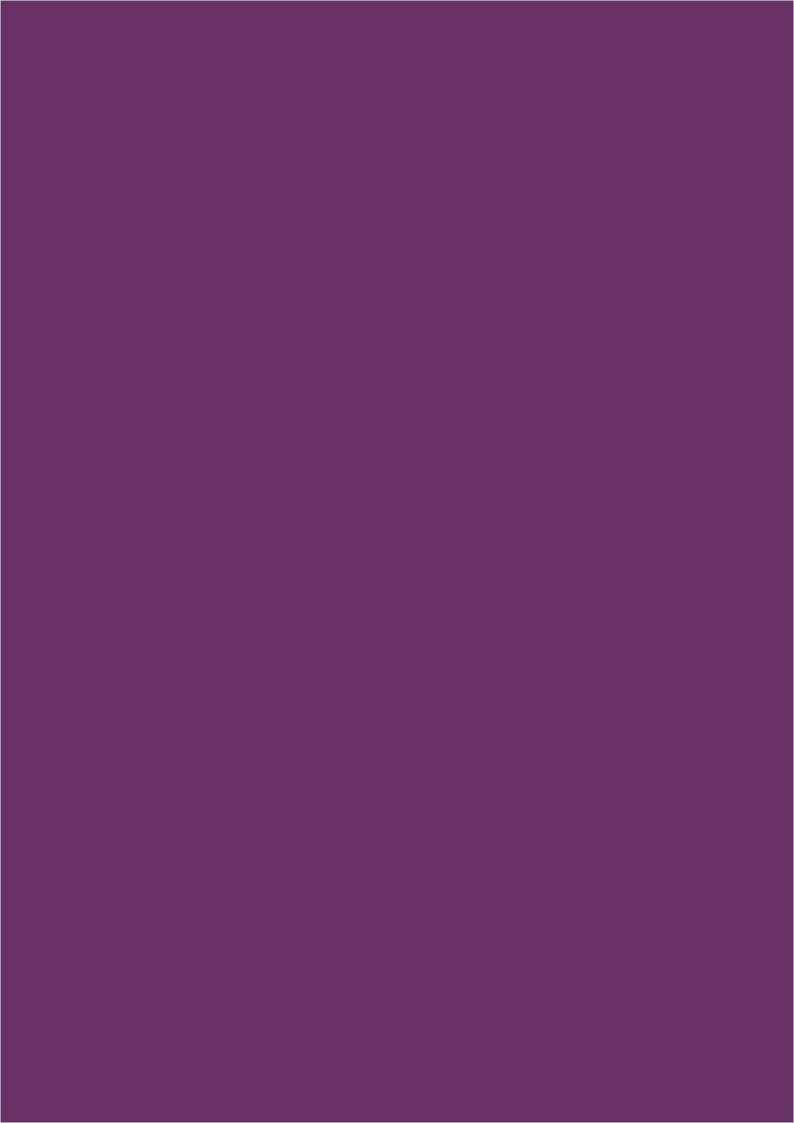


Corporate Governance Report of Entities with Securities Admitted to Trading on Regulated Markets

2014





Corporate Governance Report of Entities with Securities Admitted to Trading on Regulated Markets

2014

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ISSN: 2386-9615

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Introduction

Spain's Corporate Enterprises Law¹ stipulates that listed companies should publish an Annual Corporate Governance Report (hereafter ACGR) and notify it as a significant event. The ACGR must provide comprehensive and reasoned information on the corporate governance structures and practices of the issuers of listed securities, enabling investors and other users to make a founded judgement on the same. The Securities Market Law² extends this obligation to other issuers of listed securities.

The Corporate Enterprises Law requires issuers to disclose their degree of compliance with the recommendations of the Unified Good Governance Code (hereafter Unified Code), and charges the CNMV with reviewing corporate governance rules, empowering it to gather all necessary data and to make any disclosure it sees fit on how far these recommendations are being complied with.

This is the eleventh consecutive year that the CNMV has published the corporate governance report of entities with securities admitted to trading on regulated markets, and the eighth since the entry to force of the Unified Code.

This report provides an aggregate picture of the main characteristics of the corporate governance structures of the issuers of securities admitted to trading in Spain, based on the ACGR each one has published as a material event. The latest reports, received and analysed in 2015, correspond to the year 2014.

The first chapter looks at developments in the corporate governance practices of the 141 Spanish listed companies filing an ACGR for the year 2014. It examines their degree of compliance with binding definitions and the "comply or explain" rule; their ownership structure; the key characteristics of their general meetings; the structure of their boards of directors and board committees, and the main characteristics of board operation; and their disclosures on risk management systems and related-party transactions.

The section headed "comply or explain" offers a moving picture of companies' compliance with Unified Code recommendations and the reasons that they state for any departure from the same.

¹ Article 540 of Legislative Royal Decree 1/2010 of 2 July approving the consolidated text of the Corporate Enterprises Law, in the wording contained in Law 31/2014 of 3 December amending the Corporate Enterprises Law to improve corporate governance.

² The third additional provision of Law 26/2003 of 17 July amending Securities Market Law 24/1988 of 28 July and the consolidated text of the Public Limited Companies Law, approved by Legislative Royal Decree 1564/1989 of 22 December, in order to enhance the transparency of public listed companies, extends the obligation to the issuers of other listed securities.

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The second chapter of the report sets out the main corporate governance characteristics of the 29 issuers of listed securities other than shares filing an ACGR in 2014.

The third chapter summarises the most relevant recent initiatives and/or reports issuing from international authorities and organisations regarding companies and their governance.

Finally, the figures and tables inserted in the chapters of this report are supplemented by a series of statistical annexes based on the data disclosed in company ACGRs.

Annexes I and II set out the aggregate and individual data of listed public companies grouped by sector and market capitalisation. Annex IV itemises their compliance with each Unified Code recommendation.

Annex III presents the individual data of issuers of securities other than shares admitted to trading on regulated markets.

This report refers to the legal situation prevailing on 31 December 2014. However, following the publication on 3 December that year of Law 31/2014³ amending the Capital Enterprises Law to incorporate certain Unified Code recommendations, in February 2015 the CNMV approved a Good Governance Code of Listed Companies which updates and replaces the previous Unified Code. The new code and its recommendations were not, however, applicable in 2014, the year covered by the present report.

I. Annual corporate governance report of listed companies

This chapter sets out the main conclusions drawn from the analysis of 2014 ACGRs, as presented in 2015 by 141 listed companies (142 in 2013 and 146 in 2012).

Corporate governance highlights

Ownership structure

- Aggregate share capital was up 7.1% with respect to the 2013 close, while market capitalisation increased by 9% in the same period.
- Aggregate share capital was distributed as follows:
 - The combined ownership interest of non-director significant shareholders rose to 32.7% (31.5% in 2013).
 - Boards of directors reduced their share to 23.1% (25.8% in 2013).
 - The proportion of treasury stock stood at 1.3%, up from 1.2% in 2013.
- Total free float climbed to 42.9% (41.5% in 2013). Of the 141 companies in the sample, 105 had free float above 25%, against the seven companies (8 in 2013) reporting free float below 5%.
- At 88 companies (96 in 2013), the sum of significant shareholdings and board share packages exceeded 50% of capital.
- In 24.8% of companies (28.2% in 2013) some natural or legal person owned a majority of voting capital or was in a position of control.

The general meeting

- The average percentage of capital taking part in general meetings held in 2014 was 69% (70.6% in 2013). This participation rate was once again inversely proportional to companies' free float, such that the highest attendance rates tended to go along with the lowest percentages of free-floating equity.
- Although physical attendance remained the most popular option for participation in general meetings, the percentage of firms whose shareholders make use of remote voting systems⁴ progressed steadily from 12.3% in 2008

^{4 2%} of remote voting was done electronically, and the remaining 98% by other means (postal mail, courier service, etc.).

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- to 29.5% in 2012. After faltering in 2013, when the percentage dropped to 27.5%, the advance resumed in 2014 as far as 29.1% at the annual close.
- The proportion of companies specifying a minimum ownership threshold for attendance at general meetings was 46.8% (47% in 2013). Three firms⁵, one Ibex 35, impose an attendance threshold of more than 1,000 shares.

Board and directors

- The number of directors on listed company boards totalled 1,344 (1,409 in 2013). 34.7% of board members served on the boards of Ibex 35 companies (34.1% in 2013).
- Average board size shrank to 9.5 members (9.9 in 2013), rising to 13.3 among the Ibex 35 group. In 84.4% of companies (83.1% in 2013), board size lay within the five to fifteen range recommended in the Unified Code. Boards of over 15 members (7.8%) were again mainly found among Ibex 35 members.
- Executive directors continued to predominate among the chairmen of listed companies (57.2% in 2014), although their weight was 1.3 points lower than in 2013. Among Ibex 35 companies, the percentage of executive chairmen was 65.7%, around 3 points lower than in 2012.
 - Eight percent of chairmen belonged to the independent category (up from 5.6% in 2013), a large majority of them at companies with market capitalisation below 500 million euros.
- 95% of companies had a majority of non-executive directors on their boards (95.1 % in 2013).
- The length of board member service decreased slightly with respect to previous years. Executive directors were again the longest serving (10.9 years in average), followed by proprietary directors (7.9 years).
- Independent directors were those serving least time on average (6.1 years), and a significantly smaller percentage, 11% compared to 15.1% in 2013, had been on the board for over 12 years.
- As in 2013, the overall proportion of independent directors exceeded the 1/3 threshold urged by the Unified Code (36.5% on average). The advance in independent membership was especially marked among non-Ibex 35 companies.
 - Further, the number of companies with no independents on their boards held at under 5%, corresponding in part to firms undergoing insolvency proceedings or in liquidation.
- The percentage of female directors was somewhat higher at 13.5% (12% in 2013), rising to 16.7% among Ibex 35 firms (15.6% in 2013), as was the number of firms with at least one women on their boards (69.5% in 2014 against 66.2% in 2013). 8.6% of Ibex 35 companies reported not one woman on their boards.

Developments in corporate governance practices

The proportion of female independent and proprietary directors increased in the year (to 18.4% and 12.9% respectively versus 17.6% and 11% in 2013). Meantime, women held an unchanged 5.2% of executive director places but raised their share in the other external category by a sizeable 5.3 points to 11.7%.

Board committees

As in the previous year, over 90% of companies had a nomination and remuneration committee in place, while 40.4% (40.1% in 2013) had appointed an executive committee. All listed companies are legally obliged to operate an audit committee.

Committee membership has undergone few significant changes in the last five years. Executive committees remain dominated by executive directors to a greater extent than company boards, while women's presence is greater on supervision and control committees.

In 87.9% of companies, the audit committee was made up exclusively of external directors, with independents occupying the majority of places at 56.4%. On nomination and remuneration committees, external directors and, within this category, independents, were in the majority at 86.8% and 59.7% respectively of companies reporting the existence of this committee.

 A majority of both audit and nomination and remuneration committee chairs were again occupied by independent directors.

86.9% of audit committee chairmen were independents (81.2% in 2013), as were 70.9% (70.3% in 2013) of nomination and remuneration committee chairs.

Senior officer remuneration

- Companies reported a total of 983 senior officers in 2014 ACGRs (997 in 2013), receiving an average of 973,000 euros pay⁶.

Financial reporting and risk management

- A slightly smaller percentage of companies (96.4% against 97.5% in 2013) presented audit reports free of auditor qualifications. Meantime, 43.3% of companies have their annual financial statements verified by the responsible officers before their drafting or approval by the board, rising to 74.3% in the Ibex 35 group.
- Listed companies again classed their main risks into four large groups: financial, operational, regulatory and environmental. In 2014, companies from all sectors numbered difficulties in obtaining finance among the main risks they faced, along with credit risk and the impact of public spending austerity and regulatory changes.

⁶ Not comparable with the previous year, because one entity (B. Santander) included present and former director generals' accumulated pension rights in its 2014 figures.

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- 61% of companies (45.1% in 2013) identified specific risk events occurring in the year, against 29.1% (30% in 2013) stating that no risks had materialised.

The main risk events referred to in ACGRs were high credit risk exposure, euro appreciation, against the dollar particularly, delays in public investment and adverse weather conditions.

Internal control and risk management systems applied to financial reporting (ICFR)

- 97% of listed companies described their ICFR in 2014 ACGRs
- In general, companies went into reasonable detail on their ICFR systems, although description of their contents was in some cases excessively vague, and around 5% of the companies analysed had provided insufficient information.
- 53 companies (46 in 2013) followed the recommendation to submit the description of their ICFR to the auditor's review, while a further 10 (11 in 2013) had undertaken reviews of greater scope. This gives an overall compliance score of 45%, rising to 91% among the Ibex 35 group.

Application of the Unified Code

Analysis of companies' reporting on compliance with Unified Code recommendations permits the following general conclusions:

 Compliance with Unified Code recommendations has advanced steadily in the last six years. In 2014, listed companies complied on average with 85.4% of recommendations (84% in 2013) and reported partial compliance with a further 6.3% (7% in 2013).

Ibex 35 members again reported average compliance (93.8%) ahead of the sample average.

A total of 65 companies followed over 90% of Code recommendations, with 12 claiming to be 100% compliant. Conversely, three companies (two in the process of liquidation) reported compliance levels of below 50%.

- The least followed recommendations in 2014 were again those concerning independent directors' membership of governing bodies. Recommendations 12 (the number of independent board members to be at least a third of the total) and 49 (independents to be in a majority on the nomination and remuneration committee) were not followed by 39% and 38.2% of companies respectively.
- Among the remaining recommendations where compliance trailed the Code average, we can highlight: directors' dedication (46.1%); membership of supervision and control committees (60%); gender diversity (59.5%); executive committee membership (54.8%); when a dominant and subsidiary company are listed on the stock exchange, both should publicly disclose their areas of business and the mechanisms in place to resolve conflicts of interest (66.7%); and powers to be assigned to an independent director when the chairman is

Developments in corporate governance practices

also chief executive and director information posted on the corporate website (both 68.8%).

- Recommendations followed by between 70% and 80% of companies were: powers of the general meeting and the board; the proportion of proprietary to independent directors to reflect the proportion between the capital represented by proprietary directors and the rest; regular evaluation of board performance; share-based remuneration to be confined to executive directors; existence of an internal audit function whose head reports to the board on its activities and the functions of the nomination and remuneration committee.
- The CNMV has reviewed a sample of 328 explanations given in 2014 ACGRs concerning the ten least followed recommendations. Much of the information analysed was found to be excessively general or repetitive, although the percentage of explanations assigned to these two headings was around 6 points lower than in 2013.

Compliance with director definitions

Article 529 duodecies of the Corporate Enterprises Law sets out the definitions of each director category that listed public companies must refer to in drafting their annual corporate governance reports.

The annual review of compliance with these definitions may uncover residual situations where doubts can be cast on the adequacy of board member classifications. In such cases, notices are sent to the firm requesting additional information, clarification or, where appropriate, the publication of a supplementary note with the revised director classification.

Transparency of comply or explain

Spanish legislation leaves it up to every company to decide whether or not to follow corporate governance recommendations, but compels them to give a reasoned explanation for any failure to comply so that shareholders, investors and the markets in general can arrive at an informed conclusion. Article 540 of the Corporate Enterprises Law upholds this "comply or explain" rule when it requires listed companies to state their degree of compliance with good practice recommendations in their ACGRs, explaining any departures as appropriate.

The annual review of ACGRs includes a study of the criteria companies follow to express their degree of compliance and justify departures from the Unified Code. This analysis may result in notices being sent requesting supplementary information, further clarification, rectifications or corrective action, and including guidelines to firms on how to improve the quality of their non-compliance explanations.

Compliance with formal obligations

Generally speaking, no problems have arisen with the electronic transmission and reception of ACGRs, although notices were sent to ten companies for filing after deadline. All ACGRs were approved unanimously by members of their respective boards.

Ownership structure

Share capital

At the 2014 close, the aggregate share capital of the 141 listed companies analysed in this report (142 in 2013) came to 56,315 million euros, after a 7.1% increase following on from a similar increase the previous year.

- 36 companies (15 Ibex 35) increased their capital by 3,532 million euros, on a par with earlier years, against the seven firms reducing theirs by a total of 517 million.
- The share capital of the eight companies leaving the sample in 2014 came to 217 million euros, while that of the seven new entrants summed 932 million euros.
- Financial corporations accounted for 51.8% of the total, with three⁸ of their number increasing their capital by a combined 1,735 million euros (46.5% of the annual variation). In real estate, the 1,258 million increase reported sector-wide rested heavily on one company⁹ which contributed 45.4% of this amount, and the entry to the sample of five listed real estate investment companies ("socimi").

Table 1 below sets out the aggregate amount of companies' share capital and market capitalisation in 2011-2014:

Share capital and market capitalisation of listed companies

TABLE 1

(Amount in million euros)			ber of panies			Share capital Amount				Market capitalisation Amount				
Sector	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014		
Non-financial	127	126	123	122	26,222	25,721	24,890	26,589	284,256	270,017	368,372	399,085		
Financial	22	20	19	19	16,431	23,265	27,697	29,726	131,388	140,231	195,601	215,510		
TOTAL	149	146	142	141	42,653	48,986	52,588	56,315	415,644	410,248	563,973	614,595		
Market capitalisation	on													
Ibex 35	35	35	35	35	33,323	32,713	44,976	48,462	376,576	372,344	494,629	563,958		
Over €500 M	25	22	24	26	5,139	6,850	4,652	4,340	29,094	29,008	60,137	41,599		
Under €500 M	89	89	83	80	4,191	9,423	2,960	3,513	9,974	8,896	9,207	9,038		

Source: Company ACGRs and CNMV.

9 Inmobiliaria Colonial.

⁷ The sample covered in this report comprises all companies listed on the stock exchange as of 31 December 2014 and therefore required to submit an ACGR.

⁸ Banco Santander, Caixabank and Liberbank.

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- The aggregate sum of market capitalisation rose by 9% to close the year at 614,595 million euros.
- The difference owed chiefly to capital increases at 63 companies (42.3% of the total), led by one firm¹° in the other manufacturing industries sector, one electric utility¹¹ and two financial institutions¹², whose increases represented 16.4%, 9.0% and 27.0% respectively of the annual amount. Note also the significant rise in the capitalisation of the Ibex 35 group compared to the shrinkage reported at companies with market capitalisation above 500 million euros.
- Of total market capitalisation, 91.8% corresponded to Ibex 35 companies (87.7% in 2013), 6.8% to companies with over 500 million euros, and the rest to companies with under 500 million.
- Weighing in heaviest were the banks with 32.8% (31.9% in 2013), followed by energy and water with 18.1% (19% in 2013) and other manufacturing industries with 15.5% (14.6% in 2013).

Three companies, 3 fewer than in 2013, reported having different share classes with different rights attached. Also, nine companies issued securities in the year that were not traded on a European regulated market.

Distribution of capital

The overall distribution of capital by type of shareholder is as set out below:

- Non-director significant shareholders raised their ownership share to 32.7% of capital (31.5% in 2013).
- Board of directors' ownership continued in decline as far as 23.1% at the 2014 close (25.8% in 2013).
- Treasury stock stood at 1.3%, up from 1.2% in 2013.
- Free float climbed to 42.9% (41.5% in 2013), building on similar increases in the preceding years.

Figure 1 shows changes in the distribution of capital by level of market capitalisation¹³:

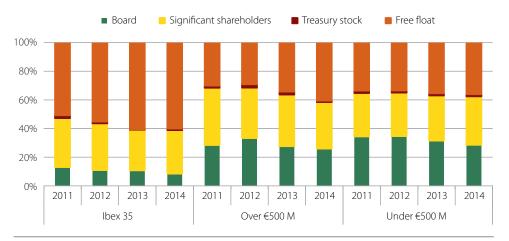
¹⁰ Inditex.

¹¹ Iberdrola.

¹² B. Santander and Caixabank.

¹³ Data representing the arithmetical average of the capital distribution of listed companies, based on the percentages reported by each company under each category. Percentages for non-director significant shareholders are arrived at by deducting the share packages owned by board members.

Distribution of capital by market capitalisation group



Source: Company ACGRs and CNMV.

Among Ibex 35 members, the largest change was in board ownership of capital, whose average dropped by 2.3 points against the 2-point increase in significant holdings.

The salient development among companies with market capitalisation above 500 million euros was the 6.3-point jump in free-floating equity, at the expense of the capital controlled by boards and significant shareholders –down by 5.2 points. Behind this change was the fact that four new entrants to the sample had an average free float of 47.58%.

In 35 companies -24.8% of the total—some natural or legal person owned a majority of voting capital or was in a position of control, compared to 40 companies (28.2%) in 2013. The same percentage among Ibex 35 members was 20%.

The sum of significant shareholdings reported, including the stakes owned by the board, exceeded 50% of share capital at 88 companies representing 62.4% of the total sample (96 in 2013), 11 of them Ibex 35 members.

(a) Board shareholdings14

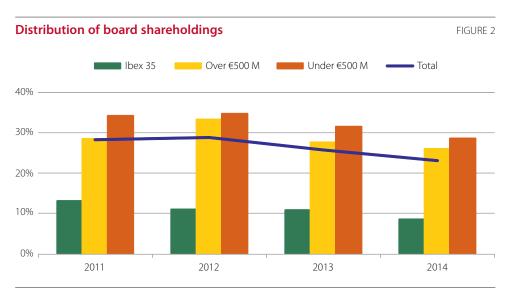
The average equity stake held by the board of directors dropped by 2.7 points in 2014, from 25.8% to 23.1%.

Figure 2 below gives the average distribution of board shareholdings, with companies again grouped by market capitalisation:

¹⁴ Some significant shareholders do not sit on the boards of directors of investee companies but have nominated certain members as proprietary directors. However for the purposes of this analysis, the percentages held by such significant shareholders have not been included in with board holdings.

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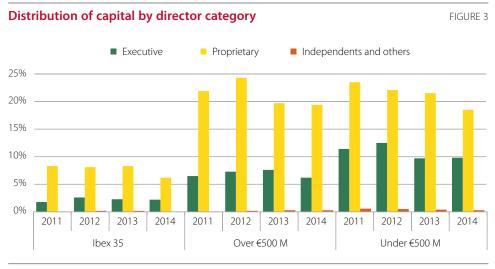
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Source: Company ACGRs and CNMV.

- All capitalisation groups experienced a decline in board ownership versus 2013, with director divestments as the main explaining factor. The largest shift was among companies with market capitalisation below 500 million euros, whose average fell by 2.9 points.
- At 75.9% of companies, board shareholdings were unchanged with respect to 2013. Among the rest, the boards of 22 companies reduced their stakes by 16.7% on average, while the boards of a further 12 increased theirs by 13.2%.

Figure 3 below gives the distribution of board shareholdings by type of director, with companies grouped by market capitalisation:



Source: Company ACGRs and CNMV.

- 61.9% of executive directors (143), 6 fewer than in 2013, held equity stakes in their employer companies. Of this group, six declared holdings of over 50% (64.7% on average) and a further 12 declared holdings of between 10% and 50% (33.2% on average).
- 46.7% of proprietary directors (247) owned shares in listed companies. Of this number, 10 reported holding shares in more than one listed company.

52.2% held equity stakes exceeding 3% of share capital, while six proprietary directors, all natural persons, reported shareholdings of more than 30%, the same number as in 2013.

31.6% of independent directors (155) held shares in listed companies, of whom 73.5% reported stakes of less than 0.1%. Only eight independent directors, 2 fewer than in 2013, declared holdings exceeding 1% of capital.

By type of director, the 23.1% owned by company boards breaks down: 12.1% (12.7% in 2013) corresponding to resident natural persons; 10.6% (12.4% in 2013) to resident legal persons, and 0.4% (0.7% in 2013) to non-residents.

Table 2 tracks the progress of board ownership by the percentage held and the market capitalisation of the listed company:

Distribution of companies by board of directors ownership

TABLE 2

(Number of		Unde	er 5%		В	Between 5%-25% Between 25%-50%				0%	Over 50%					
companies)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	21	22	22	24	6	6	6	7	5	5	5	3	3	2	2	1
Over €500 M	8	4	6	8	6	7	7	7	5	4	5	6	6	6	6	5
Under €500 M	24	17	21	23	13	17	16	18	27	29	22	21	25	27	24	18
TOTAL	53	43	49	55	25	30	29	32	37	38	32	30	34	35	32	24

Source: Company ACGRs and CNMV.

Note the steep decline in the number of firms whose boards hold over 50% of capital, especially in the lowest market cap. bracket, and the increased number where board holdings sum less than 5%.

(b) Non-director significant shareholders15

The proportion of non-director significant shareholders on listed company boards stands at 32.7% (31.5% in 2013).

The 32.7% of capital in the hands of non-director significant shareholders had the following breakdown: 4.9% corresponding to natural persons (5.2% in 2013); 18.1% to legal persons resident in Spain (18.7% in 2013) and the other 9.8% to non-resident investors (7.6% in 2013). Note the growing weight of non-resident investors in this category over the past few years.

Figure 4 shows the distribution of non-director significant shareholders by type of investor and residence status:

¹⁵ This group takes in the significant shareholdings of non-directors amounting directly or indirectly to 3% or more of share capital. Also included are reported shareholdings below this threshold that nonetheless confer a significant influence.

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2011 2012 2013 2014 2011 2012 2013 2014 2011 2012 2013 2014 2011 2012 2013 2014 2011 2012 2013 2014 2011 2012 2013 2014 Natural persons

Source: Company ACGRs and CNMV.

Funds and fund

managers

By investor typology, the most significant development was the 1.2-point increase in the share of funds and fund managers. One reason for this change was the selloff of bank and savings bank industrial portfolios, which has strengthened the presence of funds and fund managers with non-residents to the fore.

In effect, a total of 53 international funds and fund managers have significant holdings in Spanish listed companies (37 in 2013), led by one management company¹⁶ with ten stakes averaging 3.7%.

Table 3 sets out the distribution of significant shareholdings according to the percentage of ownership reported:

Distribution of significant shareholdings by % reported

Financial corporations:

banks, savings banks and insurance undertakings

TABLE 3

Public sector

Legal persons

	Under	Between	Between	Between	Between	Over
	3%	3%-5%	5%-10%	10%-25%	25%-50%	50%
Number of shareholdings	20	131	135	82	33	11
Average % shareholding	1.8	3.8	6.6	14.7	36.7	69.5
% of total reports	4.9	31.8	32.8	19.9	8.0	2.7

Source: Company ACGRs and CNMV.

Table 4 tracks changes in the ownership share of significant shareholders according to the market capitalisation of the investee company:

No. of companies according to the ownership share of significant shareholders

TABLE 4

(Number of companies)		Under 5%			В	Between 5%-25%			Between 25%-50%			Over 50%				
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
lbex 35	5	5	6	3	11	11	12	14	8	10	9	10	11	9	8	8
Over €500 M	4	4	5	4	6	4	3	7	4	6	7	9	11	7	9	6
Under €500 M	16	16	15	13	33	30	26	20	23	23	21	28	17	21	21	19
TOTAL	25	25	26	20	50	45	41	41	35	39	37	47	39	37	38	33

Source: Company ACGRs and CNMV.

The main 2014 developments were an increase in the number of firms whose non-director shareholders controlled stakes of between 25% and 50% and a decrease in those where the equivalent holdings were less than 5% or greater than 50%.

Of the 20 listed companies whose non-director significant shareholders held stakes of under 5%, 55% (11 companies) were under board control. Only three Ibex 35 companies¹⁷ reported non-director significant shareholders with ownership interests below 5%.

Table 5 below sets out the cross shareholdings of listed companies¹⁸:

Cross shareholdings of listed companies

TABLE 5

Significant shareholders (SS)

Investee	Ibe	x 35	Over€	500 M	Under €500 M			
companies (IC)	2013	2014	2013	2014	2013	2014		
Ibex 35	7 (SS)→12 (IC)	5 (SS)→ 8 (IC)	2 (SS)→ 4 (IC)	1 (SS)→4 (IC)	-	-		
Over €500 M	3 (SS)→ 6 (IC)	3 (SS)→ 4 (IC)	1 (SS)→ 1 (IC)	1 (SS)→2 (IC)	-	-		
Under €500 M	8 (SS)→10 (IC)	5(SS)→10 (IC)	4(SS)→ 5 (IC)	3 (SS)→3 (IC)	5 (SS)→5 (IC)	5 (SS)→6 (IC)		
TOTAL	18 (SS)→28 (IC)	13 (SS)→22 (IC)	7 (SS)→10 (IC)	5 (SS)→9 (IC)	5 (SS)→5 (IC)	5 (SS)→6 (IC)		

Source: Company ACGRs and CNMV.

We can see that 23 listed companies (30 in 2013) were significant shareholders in another 37 (43 in 2013).

In 2014, the only savings bank retaining significant holdings was transformed into a foundation¹⁹. This institution reported an average interest of 17.5% (16.1% in 2013) in 10 listed companies, one fewer than in 2013.

Of the banks established from the segregation of savings bank assets and liabilities, one²⁰ completed a divestment program in the year which left it invested in just one listed company compared to ten companies in 2012. Another two financial institutions²¹ reduced their number of listed investees from nine in 2013 to four in 2014.

Among foreign banks, one²² held stakes in six listed companies, up from five in 2013, while another four acquired significant holdings in seven listed firms.

¹⁷ BBVA, Banco Santander and Ferrovial.

¹⁸ In analysing this table, remember that the first figure, followed by (SS), refers to the number of listed companies that are significant shareholders of other listed companies, and the second, followed by (IC), indicates the number of listed companies where the former hold shares.

¹⁹ Fundación Bancaria Caixa.

²⁰ BFA Tenedora de acciones.

²¹ Kutxabank, Liberbank.

²² Norgesbank.

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(c) Treasury stock

Listed companies reported an average 0.1-point increase in treasury stock to 1.3% at the 2014 close.

- A total of 100 companies reported treasury stock holdings averaging 1.8% of share capital (105 companies in 2013, with an average of 1.7%). Among the Ibex 35 group, 29 companies, 4 more than in 2012, reported treasury stock of 1.27%, up from 0.54% in 2013.
- Of the 22 companies with treasury stock above 3%, two more than in 2013, one Ibex 35 member²³ had increased its holding by over 8 points after purchasing a share package from a significant shareholder. In one other firm²⁴ treasury stock holdings reached the 10% limit set by law.
- 46 companies (41 in 2013) increased their treasury stock holdings with respect to the prior year, against the 40 reporting a decrease (61 in 2013) and the 55 companies with holdings unchanged (40 in 2013).

The largest reduction in treasury stock was at a firm in the other manufacturing industries sector²⁵, while the largest rise corresponded to chemicals, paper and graphic arts²⁶.

Table 6 shows the number of companies reporting treasury stock holdings, grouped by market capitalisation:

No. of companies according to treasury stock holdings

TABLE 6

(Number of companies)		Under 2%			Between 2%-4%			Between 4%-5%			Over 5%					
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	16	19	24	24	6	2	1	3	1	1	-	-	4	3	-	2
Over €500 M	11	8	9	10	3	3	4	3	1	0	-	-	3	5	4	1
Under €500 M	41	45	43	36	17	13	11	10	4	4	3	3	8	6	6	8
TOTAL	68	72	76	70	26	18	16	16	6	5	3	3	15	14	10	11

Source: Company ACGRs and CNMV.

(d) Free float

Average free float stood at 42.9% (41.5% in 2013). In the last two years, the advance has reached almost 5 percentage points.

Table 7 tracks the progression of listed company free float, again with a breakdown by market capitalisation:

²³ Mediaset.

²⁴ Duro Felguera.

²⁵ Liwe.

²⁶ Iberpapel, Miquel y Costas.

(Number of companies)		Under 5%			Between 5%-25%			Between 25%-50%			Over 50%					
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	-	-	-	-	4	2	-	1	16	16	14	12	15	17	21	22
Over €500 M	2	2	1	1	8	8	7	3	13	9	13	15	2	2	3	7
Under €500 M	5	7	7	6	28	28	24	25	36	36	32	29	20	19	20	20
TOTAL	7	9	8	7	40	38	31	29	65	61	59	56	37	38	44	49

Source: Company ACGRs and CNMV.

- The 1.4-point increase in free float owes mainly to changes in the sample mix and, to a lesser extent, to significant shareholder divestments.
- 105 companies (74.5% of the total) had free float of over 25%, against the seven (5% of the total) reporting free float below 5%.
- In the Ibex 35 group, only one company²⁷ reported free float lower than 25%, against the seven firms whose free-floating equity exceeded 80%.
- A total of 49 companies had free float higher than 50%, five more than in 2013.

Shareholder agreements and acting in concert

Shareholder agreements as defined in the Capital Enterprises Law are those affecting the exercise of voting rights at general meetings, or which restrict or constrain the free transfer of the shares and convertible or exchangeable bonds of listed companies.

Eleven new shareholder agreements were notified in 2014, while a further 10 expired, the result being a total of 40 agreements outstanding at the end of the year (39 in 2013). Agreements were in place at 32 listed companies, the same number as in 2013, and affected an average 37.3% of their share capital (33.5% in 2013). Among Ibex 35 members, the 16 shareholder agreements outstanding at end-2014 extended to 14 companies and an average 41.8% of their share capital.

The 40 agreements reported can be grouped into four main categories according to their scope:

- (i) Vote pooling and limitations on the free transfer of shares (14).
- (ii) Vote pooling (14).
- (iii) Limitations on the free transfer of shares (7).
- (iv) Composition of the board of directors or other governing body, setting of dividend policy and right of first refusal (5).

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Royal Decree 1362/2007 defines acting in concert as an arrangement whereby the parties agree the concerted exercise of voting rights, to impose a common policy in connection with the company's management or to significantly influence the course of the same.

The three concerted actions which were not declared as shareholder agreements extended to 39.1% on average of the capital of the three reporting companies, none of them Ibex 35 members. A further 14 concerted actions affecting the same number of firms were also reported as shareholder agreements.

Option rights

ACGRs provide the following snapshot of option rights as at 31 December 2014:

 A total of 20 companies -14.2% of the total- reported 40 directors holding option rights.

Of the three directors that in 2013 held options affecting over 1% of voting rights, only one retained them in 2014, with the other two respectively leaving the board and executing a portion of their rights. A total of 15 directors held options equivalent to between 0.1% and 1% of capital, with an average of 0.3%, while the other 23, the same number as in 2013, held rights representing less than 0.1%.

A total of 25 Ibex 35 directors reported holding option rights averaging 0.1% of capital in ten companies, one fewer than in 2013.

Table 8 below offers a breakdown by category of the 40 directors declaring option rights, and the average percentage of capital these rights represent:

Distribution of option rights by director category

TABLE 8

	I	Directors wit	h option rights		% option rights					
	Proprietary	Executive	Independent	Other external	Proprietary	Executive	Independent	Other external		
Ibex 35	-	22	-	3	_	0.10%	_	0.03%		
Over €500 M	1	7	-	-	2.18%	0.20%	-	_		
Under €500 M	_	7	_	_	_	0.26%	-	_		
TOTAL	1	36	-	3	2.18%	0.15%	-	0.03%		

Source: Company ACGRs and CNMV.

- 90% of the directors declaring option rights fell within the executive category,
 while their options extended on average to 0.2% of the company's voting rights.
- The only independent director reporting options rights in 2013 executed them in 2014.

Table 9 presents a breakdown of the above 20 companies by market capitalisation, along with the number of directors holding options and the average percentage of capital they represent:

Ownership structure

Directors' option rights

TABLE 9

(Number of companies)		Companies				Directors				Average % of capital			
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	
Ibex 35	11	10	11	10	34	31	28	25	0.08	0.06	0.12	0.09	
Over €500 M	5	4	4	4	24	14	7	8	0.57	0.31	0.49	0.44	
Under €500 M	9	6	7	6	12	7	8	7	0.66	0.50	0.43	0.26	
TOTAL	25	20	22	20	70	52	43	40	0.35	0.19	0.23	0.19	

Source: Company ACGRs and CNMV.

The general meeting

One area of corporate governance where international organisations like the OECD and European Commission have been calling most strongly for improvement since the start of the financial crisis is the involvement of shareholders in general, and institutional investors in particular, in the life of listed companies through the medium of the general meeting.

This goal has also been addressed in Spain, where companies have been taking steps in recent years to encourage shareholders to exercise their general meeting attendance and voting rights. The Corporate Enterprises Law incorporates a series of novelties with this aim in mind. Public listed companies, for instance, must operate a website where they publish all the materials relative to the organisation and conduct of general meetings sufficiently in advance, along with the resolutions adopted. The website must include an electronic shareholders' forum to facilitate shareholder communication in the lead-up to the meeting. Through this forum, shareholders can put forward items for the agenda, support proposals or try to mobilise a sufficient percentage of votes to exercise a legally recognised minority right.

The amended text of the Corporate Enterprises Law approved in December 2014 lowers to 3% the minimum ownership threshold for exercising minority rights in listed firms and sets the ownership threshold that bylaws can specify for attendance at general meetings at a maximum of 1,000 shares. In order to maximise disclosure to shareholders, the law stipulates that full information should be available from the moment a general meeting is convened, with particular regard to proposed director appointments.

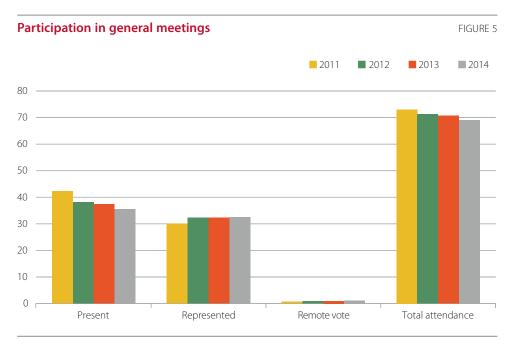
The Unified Code also devotes a chapter to the general meeting, including recommendations on the powers of the meeting, advance information on proposals, separate voting on separate items and the possibility of split votes.

Participation in general meetings

Figure 5 shows the average participation in the general meetings of listed companies between 2011 and 2014, indicating the percentages of capital present, represented by proxy and voting remotely:

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Source: Company ACGRs and CNMV.

- Average attendance at 2014 general meetings stood at 69% of share capital, 1.6 points less than in the previous year. This small decrease owed to a 1.8-point fall in physical attendance between 2013 and 2014, double the decline experienced the year before. Meantime proxy representation and remote voting remained broadly flat with respect to the previous year.
- Shareholders at 41 companies (29.1%) used remote-voting facilities²⁸ in 2014. This was 1.6 points more than in 2013 (27.5%), marking a return to the upward trend prevailing until 2012. Distance participation exceeded 20% at two companies²⁹, with the maximum register³⁰ at 38.25%.
- At seven companies, three more than in 2013, shareholders attending in person exceeded 90% of capital. One of these firms³¹ belonged to the Ibex 35 while a further three³² reported physical attendance of 100%.
- The percentage of general meeting attendance by proxy was 32.4%, on a par with 2013. Out of the companies reporting the existence of proxy representation, it bears mention that 29% said this modality accounted for over 50% of total attendance.

Table 10 compares participation in general meetings by year and market capitalisation:

²⁸ Two percent of remote votes were cast by electronic means and the remaining 98% using other media (postal mail, courier service, etc.).

²⁹ BBVA and Viscofan.

³⁰ Viscofan.

³¹ Endesa

³² Applus Services, Axiare Patrimonio Socimi and Merlin Properties Socimi.

TAR		

		To	tal			lbe	x 35			Over (€500 N	1	ı	Jnder	€500	М
(No. of companies)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Participation < 50%	12	15	15	24	0	2	3	2	2	1	2	2	10	12	10	20
Participation between 50% and 75%	65	68	63	61	22	21	23	21	6	10	7	7	37	37	33	33
Participation > 75%	72	63	64	56	13	11	9	12	17	11	15	17	42	41	40	27

Source: Company ACGRs and CNMV.

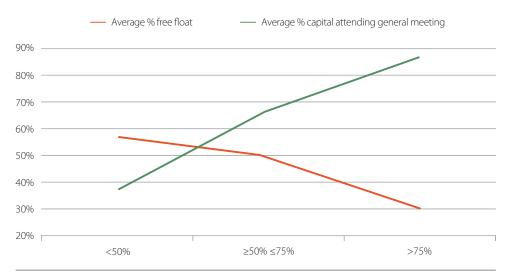
Two Ibex 35 companies³³ and two³⁴ with market cap. above 500 million reported general meeting attendance below 50%. In 41.5% of non-Ibex companies (6.5 points less than in 2013), the level of attendance exceeded 75%.

One 2014 development was the decline in shareholder attendance among companies in the lowest capitalisation bracket. Thirteen fewer firms reported attendance above 75%, while ten more held general meetings with under 50% of shareholders taking part. In effect, nine firms 35 dropped from over 75% participation to the 50%-75% bracket, while a further ten 36 dropped from 50%-75% to a participation rate below 50% of capital.

Figure 6 sets average attendance against free-floating capital for each of the three participation intervals with reference to meetings held in 2014:



FIGURE 6



Source: Company ACGRs and CNMV.

³³ BME and Gamesa.

³⁴ PRISA and Zeltia.

³⁵ Due in five cases to a fall-off in proxy representation and in the other four to lower physical attendance.

In five cases, the decline in physical attendance was more than offset by an increase in proxy representation; in a further four the reverse was true while one firm reported a decrease in both physical and proxy attendance.

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Listed companies have been stepping up their efforts to get minority shareholders to participate in general meetings. However, as the above figure shows, a higher percentage of minorities tends to reduce general meeting attendance, which is favoured, conversely, by a lower percentage of free float.

Unified Code recommendations on the general meeting address: general meeting powers (recommendation 3), pre-circulation of meeting proposals (recommendation 4), separate voting on agenda items (recommendation 5) and split votes (recommendation 6). 70.9% of companies (85.7% Ibex 35) claimed to follow these four recommendations in 2014, an advance of 5.4 points with respect to the previous year.

Attendance conditions

Five companies (8.6% Ibex) said their bylaws set a maximum on the percentage of voting rights a shareholder could exercise at general meetings: one³⁷ placed this ceiling at 25% of capital, another³⁸ at 20%, two³⁹ at 10% and one other⁴⁰ at 3%.

In 2014, 66 listed companies (67 in 2013) specified a minimum number of shares for attendance at their general meetings:

- (i) 3 companies⁴¹ –one Ibex 35– operate an ownership threshold of 1,000 shares.
- (ii) 13 companies –seven Ibex 35– impose a limit of between 500 and 1,000 shares. At the other 50 companies (53 in 2013), including nine Ibex 35 members, the threshold for attendance has been set at fewer than 400 shares.
- (iii) 48.6% of Ibex 35 members specify a minimum ownership threshold to attend general meetings, the highest being 1,500 shares.

In 2014, one company⁴² raised its threshold for attendance by 31% (236 shares), while another⁴³ set a first-time threshold of 500 shares.

From figure 7 below we can see that the numbers of companies imposing an ownership threshold for attendance at general meetings headed steadily lower between 2011 and 2014:

³⁷ Zeltia.

³⁸ Tecnocom.

³⁹ Iberdrola and Telefónica.

⁴⁰ Red Eléctrica.

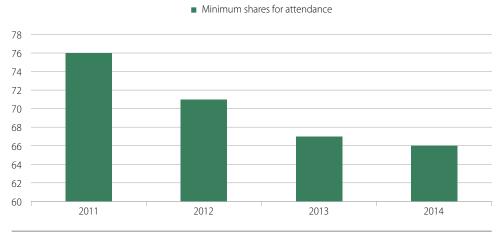
⁴¹ Mapfre (1,500), Hispania Activos Inmobiliarios (55,060) and Prosegur (617,125).

⁴² Deoleo.

⁴³ Bankia.

Restrictions on attendance at general meetings

FIGURE 7



Source: Company ACGRs and CNMV.

Board of directors structure

The Unified Code states that the board's core mission should be to define the company's general strategy, supervise the work of its management team and serve as a liaison with its shareholders.

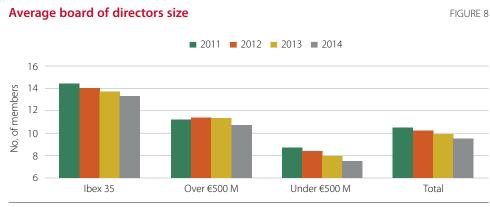
For these objectives to be met, the board's size should be aligned with the particular needs of each issuer, and its membership should pursue a sufficient diversity of knowledge, gender and experience for it to perform its functions efficiently, objectively and in an independent manner.

The Unified Code advises that all directors, of whatever class, should perform their duties with unity of purpose and strive at all times to defend "the corporate interest", understood as the common interest of all shareholders. What this means in practice is pursuing a policy designed to maximise the company's economic value over time, while respecting the interests of other stakeholder groups and of the community in which it operates.

Board size

At the 2014 close, the boards of directors of listed companies were formed by 1,344 members (1,409 in 2013), of whom 466 (480 in 2013) served with Ibex 35 companies.

Figure 8 shows the average size of listed company boards of directors over 2011-2014, grouped according to market capitalisation:



Source: Company ACGRs and CNMV.

The 141 companies analysed (142 in 2013) had boards averaging 9.5 members (9.9 in 2013), with a minimum of one⁴⁴ and a maximum of 21⁴⁵.

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⁴⁴ Indo Internacional (in liquidation).

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Among Ibex 35 companies, this average stood at 13.3 directors, giving a statistical mode of 14 repeating at six companies. The statistical mode for remaining companies was a lower 5 members, repeating at 15 companies.

Table 11 tracks the size of listed company boards by market capitalisation:

Distribution of companies according to board size

TABLE 11

(Number of			der mbers		١		en 5 an embers	-	E	Betwee 15 me	n 11 ar mbers			-	ver embers	
companies)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
lbex 35	0	0	0	0	5	6	7	8	19	20	18	20	11	9	10	7
Over €500 M	0	0	0	0	13	10	12	13	10	10	10	11	2	1	2	2
Under €500 M	5	5	9	11	61	64	60	57	19	18	11	10	4	3	3	2
TOTAL	5	5	9	11	79	80	79	78	48	48	39	41	17	13	15	11
%	3.4	3.4	6.3	7.8	53.0	54.8	55.6	55.3	32.2	32.9	27.5	29.1	11.4	8.9	10.6	7.8

Source: Company ACGRs and CNMV.

- In 84.4% of companies (83.1% in 2013) board size lay within the range recommended in the Unified Code (a minimum of 5 and maximum of 15 members).
- As in previous years, overshoots were mainly among the Ibex 35 group, with seven companies reporting more than 15 members against four elsewhere.
 Boards of fewer than 5 members were mainly among companies with market cap. below 500 million euros.

Types of director

The Unified Code draws a distinction between internal directors (executive) and external directors (proprietary, independent and others), with each class defined as stipulated in Order ECC/461/2013 of 20 March⁴⁶ and Legislative Royal Decree 1/2010 of 2 July approving the consolidated text of the Corporate Enterprises Law. It stresses that when an external director cannot be classed as either proprietary or independent, the company should explain the circumstances in their ACGR. It also calls on boards to explain to their general meetings which class each director belongs to.

Table 12 shows the percentage of each type of director on listed company boards according to their level of capitalisation:

Percentage share of each type of director

TABLE 12

		% Executive			% Proprietary			% Independent			% Other external					
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
lbex 35	15.4	15.9	16.0	16.7	37.2	36.1	32.3	31.1	40.2	42.0	46.5	45.1	7.1	5.9	5.2	7.1
Over €500 M	17.6	16.7	19.5	17.7	52.0	49.8	48.9	41.2	25.8	27.6	26.1	32.9	4.7	5.9	5.5	8.3
Under €500 M.€	17.4	17.6	18.0	17.3	46.8	46.6	46.4	44.9	29.3	30.7	29.8	31.4	6.6	5.1	5.8	6.3
TOTAL	16.8	16.9	17.6	17.2	44.6	43.7	42.1	39.4	32.2	33.9	34.8	36.5	6.4	5.5	5.5	7.0

Source: Company ACGRs and CNMV.

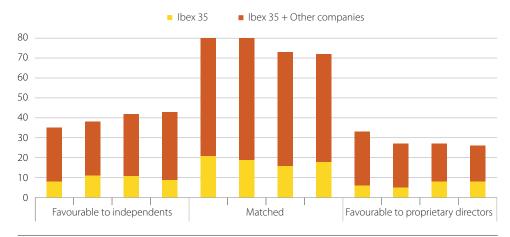
Order ECC/461/2013 of 20 March defining the content and structure of the annual corporate governance report, the annual statement on remuneration and other reporting instruments of public listed companies, savings banks and other issuers of securities admitted to trading on regulated markets.

- External directors (proprietary, independent and other external) increased their average share by 0.4 points to 82.8% (82.4% in 2013). Among Ibex 35 companies, their presence diminished slightly to 83.3% (84% in 2013).
- 95% of listed company boards were mainly made up of external members.
- Independent and other external directors expanded their board presence by
 1.7 and
 1.5 points respectively, while proprietary directors slipped back by
 2.7 points.
- Looking back at the last four years, we can see that the advance in free float (5.4 points) has been accompanied by a 4.3-point increase in the board presence of independents.

The Unified Code recommends that the ratio of proprietary directors to independents should reflect the relationship in the company's capital between nominating shareholders and the rest. Figure 9 charts variations in this ratio over the last four years:



FIGURE 9



Source: Company ACGRs and CNMV.

The proportion of companies with balanced boards or a mix favourable to independent directors edged higher in 2014, with 81.6% of companies reporting compliance (81% in 2013).

Presence of independent directors

Independent directors are those in a position to perform their duties without being influenced by ties with the company, its significant shareholders or its management team. Instead they are appointed to the board on the strength of their personal and professional qualities. The Unified Code recommends that independent directors should occupy, at least, a third of board places.

As in the two previous years, independents' overall share of board places exceeded the 1/3 minimum urged by the Unified Code, reaching 36.5% (34.8% in 2013).

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Table 13 below groups listed companies as a function of the relative weight of independents on their boards:

Presence of independent directors

TABLE 13

(Number of	1/3	Less B board	than I memb	ers	_	etweer % board	,		Over 50% board members				
companies)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	
Ibex 35	9	11	7	7	16	12	13	17	10	12	15	11	
Over €500 M	17	14	13	11	6	5	10	10	2	2	1	5	
Under €500 M	42	45	46	40	40	37	28	27	7	8	9	13	
TOTAL	68	70	66	58	62	54	51	54	19	22	25	29	
%	45.6	47.9	46.5	41.1	41.6	37.0	35.9	38.3	12.8	15.1	17.6	20.6	

Source: Company ACGRs and CNMV.

- The 1.7-point advance in independents' board representation owed to the increase reported among non-Ibex 35 companies. Among index members, their share slipped slightly to 45.1% (46.5% in 2013).
- Independent directors were in the majority at 20.6% of the companies analysed. Five of these companies⁴⁷, one of them Ibex 35, reported the existence of a controlling shareholder.
- A total of 167 independent directors were appointed in 2014 (139 in 2013), summing 81 first-time appointments and 86 re-elections. Conversely, 59 independents were removed in the year.
- The proportion of firms reporting no independents on their boards fell to 4.3% in 2014 (4.9% in 2013), though part of this difference owes to companies undergoing insolvency proceedings or in liquidation.

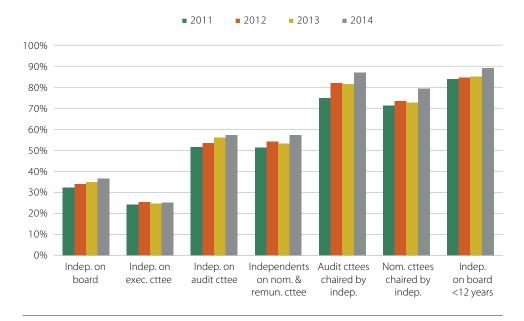
A lower percentage reported independent membership below the minimum recommended in the Unified Code: 41.1%, compared to 46.5% in 2013.

As in previous years, independents were significantly better represented on the audit committee and nomination and remuneration committee (57.1%) than they were on the board itself (36.5%). Executive committees again featured the lowest percentage of independents (25.1%).

Figure 10 tracks the progress of the main variables indicating the relative weight of independent directors on the governing bodies of listed companies:

Presence of independent directors on governing bodies

FIGURE 10



Source: Company ACGRs and CNMV.

The percentage of directors classed as independents who had served on the board for less than the 12-year maximum rose by 4.1 points in the year.

Eight percent of directors occupying the board chair belonged to the independent category (5.6% in 2013). In the case of the vice chairmanship, the proportion stands at 26.1% (23.1% in 2013).

Table 14 shows the number of independent directors who had been in the post for more than 12 years at year-end 2013 and 2014, and the percentage they represent out of the total number of directors classed as independent in company ACGRs. An additional column presents the estimated percentage of directors exceeding 12 years of tenure at the 2015 close.

Independents with tenure of over 12 years

TABLE 14

(Number of	201	13	201	14	2015 (projected)		
directors)	Number	%	Number	%	Number	%	
Ibex 35	29	13.0	21	10.0	28	13.3	
Over €500 M	12	16.9	7	7.7	8	8.8	
Under €500 M	33	16.8	26	13.8	28	14.8	
TOTAL	74	15.1	54	11.0	64	13.1	

Source: Company ACGRs and CNMV.

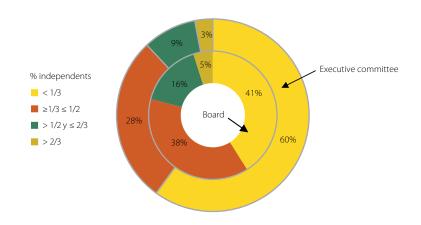
The Unified Code recommends a director mix on the executive committee mirroring that of the board itself. Overall, however, independents tend to be underrepresented on this committee, as figure 11 shows:

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Distribution of companies according to presence of independents on their board and executive committee

FIGURE 11



Source: Company ACGRs and CNMV.

Regarding the role of independents on the governing bodies of listed companies, the following stands out:

- The percentage of companies with an independent chairing the nomination or audit committee was substantially higher in 2014 at 79.4% and 86.9% respectively, compared to 72.6% and 81.3% in 2013.
- In 14 companies (none Ibex 35) both these supervision and control committees were chaired by the same person (an independent except for one chair occupied by another external director and one by a proprietary director).
- The percentage of independent directors not serving on any board committees was down versus the previous year (from 15.7% to 14.3%), while 5.5% of independents were members of all three committees.
- The proportion of independent directors not belonging to any supervision and control committee was 1.7 points lower than in 2013 at 16.7%.

Gender diversity

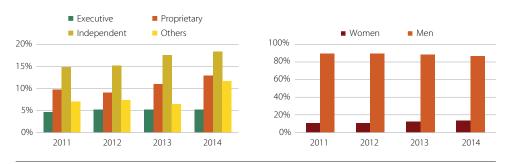
The Unified Code considers that a good gender balance on boards of directors is not just an ethical, political or corporate social responsibility issue; it is also an efficiency objective that listed companies should consider working towards.

It accordingly urges companies with few or no women on their boards to deliberately cast round for female candidates whenever a director position falls vacant.

Figure 12 charts the progression of female board membership according to director type:

Percentage of women directors out of total board members

FIGURE 12



Source: Company ACGRs and CNMV.

As we can see, the percentage of women board members has risen by 3.1 points since 2011, as far as 13.5% in 2014 (12% in 2013). The advance has been strongest in the other external director category, where women have raised their representation to 11.7%. Advance too in the proprietary and independent director categories, with women making up 12.9% and 18.4% of their number respectively at the 2014 close. Conversely, the percentage of women directors in the executive category stayed flat versus previous years (5.2% of total executive directors).

Table 15 shows the number of board places occupied by women over 2011-2014, together with the number of companies reporting female directors:

Presence of women directors on listed company boards

TABLE 15

	No. of women directors			1	% total				No. of companies with women directors				% total			
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	60	66	75	78	11.9	13.5	15.6	16.7	31	31	32	32	88.6	88.6	91.4	91.4
Over €500 M	30	23	23	32	10.8	9.6	8.5	11.6	17	14	14	19	68.0	66.7	58.3	73.1
Under €500 M	72	66	71	71	9.3	8.7	10.8	11.8	51	46	48	47	57.3	51.1	57.8	58.8
TOTAL	162	155	169	181	10.4	10.4	12.0	13.5	99	91	94	98	66.4	62.3	66.2	69.5

Source: Company ACGRs and CNMV.

In 2014, 69.5% of listed companies had at least one woman on their boards, a 3.3-point increase with respect to 2013. Within the Ibex 35 group, the percentage held at $91.4\%^{48}$.

- The average percentage of women on boards and the number of boards with women on them has climbed by 3.1 points in the last three years.
- In 2014, a total of 27 companies appointed women directors in the following categories: 63.6% independent, 27.3% proprietary, 6.1% other external and 3% executive.

Figure 13 shows the distribution of women directors according to positions held on listed company governing bodies:

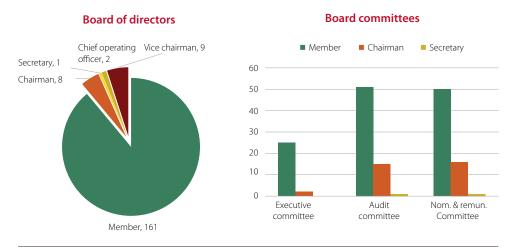
⁴⁸ The three Ibex 35 companies with no women on their boards are Gas Natural, Sacyr and Técnicas Reunidas.

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Posts occupied by women on governing bodies

FIGURE 13



Source: Company ACGRs and CNMV.

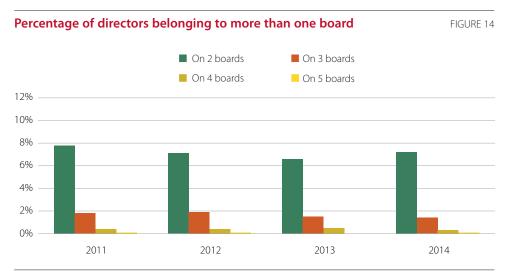
- The percentage of women serving as board chairman stood at 5.8% (4.1% in 2013).
- Of the 181 women directors, 14.9% sat on the executive committee (16% in 2013), 37% on the audit committee (36.1% in 2013), and 37% on the nomination and remuneration committee (32% in 2013).

Women were underrepresented on the executive committee (8.9%) in comparison with the board (13.5%). Their presence on the audit committee was on a par at 13.6%, while their share of nomination committee places was a higher 14.2%.

It bears mention, finally, that fewer women directors (36.5% of the total) did not belong to any board committee, down from 39.1% in 2013.

Multiple directorships

Figure 14 shows the percentage of directors holding directorships on more than one board over the 2011-2014 period:



Board of directors structure

- In 2014, a total of 1,207 persons occupied the 1,344 director posts at listed companies, giving a ratio of 1.11 directorships per head, the same as in 2013.
- A total of 1,098 directors (91% of the total) held only one board place with the following breakdown by category: 19.2% executive (19% in 2013), 40.2% proprietary (43.2% in 2013), 33.7% independent (31.9% in 2013), and 6.9% other external (5.9% in 2013).
- 7.2% of directors (6.6% in 2013) served on the boards of two companies, 1.4% (1.5% in 2013) on the boards of three, 0.3% on the boards of four (0.5% in 2013) and 0.1% on the boards of five (0% in 2013).

Rotation and removal of directors

Until the amendment introduced by Law 31/2014 of 3 December, the Corporate Enterprises Law stated that directors should be appointed for the term set in the bylaws, which could be no longer than six years, and could be re-elected one or more times for periods of the same maximum duration.

The Unified Code recommends that any director resigning before his or her mandate has expired should state the reasons in a letter. Also, so independent members enjoy some stability of tenure, it is urged that the board should not propose their removal unless they are in breach of their director duties or cease to qualify as independents.

The Code also envisages cases where changing circumstances mean the grounds for a director's appointment cease to apply. It accordingly states that proprietary directors should resign when the shareholders they represent sell or reduce their ownership interest.

Most bylaws or board regulations list a number of triggers for directors' removal or resignation, chief among them: becoming subject to an incompatibility clause, the reasons for their appointment ceasing to exist, a risk to the company's interests and dereliction of directors' duties.

Table 16 sets out the average service of listed company directors, with a breakdown by market capitalisation:

Length of service of board members

TABLE 16

		Ave	rage			Exec	utive			Propr	ietary			Indep	endent	:
No. of years	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	7.5	7.6	7.5	7.8	10.8	10.0	9.5	9.8	7.1	7.3	7.5	8.3	6.5	6.8	6.7	6.2
Over €500 M	8.8	8.9	9.4	8.1	11.1	10.5	12.0	10.2	9.0	10.3	9.2	8.3	6.3	5.2	7.3	5.7
Under €500 M	7.7	7.8	8.4	8.1	10.7	11.3	11.8	11.9	6.9	6.6	7.7	7.6	6.9	6.9	7.2	6.3
TOTAL	7.8	7.9	8.3	8.0	10.8	10.8	11.1	10.9	7.4	7.5	8.0	7.9	6.6	6.6	7.0	6.1

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Average director length of service decreased slightly in the year. Executive
directors were again those with the longest tenures on company boards, followed by proprietary directors, while independent directors had served on
average for the shortest time.

Overall, director length of service presents the following breakdown: 44.9% have been on the board for under 5 years; 17.9% for between 5 and 8 years, and 37.2% for more than 8 years.

The biggest variation with respect to 2013 was in the percentage of directors with between 5 and 8 years' service, which decreased by 1.5 points.

A total of 207 new directors were appointed in 2014 (139 in 2013) at 80 companies, equivalent to 15.4% of all board members (9.9% in 2013). The 229 removals reported (198 in 2013) at 83 companies represent 17% of the total number of directors.

Finally 216 directors (16.1% of the total) were re-elected at 68 companies (257 directors at 80 companies in 2013).

Table 17 below summarises the reasons stated by directors leaving before the end of their mandate, grouped by director category:

Reasons for director removals

TABLE 17

%	Executive	Proprietary	Independent	Other external	Total
Good governance	0.6%	2.4%	5.2%	1.2%	9.4%
Death-retirement	0.6%	1.8%	0.6%	0.0%	2.9%
Incompatibility	0.0%	1.2%	0.6%	0.6%	2.4%
Corporate transactions	0.6%	8.2%	0.6%	0.6%	10%
Personal	2.4%	6.4%	14.1%	2.4%	25.3%
Board restructuring	4.6%	2.4%	1.8%	0.0%	8.8%
Representation	0.0%	5.8%	0.6%	0.0%	6.5%
Sale of equity stake	1.2%	22.4%	0.6%	1.8%	25.9%
Insolvency/ liquidation	0.0%	1.8%	1.2%	0.6%	3.5%
Others	0.6%	1.8%	2.4%	0.6%	5.3%
Total	10.6%	54.2%	27.6%	7.7%	

Source: Company ACGRs and CNMV.

The highest percentage of 2013 appointments was in the proprietary directors category (44%), ahead of independents (39.1%).

Proprietary directors also accounted for the bulk (54.2%) of early removals, with independents in second place (27.6%). The motive most widely cited for leaving the board was the disposal of ownership interests (25.9%), followed by personal reasons (25.3%).

As table 18 shows, the biggest changes by type of director were in the independent category:

Change of director category

TABLE 18

	Categ	ory	in	201	4
--	-------	-----	----	-----	---

(Nu	ımber of directors)	Executive	Proprietary	Independent	Other external	Total
3	Executive		3		7	10
1 201	Proprietary	3		1	3	7
ry ir	Independent	1			18	19
Catego	Other external	1	3	3		7
ů	Total	5	6	4	28	43

Source: Company ACGRs and CNMV.

- In 2014, a total of 36 companies reclassified 43 directors (36 in 2013) to some other category. Fifteen of these 43 reclassifications took place at twelve companies belonging to the Ibex 35.
- In 12 companies -8.5% of the total– the retirement age was set at 65.

Six companies -4.3% of the total–circumscribe independent directors' tenure to fewer years than prescribed by law (between 5 and 7 years).

Board of directors operation

The board of directors has authority over the company's strategy and management, while maintaining ample powers of delegation under current law.

The Unified Code stresses that the general supervisory function is the inalienable core of the board's operation. This includes defining the company's overall direction, overseeing the management function and serving as a liaison with shareholders.

Board chairman

A recurrent theme in discussions about good governance practices is whether it is better to separate or combine the offices of chairman and company chief executive. The Unified Code refrains from comment, aware that both arrangements have their benefits and drawbacks, but proposes that when a company's chairman is also its chief executive, an independent director should be empowered to request the calling of board meetings or the inclusion of new business on the agenda, to coordinate and give voice to the concerns of external directors, and to lead the board's evaluation.

Table 19 below outlines the main characteristics of the chairmen of the boards of directors of listed companies, again grouped together by market capitalisation:

(Number of	C	-	y of cha n 2014	airman	Chairman's casting vote				Specific requirements for chairmanship				
companies)	Exec.	Prop.	Indep.	Other ext.	2011	2012	2013	2014	2011	2012	2013	2014	
Ibex 35	23	5	2	5	21	21	21	21	2	2	2	2	
Over €500 M	14	7	3	3	18	14	14	16	2	2	2	1	
Under €500 M	42	25	6	3	54	55	51	50	6	5	6	6	
TOTAL	79	37	11	11	93	90	86	87	10	9	10	9	
%	57.2	26.8	8.0	8.0	62.4	61.6	60.6	61.7	6.7	6.2	7.0	6.4	

Source: Company ACGRs and CNMV.

The percentage of listed company chairmen who are also executives fell by 1.3 points versus 2013 to 57.2%. Among Ibex 35 members, the proportion stood at 65.7% (68.6% in 2013).

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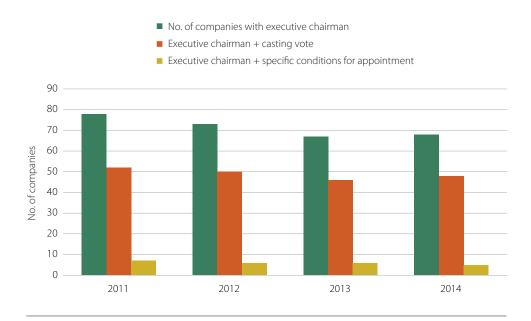
2014

- 44.3% of executive chairmen (35 in 2014 against 33 in 2013) also took on the role of chief operating officer (9 in the Ibex 35 group in both 2014 and 2013).
- Of the 38 chairmen appointed in 2014 (22 re-elected), 47.1% were executive, 20.6% proprietary, 11.8% independent and 20.6% other external.
- The percentage of firms assigning their chairman a casting vote in the event of a tie has dropped by 0.7 points in the last three years to 61.7%. Note, however, that the trend reversed slightly in 2014, restoring the proportion to the level of 2012.
- A total of 9 companies (10 in 2013) reported imposing specific requirements for appointment as board chairman. The most common was again having previously been a board member, though this requirement is often dispensed with if the appointment has the votes in favour of a set percentage of the board.

Figure 15 sets out the number of companies whose chairmen are also chief executives, along with those applying a casting vote and those with specific requirements for appointment as chairman:

Chairman/Chief executive

FIGURE 15



Source: Company ACGRs and CNMV.

Of the companies whose chairman is also chief executive, 48 grant that person a casting vote and five have approved special requirements for his or her appointment.

Figure 16 shows the number of companies combining the offices of chairman and chief executive and those where an independent director is empowered as specified in recommendation 16 of the Unified Code:

FIGURE 16

16

Over 75%

Executive chairman and independent empowered as per recommendation 16

■ Ibex 35 Over €500 M Under €500 M 30 20 10 All Chairman/ Indep. Chairman/ Indep Chairman/ companies Chief empowered companies Chief empowered Chief empowered Chief as per rec. executive as per rec. executive executive as per rec. executive as per rec.

Free float of listed companies

Between 50% and 75%

Between 25% and 50%

Source: Company ACGRs and CNMV.

Under 25%

- 54 companies (19 Ibex 35) have checks in place giving an independent director the powers contemplated in recommendation 16 of the Unified Code, equating to 79.4% of the sample (76.1% in 2013) and 90.5% of the Ibex 35 group.
- In 45.7% of companies controlled by a significant shareholder (45% in 2013),
 the chairman is also the chief executive officer. All of these companies (83.3% in 2013) claim to follow Code recommendation 16.

Table 20 sets out the numbers of companies with vice chairmen, grouped by market capitalisation, and the director category they belong to:

Board vice chairman TABLE 20

	Executive vice chairman			Proprietary vice chairman			Independent vice chairman				Other external vice chairman					
(%)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	22.2	19.3	20.0	23.4	42.6	45.6	42.0	38.3	29.6	28.1	32.0	34.0	5.6	7.0	6.0	4.3
Over €500 M	28.0	25.0	30.4	33.3	52.0	62.5	56.5	42.9	16.0	12.5	8.7	14.3	4.0	0.0	4.3	9.5
Under €500 M	22.4	25.0	22.9	23.3	55.1	55.8	56.3	53.5	20.4	19.2	20.8	23.3	2.0	0.0	0.0	0.0
TOTAL	23.4	22.4	23.1	25.2	49.2	52.0	50.4	45.0	23.4	22.4	23.1	26.1	3.9	3.2	3.3	3.6

Source: Company ACGRs and CNMV.

The number of companies appointing a vice chairman has dropped by 8.3% in the last four years (from 84 in 2011 to 77 in 2014). In parallel, the number of vice chairmen has fallen by 13.3%, from 128 to 111.

The percentage of executive and independent directors occupying the vice chairmanship rose in the year to levels higher than in 2011. Conversely, the share of vice chairman posts falling to proprietary directors fell below the level of this baseline year.

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The 25 vice chairmen appointed in 2014 (21 re-elected) had the following breakdown by category: 44% proprietary, 24% executive, 24% independent and 8% other external.

Board secretary

Notwithstanding the general duties applicable to all directors, the secretary must ensure that the board acts in conformity with current laws and their implementing provisions as well as the company's bylaws and internal regulations, and pays due heed to corporate governance recommendations.

Among the secretary's functions are to facilitate the smooth running of board meetings, to inform and advise directors as necessary, to keep records and to minute and certify meeting decisions.

The Unified Code issues no opinion as to whether the board secretary should also be a member, but recommends with a view to safeguarding his or her independence, impartiality and professionalism in the discharge of this function that any appointment or removal should be subject to a report from the nomination committee and approved by the board in full.

Figure 17 shows the percentage of companies whose secretary is also a board member:



Source: Company ACGRs and CNMV.

- The secretary is also a board member at 19.1% of companies (21.8% in 2013).
 Among the Ibex 35 group, 6 companies -17.1% of the total- reported being in this situation in 2014 (5 companies in 2013).
 - 48.1% of board secretaries are executive, 29.6% proprietary, 11.1% independent and 11.1% other external.
- The board regulations of 91.5% of listed firms -85.9% in 2013- provide for the appointment and/or removal of the board secretary to be subject to a report from the nomination committee and the approval of the board in full.

 91.5% of companies -90.9% in 2013- expressly charge their secretary with overseeing the implementation of the good governance recommendations written into their regulations.

Director information

A well functioning board requires that all members have access to full and reliable information on the company's progress, and it is up to each firm to ensure that the means are in place for the exercise of this right.

The Unified Code states that directors should be able to call on the company for any additional information they deem necessary and the advice they need to carry out their duties. Companies are urged to organise induction programmes for new directors, as well as refresher courses for existing ones.

Table 21 quantifies companies by measures taken to provide directors with external advice and to ensure they have enough time to prepare board meetings:

Director information TABLE 21

			al advice ectors		Enough time to prepare meetings					
	2011	2012	2013	2014	2011	2012	2013	2014		
Ibex 35	35	35	35	35	35	35	35	35		
Over €500 M	22	19	23	26	25	21	24	26		
Under €500 M	75	75	72	72	84	85	80	77		
TOTAL	132	129	130	133	144	141	139	138		
% 88.6 88.4				94.3	96.6	96.6	97.9	97.9		

Source: Company ACGRs and CNMV.

In 2014, more firms referred to specific procedures so directors can call on external advice, while the percentage reporting procedures in place so directors have sufficient time to prepare board meetings was similar to in 2013.

Board meetings and resolutions

Boards of directors should meet with the necessary frequency to properly perform their functions. The Unified Code stresses that director absences should be kept to the bare minimum and quantified in the ACGR. It also states that when directors have concerns which they feel have not been addressed satisfactorily at board meetings, they should ask for them to be expressly recorded in the minutes.

Figure 18 shows the annual average number of meetings held by the boards of listed companies, grouped by market capitalisation:

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Board meetings per year

FIGURE 18



Source: Company ACGRs and CNMV.

Boards met on average on 10.2 occasions, on a par with 2013 and slightly ahead of the levels of previous years (9.8 in 2012 and 2011). 58.2% of companies (68.6% of Ibex 35 members) held at least nine board meetings in the year, while 29 companies (9 Ibex 35) require larger than legal majorities for the adoption of important resolutions

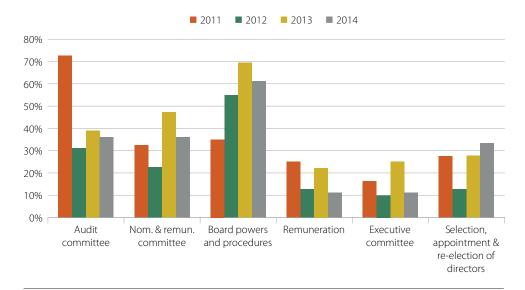
A salient 2014 development was the increase in the number of meetings reported by Ibex 35 companies (11.2 against 10.8 in 2013), and the fewer meetings held by companies with market capitalisation above 500 million euros (9.6 against 10.6 in 2013).

Board regulations

The Corporate Enterprises Law requires the boards of public listed companies to adopt rules of procedure for their own internal purposes, containing specific measures designed to ensure good company governance. These regulations must be filed with the CNMV.

A total of 36 companies (14 Ibex 35) amended their board regulations in 2014. The purpose, in most cases, was to adapt them to the latest regulatory changes in the Corporate Enterprises Law or to the new Law on the Organisation, Supervision and Solvency of Credit Institutions.

Figure 19 summarises the amendments made to these regulations in the last four years, along with the percentage of companies affected:



Source: Company ACGRs and CNMV.

- A large majority of companies having made such amendments say they were necessary in order to write in the latest legal and regulatory changes, and to adapt their content to corporate governance best practices.
- The most common amendment -made at 22 companies had to do with the board's powers and operation. In 2013, this kind of modification was reported by 25 companies.

Other changes introduced by over 30% of the firms amending their regulations touched on the duties assigned to the nomination and remuneration committee (13 companies) and the audit committee (13 companies), and on the selection, appointment and re-election of board members (12 companies).

Executive committee

The breadth of the powers that the laws and bylaws confer on listed company boards counsels the creation of board committees to carry out delegated executive functions. Indeed their existence is the norm among high market cap companies. Corporate governance principles urge maximum transparency in the relations between the board of directors and executive committees. In particular, their composition should match that of the board, since otherwise they may exercise their delegated powers from a divergent perspective.

Table 22 offers key quantitative data on the make-up of listed company executive committees, with a breakdown by market capitalisation:

Executive committee membership by director category

TABLE 22

	Executive				Proprietary			Independent				Other external				
(%)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	30.1	29.7	29	29.4	35.8	35.2	34	31.4	27.7	30.9	31.5	30.1	6.4	4.2	5.6	9.2
Over €500 M	32.8	31.6	38.6	32.8	36.2	39.5	40.9	36.2	24.1	15.8	13.6	22.4	6.9	13.2	6.8	8.6
Under €500 M	24.6	25.6	28	25	50.9	50.4	48.6	53.3	18.4	19.7	18.7	18.5	6.1	4.3	4.7	3.3
TOTAL	28.7	28.4	30	28.7	40.9	41.3	39.9	38.9	24.1	25	24.6	25.1	6.4	5.3	5.3	7.3

Source: Company ACGRs and CNMV.

In 2014, 57 companies (40.4% of the total) had an executive committee in operation.

68.6% of Ibex 35 members reported having appointed an executive committee, against 46.2% in the group with market capitalisation of over 500 million euros and 26.3% among those capitalising at under 500 million.

Executive committees were formed on average by 5.3 members, with a statistical mode of 6 members (5 in 2013), repeating at 9 companies.

We can see from figure 20 that executive directors have occupied a higher share of executive committee versus board places in each of the last four years. We can also see that directors classed as proprietary attained an equal weight on both bodies in the year 2014:

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Director representation on the executive committee and board

FIGURE 20



Source: Company ACGRs and CNMV.

Audit committee

The Code recommends that the audit committee should be made up exclusively of external directors, and chaired by an independent.

Table 23 provides key membership data on the audit committees of listed companies over the past four years:

Audit committee membership by director category

TABLE 23

		Executive			Proprietary			Independent			Other external					
(%)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	1.4	1.4	0	0.7	30.6	30.6	28.9	27	63.2	63.2	66.4	67.4	4.9	4.9	4.7	5
Over €500 M	3.3	2.7	5.4	1	48.4	49.3	40.9	33	44	44	48.4	54.6	4.4	4	5.4	11.3
Under €500 M	7.7	7.1	8.1	6.6	38.7	37.4	35	34.8	48.1	51.4	52.3	52.3	5.6	4.1	4.6	6.3
TOTAL	5.2	4.9	5.2	3.8	38.1	37.2	34.3	32.2	51.5	53.6	55.8	57.1	5.2	4.3	4.8	6.9

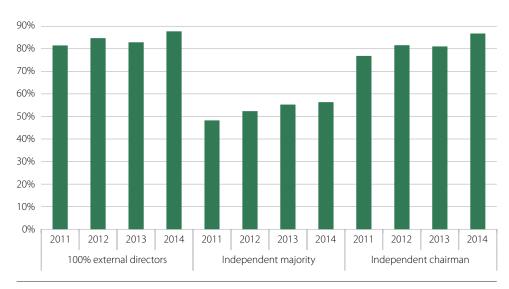
Source: Company ACGRs and CNMV.

- Audit committees had an average of 3.5 members, with 3 being the statistical mode, repeating at 78 companies. Among the Ibex 35 group, the average stands at 4 members, with a statistical mode of 3, repeating at 10 companies.
- Companies reported a total of 111 audit committee appointments and 121 removals in 2014.

Figure 21 charts the weight of different director categories in listed company audit committees:

Audit committee membership





Source: Company ACGRs and CNMV.

- The audit committees of 87.9% of listed companies are made up 100% of external directors, with 56.4% having a majority of independents. Of this group, 23 companies (9 Ibex 35) have an audit committee formed entirely of independent directors.
- The percentage of companies reporting committees with a majority of independent members rose by 1.1 points with respect to 2013.
- A majority of audit committee chairs were again independent directors, with 86.9% reporting this situation (81.2% in 2013). Among Ibex 35 companies this proportion climbs to 100%.

Nomination and remuneration committee

The Unified Code describes the functions of the nomination and remuneration committee as follows: to oversee the integrity of the selection process for company directors and senior executives; to ensure that candidates meet the target profile for each vacancy; to advise and organise the succession of the company's chair and chief executive; and to report to the board on matters of gender diversity, etc.

It also recommends that this committee be formed entirely of external directors, the majority independent, under the chairmanship of an independent, and that it should propose the appointment or re-election of independent directors to the board as well as issuing a report on all other prospective appointees.

Table 24 below sets out the main aggregate data, grouped by market capitalisation, for the composition of listed company nomination and remuneration committees:

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Nomination and remuneration committee membership by director category

TABLE 24

	Executive			Proprietary			Independent				Other external					
(%)	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	3.3	2.6	2	2	31.6	30.9	28.5	23.3	57.9	63.2	66.9	67.3	7.2	3.3	2.6	7.3
Over €500 M	5.8	1.5	4.7	2.1	53.5	53.7	48.8	40.4	40.7	41.8	41.9	53.2	0	3	4.7	4.3
Under €500 M	6.8	7.3	8.4	6.2	37.8	39.4	37.2	35.7	50.6	49.8	48.2	52	4.8	3.5	6.2	6.2
TOTAL	5.5	5	5.6	4	38.6	38.7	36.5	32.7	51.5	52.9	53.1	57.1	4.7	3.4	4.8	6.2

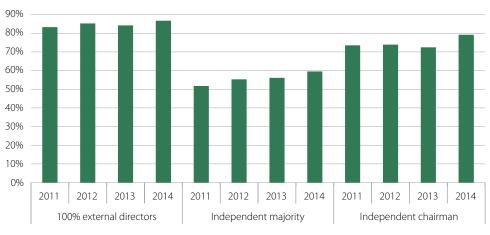
Source: Company ACGRs and CNMV.

A total of 129 companies, including all Ibex 35 members, had a nomination and remuneration committee operating in 2014, formed on average by 3.6 directors.

Figure 22 charts the weight of different director categories in listed company nomination and remuneration committees:



FIGURE 22



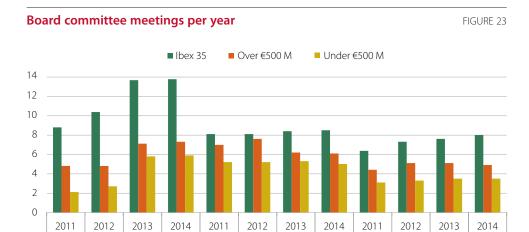
Source: Company ACGRs and CNMV.

- A total of 69 companies (53.5%) follow the Unified Code recommendations on nomination committee membership.
- Independents are in a majority at 77 companies, 5 more than in 2013, and in
 22 cases (9 Ibex 35) occupy 100% of committee places. Further:
 - At two companies the committee has fewer than the recommended three members.
 - 17 companies -13.2% of the total– fail to comply with the Unified Code recommendation that all members be external directors.
 - In 100 companies, the nomination committee is chaired by an independent, and in 19 by a proprietary director. Remaining chairmanships are held in four cases by a director classed as other external and in three by an executive director.

Board committees

Meetings of board committees

Figure 23 below charts the average number of meetings held by board committees in the past four years:



Source: Company ACGRs and CNMV.

Executive committee

According to the information offered in ACGRs, ten companies with an executive committee did not have it meet in 2014. Meantime, eight companies reported that their nomination and remuneration committee held no meetings in the year.

Audit committee

Nomination committee

Senior officer remuneration

Companies have to identify executive team members in their ACGRs and state the total remuneration accruing to them in the year.

Table 25 charts changes in the number and remuneration of listed company senior officers:

Remuneración de la alta dirección											
	2011	2012	2013	2014							
Número de miembros	1,116	1,046	997	983							
Retribución media alto directivo (miles de euros)	466	474	481	973							

Source: Company ACGRs and CNMV.

- Companies reported a total of 983 senior officers in their 2014 ACGRs (997 in 2013), receiving average pay of 973,000 euros, up from 481,000 euros in 2013.

This increase is due to a change of criterion at one company (Banco Santander), which included present and former director generals' accumulated pension rights in its remuneration figure for 2014.

Financial reporting and risk management

The Unified Code insists on the importance of the audit committee in monitoring the reliability and integrity of the company's financial information, overseeing the internal audit function and ensuring the correct working of internal systems to detect, assess and prevent any uncontrolled or intolerable impacts due to the materialisation of risks.

From the time of its report of February 2010⁴⁹ to its 2014 review on risk management and corporate governance⁵⁰, the OECD consistently singled out risk management as amongst the corporate governance elements whose weaknesses played an important role in the onset of the financial crisis. In the 2014 review, concretely, it stresses that the cost of risk management failures is still often underestimated, both externally and internally, including the cost in terms of management time needed to rectify the situation. And it concludes that the board's responsibility for defining strategy and risk appetite needs to be extended to establishing and overseeing enterprise-wide risk management systems.

The OECD calls on companies to report more transparently on their risk management systems and the steps taken to assess their effectiveness.

Along similar lines, the European Commission's Green Paper⁵¹ of April 2011 underscores the importance of providing an appropriate risk environment, while arguing that to be effective and consistent any risk policy needs to be clearly "set from the top" i.e., decided by the board for the whole organisation. In December 2012, the vital risk management issue was addressed by the European Commission in an Action Plan⁵² which led to the preparation in 2013 of a proposed amendment to the Accounting Directive reinforcing disclosure requirements with regard to risk management.

The result was Directive 2014/95 of 22 October amending Directive 2013/34/EU, which requires companies with over 500 employees to provide detailed information in their management reports on social, employee-related, and environmental matters, human rights, and anti-corruption and bribery measures. They must also disclose the policies pursued in these areas, the principal risks in their regard linked

⁴⁹ Corporate Governance and the Financial Crisis: Conclusions and good practices to enhance implementation of the principles. February 2010.

⁵⁰ Risk Management and Corporate Governance. OECD 2014.

⁵¹ The Green Paper on the EU Corporate Governance Framework published April 2011 sets out a series of initiatives aimed at improving companies' corporate governance, with particular attention to European listed companies

⁵² Action Plan: European company law and corporate governance –a modern legal framework for more engaged shareholders and sustainable companies. Available at: http://eur-lex.europa.eu/LexUriServ/LexUriServ.douri=COM:2012:0740:FIN.;:ES:PDF.

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to the undertaking's operations, with details of possible adverse impacts, and an explanation of how the company manages those risks.

Mandatory financial reporting and account auditing

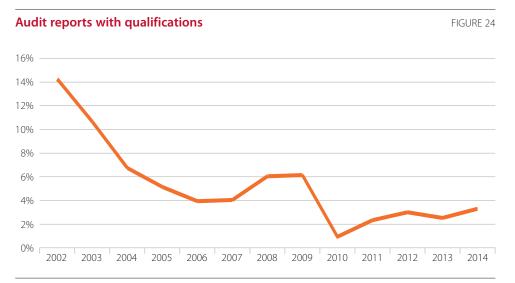
The Unified Code urges boards, where possible, to present the annual accounts to the general meeting without reservations or qualifications in the external auditor's report. In the exceptional circumstances that such reservations or qualifications exist, both the chairman of the audit committee and the auditor should give a clear account to shareholders of their scope and content.

The proportion of audit reports containing qualifications has fallen dramatically since Spain's Financial Law required all listed companies to operate an audit committee, dropping from 14.2% in 2002 to 3.6% in 2014. Among Ibex 35 companies particularly, not one audit report issued since 2008 has contained qualifications.

The Audit Law of 2 July, 2010 reinforced this trend by establishing new requisites for the membership and functions of the audit committee. Among them: at least one member should be independent and appointed on the basis of his or her knowledge and experience in accounting, auditing or both; and the audit committee should oversee the preparation and presentation of mandatory financial information, as well as the effectiveness of the company's internal audit function and risk management systems.

Law 31/2014 of 3 December amending the Corporate Enterprises Law introduced new rules on audit committee membership and operation, likewise with a view to boosting its effectiveness. From now on, the committee would be entirely made up of non-executive directors, at least two of them independents, and would be required to monitor the effectiveness of internal control systems, the internal audit function and systems for the management of risks, including tax risks.

Figure 24 shows the percentage of audit reports issued with a qualified opinion (excepting consistency exceptions) in the period 2002-2014, based on all issuers of listed securities:



Financial reporting and risk management

There follows a summary of other pertinent ACGR contents touching on external auditors and financial reporting:

- A total of 61 companies (63 in 2013) had their annual accounts verified by the responsible officers before their drafting or approval by the board.
- In general, accounts are verified by the chief financial officer, though some companies assign this task to the chief operating officer, comptroller or chairman.
- A total of 108 companies, 105 in 2013, reported having engaged audit firms for services other than account auditing. The amount of these services averaged 32.32% of total audit firm billings (29.77% in 2013).
- On the topic of auditor rotation, the ratio "number of years audited by the current auditors/number of years the company has been audited" stood at 47% against 48% in 2013. At 28 companies (27 in 2013), this percentage climbs to 100%.

Table 26 shows the number of companies with prior account verification, average years with the current auditor, and the percentage billed for non-audit services:

Account verification and association with external auditors

TABLE 26

		No. of companies with accounts previously verified		Average years with current audit firm			Average % billed for non-audit/audit services					
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Ibex 35	26	26	26	26	12.1	10.5	11.4	12.1	24.8	23.9	31.1	28.9
Over €500 M	10	9	11	11	10.0	9.0	8.8	10.0	26.1	28.4	37.1	44.8
Under €500 M	28	27	26	24	7.4	7.7	10.1	9.3	24.9	22.6	25.3	28.4
TOTAL	64	62	63	61	8.9	8.6	10.2	10.1	25.1	24.2	29.8	32.3

Source: Company ACGRs and CNMV.

Risk control

Company ACGRs state that the world economy continued to recover through 2014 with growth rates ahead of 3% but also disparities between countries. The advanced economies picked up strongly, especially the United Kingdom and the United States, though growth in both cases was again hampered by high levels of debt. Meantime, some cooling was evident among the emerging market economies with prospects of a degree of deterioration in their medium- and long-term potential output growth.

The global macroeconomic environment was more supportive despite the weakness affecting certain European and emerging economies in the second half of 2014. While U.S. growth tended to stabilise towards the 2014 close, gearing up for acceleration in 2015, low-key growth in the euro area reflected the contraction of its leading economies.

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The Spanish economy held to the recovery path initiated towards the end of 2013, aided by the country's easier financing conditions, steadily improving agent confidence, the cheaper finance available to businesses and households, and the favourable progress of the labour market. Growth was primarily driven by domestic demand and the improved competitiveness of the Spanish economy, with exports beating those of main euro-area partners.

In this macroeconomic context, companies increasingly pointed to risk control systems as a key differentiating component of their competitive strategies. A majority had implemented enterprise-wide risk control and management systems based on risk maps —at consolidated and individual company level— which are regularly reviewed and updated to ensure objectives can be met with reasonable certainty.

Steps taken in recent years include the development of advanced methods of risk measurement, while many firms have adopted prudent policies of risk diversification by sector, geographical area, product and customer segment.

Listed companies must describe their risk management policy and control systems in their ACGRs, specifying the potential risks they face, the risks materialising in the year and the body in charge of establishing and supervising control mechanisms.

As in previous years, most firms disclosed their risk control models, procedures and methodologies in ACGRs with varying degrees of detail. They also described the principles underpinning internal control policies, the most frequent being: risk control and management functionally independent from business decision centers; integrated management; and the involvement of all staff including senior executives. A majority of companies also gave an account of measures taken to mitigate risk exposures.

Information tended to be thinner on the same points as in previous years, namely the level of risk carried, its implications for the organisation and an evaluation of possible impact.

Although companies describe their risk control systems in ACGRs, not all go into detail on the underlying methodology. Hence most disclose the process used to set risk tolerance, which they have sought to standardize enterprise-wide, but few quantify what that level of tolerance actually is.

Main risks identified

Risk identification tends to be generic, focusing mainly on the characteristics of the sector where the company operates.

Listed companies again classed the main risks affecting them into four large categories: namely, financial risks, operational risks, regulatory risks and environmental risks. All sectors mentioned the wave of regulatory changes in recent years, the risks entailed by the current financial situation, and the performance of the economy in general and consumption in particular. The risks most widely referred to were accordingly credit risk and the impact of

Financial reporting and risk management

public spending and investment austerity, oil and gas prices and the euro-dollar exchange rate.

(i) The **financial sector** has undergone multiple regulatory reforms in recent years as a consequence of the international financial crisis. 2014 was marked by the entry to force of the Basel III capital requirements. Financial institutions have responded by rolling out systems of integrated risk management by business unit and geographical region, in order to obtain an overall and, at the same time, interrelated picture of exposures.

Credit institutions point to a decline in non-performing loan ratios, but continue to place credit and liquidity risk at the centre of their concerns. On the risk management front, they have set risk appetite levels, which most have assessed overall as in the low to medium range. A majority of operators also refer to regulatory and/or legal compliance risk in view of the raft of regulatory changes pushed through in recent years.

(ii) Firms in the **energy sector** again state commodity prices as a major risk factor. Falling oil prices, especially in the second half of 2014, have impacted negatively on certain of their business areas.

Regulatory risk is also referred to, albeit in smaller measure than in previous years following the 2014 passage of the regulatory reform affecting the remuneration of natural gas transport, regasification and underground storage.

- (iii) Construction and real estate operators again highlight the stall in business caused by the economic and financial crisis. Real estate activity decelerated further in 2014 with land and housing transactions and public investment continuing to contract, although some indicators have begun to turn up. Companies have sought to minimise their risks through business and geographical diversification. Political factors are seen as a further source of risk, since some assets and activities are vulnerable to unforeseen changes in the political situations of the countries, regions or municipalities where companies operate.
- (iv) Finally, **other companies** refer primarily to regulatory risk, fluctuations in crude oil and gas prices, the possible insolvency of key customers and suppliers, movements in long-term interest rates, economic deceleration in Asia and, more generically, credit and liquidity risk deriving from the economic juncture.

Materialised risks

Companies are asked to disclose in ACGRs any specific risks materialising in the year, the circumstances triggering such events and whether existing control systems reacted effectively.

Figure 25 groups companies according to the account given in their ACGRs of risks materialising in the period 2011-2014:

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Source: Company ACGRs and CNMV.

A total of 41 companies (42 in 2013) stated that no potential risks had come to materialise. Of the remainder, 86 identified risks affecting them in the year (64 in 2013), while 14 maintained that risk events were confined to those inherent to the activity of the group's business units (42 in 2013).

As in previous years, companies referred to the crisis initiated in 2008 and its impact on their business. Certain regulatory changes also surfaced as materialised risks, in the energy sector especially, along with exchange rate and oil and gas price fluctuations.

Table 27 relates some of the main risks reported as materialising in 2013 and 2014 ACGRs:

Materialised risks	TABLE 2
2013	2014
Stressed market liquidity, debt refinancing and credit market contraction	High credit risk exposure in respect of commercial receivables and lending activities
The downcycle in real estate and construction	Delays in public investment
Loss or decline in value of assets	Accumulation of real estate assets
Adverse exchange rate movements	Euro appreciation, especially against the dollar
Raw material shortages and price volatility	Falling crude oil prices
Changes in sector regulation and regulated prices	Weak demand for electricity
Adverse weather conditions	Natural disasters: earthquakes, hurricanes, adverse weather conditions

Source: Company ACGRs and CNMV.

Risk control

Article 529 of the Corporate Enterprises Law assigns the audit committee certain minimum functions, notably that of monitoring the effectiveness of the company's internal control and risk management systems.

The Unified Code advises that the audit committee should review internal control and risk management systems on a regular basis, so main risks are properly identified, managed and disclosed.

ACGRs should name the bodies responsible for establishing and supervising risk control systems. Companies identify various bodies as being involved in risk

Financial reporting and risk management

management systems –risk committee, audit committee, internal audit and management committee– while stressing the board's responsibility for identifying the main risks the company is exposed to.

Figure 26 below offers a breakdown of listed companies in terms of the body responsible for establishing and monitoring risk control mechanisms:



Source: Company ACGRs and CNMV.

Audit committees were charged with the oversight of risk control systems at 95.7% of listed companies (84.7% in 2013).

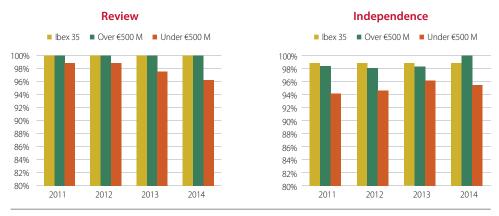
2.8% of companies specified some other body and 1.4% none at all.

Audit committee functions

The Unified Code describes the functions of board supervision and control committees—the audit committee and the nomination and remuneration committee—drawing on the European Commission Recommendation of 15 February 2005 on the role of non-executive or supervisory directors of listed companies and on the committees of the (supervisory) board.

Figure 27 reflects the percentage of companies assigning their audit committee the recommended functions vis à vis internal control and the internal audit function:

Review internal control systems on a regular basis/ Monitor the independence and efficacy of the internal audit function



75

FIGURE 27

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The audit committees of all listed companies, except three⁵³ in the process of liquidation, are charged with reviewing their internal control systems. Compliance with this recommendation was on a par with the two previous years.

A total of 10 companies do not follow the recommendation that audit committees should monitor the independence and efficacy of the internal audit function. Although this is the same number as in 2013, note that compliance has improved in companies with market cap. above 500 million euros at the expense of those in the lowest capitalisation bracket. Most non-compliant firms argue that their size does not warrant the existence of an internal audit function.

Figure 28 reflects the percentage of companies assigning their audit committee control over mechanisms for the reporting of irregularities within the company:

Establish and supervise a mechanism for reporting irregularities

FIGURE 28



Source: Company ACGRs and CNMV.

The establishment and supervision of a "whistle-blowing" mechanism was again the least followed recommendation. That said, the proportion of companies operating this kind of scheme improved from 81.7% in 2013 to 85.1% in 2014, contributing to a 5-point increase in the last three years.

As in previous years, companies failing to follow this recommendation contended that their control systems were adequate to the purpose or that they considered it inappropriate for employees to be able to report irregularities in an anonymous manner.

Figure 29 below reflects the percentage of companies assigning their audit committee the recommended functions vis à vis external auditors, with a breakdown by market capitalisation:

⁵³ Indo Internacional (in liquidation), Inverpyme (in liquidation) and La Seda de Barcelona, S.A. (in liquidation).

Regular reception of external auditor recommendations/ Monitor the independence of the external auditor

FIGURE 29

Financial reporting and risk management



Source: Company ACGRs and CNMV.

All listed companies, except three⁵⁴ in the process of liquidation, say their audit committees receive regular recommendations from the external auditor and ensure that they are taken into consideration.

97.2% of companies claim to follow the recommendation on auditor independence, in line with the 97.9% reporting compliance in 2013.

⁵⁴ Indo Internacional (in liquidation), Inverpyme (in liquidation) and La Seda de Barcelona, S.A. (in liquidation).

Internal control and risk management in the financial reporting process

Internal control and risk management in the financial reporting process

Background

All firms issuing listed fixed-income or equity securities, including savings banks with securities admitted to trading, must offer a description of their internal control and risk management systems in regard to financial reporting (ICFR) in the relevant section of ACGRs. As of the 2013 reporting year, this description must be structured around the questions posed in the current ACGR form, established by CNMV Circular 5/2013 of 12 June⁵⁵. The questions are grouped into five sub-sections, corresponding to the five ICFR components of the COSO report⁵⁶.

In June 2010, the CNMV posted a paper on its website setting out a series of recommendations on the ICFR of listed companies. This paper, prepared by an expert group, included a catalogue of principles and good practices, a guidance form for companies to describe and monitor their ICFR, and a glossary of terms.

Among the recommendations of the expert group was to have ICFR descriptions made subject to auditor review. Auditors' associations accordingly prepared a set of guidelines for their members, whose definitive version saw the light in July 2013. As of 2013 ACGRs, then, companies must state whether their ICFR description has been reviewed by an auditor, attaching the relevant report or, if no review has been conducted, explaining the reasons why.

Description of ICFR

Ninety-seven percent of obligated securities issuers completed all sections of the ICFR chapter in their 2014 ACGRs (94% in 2013).

The degree of itemisation of system descriptions was as a rule acceptable, though cases were detected where disclosures were excessively general or, in the case of around 5% of companies, plainly insufficient (11% in 2013).

No major improvement was found in ICFR descriptions with respect to 2013 ACGRs, when the first-time inclusion of specific questions facilitated both system descriptions and cross-sample comparability.

⁵⁵ Mandatory ICFR reporting was introduced by Sustainable Economy Law 2/2011 of 4 March for the years beginning 1 January 2011 and after, and Article 61 bis of the Securities Market Law (later replaced by Article 540 of the Corporate Enterprises Law through a provision of Law 31/2014). Subsequently, CNMV Circular 5/2013 of 12 June introduced a dedicated section for ICFR reporting in the ACGR form.

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To date, two of the companies reviewed have received written or telephone recommendations intended to improve their ICFR descriptions.

Shortcomings were most apparent in descriptions of control activities and system monitoring, with some firms saying only that these functions exist without describing either their workings or their scope.

The expert group's recommendation on subjecting ICFR systems to review by the auditor in accordance with the guidelines issued by the auditors' association was followed by 53 companies (46 in 2013), while a further 10 (11 in 2013) undertook wider-ranging reviews. Compliance thus extends to 40% of the sample (35% in 2013 and 26% in 2012).

91% of Ibex 35 companies⁵⁷ (88% in 2013) commissioned this auditor's review, as did 31% of the fixed-income entities filing ACGRs.

Of the companies failing to commission an auditor with this review, around 70% explained their reasons (68% in 2013), chiefly: (i) the firm is currently rolling out measures to improve ICFR or its documentation or plans to review its system in the coming years; (ii) the work of internal audit or the audit committee and/or the checks run during account audits are sufficient to this purpose; and (iii) it is not a legal requirement, would be inconsistent with the remaining content of their ACGRs or is not warranted given the company's size, the simple nature of its processes or current circumstances (restructuring, insolvency proceedings or liquidation).

Companies generally attach the corresponding audit report to their ACGRs. In some cases, however, it had to be requested by the CNMV and was subsequently published as a supplement to the annual accounts. Firms subject to the Sarbanes-Oxley Act (SOX) are required to produce a report on ICFR effectiveness which is filed, along with their annual financial statements, with the Securities and Exchange Commission. This report is available in the relevant section of the SEC website, although the publication date is usually later than that of the annual accounts.

ICFR disclosures were analysed in greater depth in a sample of 76 companies, including all Ibex 35 members. There follows a description of the most relevant features disclosed by companies with regard to the five ICFR components:

(a) The entity's control environment for financial reporting

The review's findings were similar to those obtained in 2013.

On which bodies are in charge of ICFR, 88% of companies (90% in 2013), rising to 100% among Ibex 35 members, identify the board of directors as accountable for its existence and maintenance, although not always explicitly. Around 93% (90% in 2013), including all Ibex 35 members, indicate that the audit committee is responsible for its monitoring, while some 76% (82% of Ibex 35 members) say that its design and implementation are the job of senior management, the same proportion as in 2013.

⁵⁷ Hay 3 sociedades del Ibex 35 que no han encargado revisión del auditor: Iberdrola, Sacyr y Técnicas Reunidas.

Internal control and risk management in the financial reporting process

- The majority of listed companies describe the existence of mechanisms supporting a control environment conducive to comprehensive, reliable and timely financial reporting, and able to anticipate, detect and correct irregularities. Around 25% of firms, however, offer only the most general description, in line with the previous year.
- 22% and 5% respectively (20% and 6% in 2013) admit to having no "whistle-blowing" channel or code of conduct, though some claim to be in the process of their implementation. Companies at times fail to clarify whether their code of conduct refers specifically to financial reporting, while some say their reduced size means they have no call for a "whistle-blowing" channel.
- 88% of companies (all Ibex 35) say they schedule training and regular refresher programmes for staff involved in preparing and reviewing financial information, on a par with 2013. However, in over half of cases descriptions were very general and included no concrete data on the courses given in the year.

(b) Evaluation of financial reporting risks

- 70% of the companies in the sample gave a sufficiently detailed account of their risk identification processes with regard to financial reporting, though descriptions were vague in the remaining 30% of cases (37% in 2012).

(c) Control activities

- Over 90% of the companies analysed, roughly the same proportion as in 2013, claim to conduct control activities to mitigate the risk of errors or irregularities in financial reporting (closing procedures, review of estimates, information systems, outsourced functions, etc.), though not everyone describes them.
- 66% of companies (59% in 2013) rising to 76% among Ibex 35 members, report controls in place to oversee sub-contracted activities, and the asset valuation services commissioned from independent experts, when these may materially affect the financial statements. Again, however, descriptions are sometimes lacking in detail. A further 21% of firms, on a par with 2013, state that sub-contracted activities do not materially affect their financial statements.
- As a rule, companies are insufficiently precise about who exercises maximum authority within the organisation for reviewing significant judgements, estimates and forecasts. 20% of companies (37% in 2013) offered no response and the answers of remaining firms showed considerable dispersion.
- Finally 36% of companies (31% in 2013), rising to 59% among Ibex 35 members (53% in 2013), claim that management's review of financial reporting is internally certified.

(d) Information and communication

 Over 90% of companies, on a par with 2013, say mechanisms are in place to communicate accounting policies to the teams preparing the financial statements, along with information systems for the capture of supporting

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information. Some, however, omit to say what these mechanisms are, while others confine themselves to a very general description.

(e) Monitoring of system operation

- 92% of companies (84% in 2013), including all Ibex 35 members, list the ICFR monitoring activities performed by the audit committee, although without necessarily giving a description.
- Around half omit to state the scope of the ICFR evaluation undertaken in the year, while others refer to it only in the most general terms.
- 83% of the sample (76% in 2013), including all Ibex 35 members, refer to an internal audit function which supports the audit committee in its monitoring role.
- 89% of companies (84% in 2013), including all Ibex 35 members, say they have a formal procedure in place for the auditor (internal or external) to report significant weaknesses to senior officers, the audit committee or the board. Of this number, however, 40% make no mention of any action plans launched to correct or mitigate such weaknesses.

Although 75% of companies omit all reference to ICFR shortcomings, the rest highlight flaws in internal controls and/or their documentation, claiming in some cases that corrective measures are under way. Companies also point to progress made or future projects to improve ICFR and its documentation along the lines proposed by the group of experts.

Several companies will receive recommendations to strengthen their internal control systems in the light of the review undertaken of 2014 ACGRs.

Related-party transactions

Obligations and recommendations

Listed firms are obliged to report any transactions concluded with significant share-holders, directors and senior officers, along with any intragroup transactions not eliminated in the consolidation process. This disclosure requirement is confined to related-party transactions of material amounts or that are important for a correct understanding of financial statements.

Transactions with significant shareholders

Table 28 shows the aggregate amounts of transactions with significant shareholders in the 2011-2014 period:

Transactions	with	ignificant	t shareholders
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TABLE 28

(Amount in			lb	ex 35			Over	€500 M			Under	€500 M.€	E
million euros)		2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
No transactions	Companies	20	20	18	18	11	8	9	10	52	55	51	58
reported	Amount	-	_	-	_	-	-	_	_	_	_	-	_
	Companies	4	4	6	6	10	8	10	11	31	30	28	21
Under €100 M	Amount	133	146	157	173	192	150	115	209	361	371	209	276
Between €100	Companies	2	4	4	3	3	2	4	1	4	4	3	_
and 500 M	Amount	528	1,080	940	960	694	431	848	407	755	796	441	_
Between €500	Companies	1	1	-	1	_	-	-	3	1	1	1	1
and 1,000 M	Amount	555	536	-	759	-	-	-	631	652	577	543	534
	Companies	8	6	7	7	1	3	1	1	1	-	_	
Over €1,000 M	Amount	50,586	38,066	43,149	81,053	5,683	24,874	2,005	2,316	5,205	_	_	_
TOTAL	Companies	35	35	35	35	25	21	24	26	89	90	83	80
TOTAL	Amount	51,802	39,828	44,246	82,945	6,569	25,455	2,968	3,563	6,973	1,744	1,193	810

Source: Company ACGRs and CNMV.

The volume of related-party transactions with significant shareholders jumped by 80.4% in 2014 to 87,318 million euros (48,407 million in 2013). 71.1% of the increase traces to an electric utility's⁵⁸ sale of its Latin American business to the parent company⁵⁹, which it then paid a substantial dividend.

58 Endesa.

59 Enel. 83

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Ibex 35 members accounted for 95% of the above total, with 87.3% concentrated in just five firms⁶⁰.

Of the total volume of related-party transactions with shareholders:

- 25.3% corresponded to loans, guarantees or sureties from banks or savings banks holding significant interests in listed companies (32.6% in 2013).
- 37.2% traced to normal business operations (46.4% in 2013), with the bulk of the amount (72% versus 55% in 2013) again explained by a firm's derivative trades with one of its shareholders.
- A further 20.2% had its origin in dividends paid in the year (4.7% in 2013).
- 84.5% of these dividends corresponded to the aforementioned payment by an electric utility to its major shareholder.
- The remaining 17.3% comprised asset sales and purchases (16.2% in 2013).

The number of related-party transactions came to 691 (728 in 2013), with 63% concluded at Ibex 35 companies.

Transactions with directors and senior officers

Table 29 sets out the aggregate amounts of listed companies' related-party transactions with directors and senior officers:

Transactions with directors and senior officers

TABLE 29

(Amount in million			lbe	x 35			Over €	500 M			Under €	500 M.€	Ē
euros)		2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
No transactions	Companies	22	25	25	24	19	15	14	15	58	61	56	57
reported	Amount	_	_	-	-	-	_	_	-	-	_	-	_
	Companies	5	3	3	3	-	1	5	4	15	11	14	9
Under €100 M	Amount	2	1	1	1	-	1	2	1	3	5	5	3
Between €100	Companies	1	2	2	4	2	1	3	4	8	8	7	7
and 500 M	Amount	1	6	5	12	10	3	9	12	18	19	13	16
Between €500	Companies	7	5	5	4	4	4	2	3	8	10	6	7
and 1,000 M	Amount	776	44	65	50	143	165	63	30	194	224	135	163
	Companies	35	35	35	35	25	21	24	26	89	90	83	80
TOTAL	Amount	779	51	71	63	153	169	74	43	215	248	153	182

Source: Company ACGRs and CNMV.

A total of 45 companies (47 in 2013) reported related-party transactions with directors and senior officers summing 288 million euros (498 in 2013). Transactions at three companies⁶¹ (one Ibex 35) accounted for 49% of the global amount.

⁶⁰ Endesa, Telefónica, Bankia, Gas Natural SDG and Caixabank.

⁶¹ Funespaña, CLH and Bankinter.

Conversely, 94 companies (95 in 2013), representing 66% of the sample, reported no transactions with either directors or senior officers.

The number of transactions with directors and senior officers was down 8% versus 2013. Of the 220 transactions going through in the year, 12% corresponded to Ibex 35 members (38% in 2013).

Of the total volume of related-party transactions with directors and senior officers:

- 19.8% (28.6% in 2013) corresponded to interbank lending and other financial transactions with credit institutions on companies' governing bodies or else people having links with the company's directors. The decrease here is mainly due to the smaller amount of loans.
- 11.5% corresponded to asset sales and purchases (12.9% in 2013), 27.1% to dividends and other distributed earnings (23% in 2013), and the remaining 41.7% to services rendered and sundry transactions.

Intragroup transactions

Listed companies have to report all material transactions with group companies that are not eliminated in the consolidation process, alongside those concluded with associates and other companies under joint control, whenever such transactions are outside the normal course of operations.

Nineteen listed companies (25 in 2013) reported intragroup transactions summing 6,075 million euros (2,773 million in 2013). 58.6% of this amount traced to a bank's⁶² repurchase of securities held in a subsidiary's portfolio.

62 Caixabank.

Under the comply or explain principle, listed companies must indicate in ACGRs their degree of compliance with the applicable good governance code, giving reasons, as the case may be, for any practices or criteria departing from the same.

The recommendations in force for the preparation of 2014 ACGRs were those contained in the Unified Good Governance Code approved by the Board of the Comisión Nacional del Mercado de Valores (CNMV) in May 2006 and partially updated in June 2013.

One of the objectives of the 2013 National Reform Plan was to broaden the current framework of good corporate governance in Spain, with the twin goals of improving the efficiency and accountability of Spanish firms' governance and ensuring that national standards attain maximum levels of compliance with international good governance principles and practices.

To this end, a Committee of Experts was charged with undertaking a study of the current corporate governance framework in Spain for presentation to the Government through the Ministry of Economy and Competitiveness and the Ministry of Justice. Its remit would extend to possible improvement measures, with particular regard to strengthening the role of the general meeting in controlling the remuneration policy for governing bodies and senior management.

The results of this study were partly enshrined in Law 31/2014 of 3 December amending the Corporate Enterprises Law to improve corporate governance.

The Committee of Experts also supported and advised the CNMV in the process of updating Unified Code recommendations pursuant to Article 5.7 of Order ECC/461/2013 of 13 March⁶³.

The CNMV Board approved the Good Governance Code of Listed Companies in February 2015. The new Code will be the benchmark to which companies must refer in stating their degree of compliance with good governance recommendations as of 2015 ACGRs.

Order ECC/461/2013 of 20 March defining the content and structure of the annual corporate governance report, the annual remuneration statement and other reporting instruments of public listed companies, savings banks and other entities issuing securities admitted to trading on regulated markets.

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Compliance with Unified Code recommendations

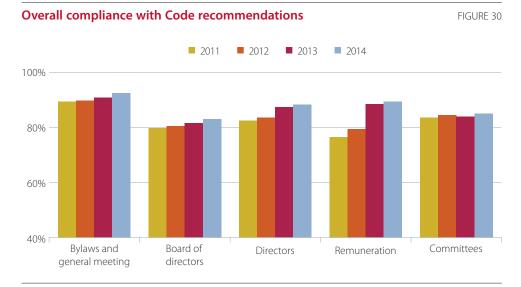
A review of the declarations included in 2014 ACGRs regarding the degree of compliance with Unified Code recommendations admits the following general conclusions:

- Listed companies comply on average with 85.4% of the Code's recommendations (84% in 2013) and partially with a further 6.3% (7% in 2013). Overall, then, we can say that only 8.3% of recommendations are not being adhered to.
- 46.1% of listed companies declare themselves compliant with recommendation 25 –companies to have rules in place about the number of boards their directors can belong to– almost 40 points lower than the Code average. The usual explanation is that their nomination and remuneration committees already bear in mind directors' capacity and availability to properly discharge their functions.
- A total of 65 companies -46.1% of the total- follow over 90% of Unified Code recommendations, of whom twelve⁶⁴ claim to be 100% compliant. Conversely, three companies⁶⁵, two of them in liquidation, report a degree of compliance below 50%.
- All listed companies claim to comply with Unified Code recommendation 7
 the board to perform its functions with unity of purpose and independent judgement in pursuit of the corporate interest.
- Although some improvement is evident, the least followed recommendations were those concerning the presence of independent directors on companies' governing bodies. Recommendations 12 (the number of independents to equate to at least a third of all board members) and 49 (majority of independents on the nomination and remuneration committee) were not followed by 39% and 38.2% of firms respectively.
- On average, 6.3% of Code recommendations were partially complied with, the most common, as in previous years, being recommendation 25 (directors' dedication) and recommendation 37 (make-up of the executive committee), with 41.8% and 33.9% of companies respectively reporting partial compliance only.
- Both of these recommendations take in several good governance practices demanding different levels of effort, which may explain why partial compliance stands so high.
- The recommendations written into the Corporate Enterprises Law through Law 31/2014 of 3 December, and therefore not included in the Good Governance Code applicable from 2015, earned an average compliance score of 83.3%, two points below the Unified Code average. None, however, was followed by fewer than 55% of listed companies.

⁶⁴ Banco Santander, Bankia, Bankinter, Funespaña, Gamesa, Ezentis, Iberpapel, Jazztel, Liberbank, OHL, Red Eléctrica and Tubacex.

Bodegas Bilbainas, Indo Internacional (in liquidation) and La Seda de Barcelona (in liquidation).

Figure 30 shows companies' total average compliance with Unified Code recommendations in each category in the years 2011 to 2014:



Source: Company ACGRs and CNMV.

- Overall compliance with Unified Code recommendations rose from 84% in 2013 to 85.3% in 2014, with improvement extending to all categories of recommendations.
- The category where compliance improved most was that of bylaws and general meetings, with an annual increase of 1.7 points. This was largely because recommendation 2 –when a dominant and a subsidiary company are stock market listed, both should detail the activity they engage in, their business dealings and the mechanisms in place to resolve conflicts of interest– ceased to apply at one previously non-compliant company⁶⁶. This recommendation has a low level of applicability, so this one change sufficed to boost compliance in the year from 60% to 66.7%.
- 71.7% of recommendations were followed to a fuller extent than in 2013. The Unified Code recommendation registering the biggest advance in compliance was the one referring to the appointment of a lead independent director when the company's chairman is also chief executive.
- 36.8% of listed companies reported higher compliance with the Unified Code than one year before.

66 Funespaña.

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Compliance with Unified Code recommendations by category

The tables that follow reflect compliance with Unified Code recommendations, grouped into categories:

(a) Recommendations on bylaws and general meetings (1 to 6)

Table 30 shows the percentage of companies fully compliant with recommendations on bylaws and the general meeting:

Recommendations on bylaws and general meetings						
(%)	2011	2012	2013	2014		
Bylaw restrictions	95.3	95.2	95.1	95.7		
Listed companies from the same group	66.7	45.5	60.0	66.7		
General meeting powers	75.2	78.1	76.8	80.1		
Pre-circulation of general meeting motions	91.9	90.4	92.3	92.9		
Separate voting	90.6	93.2	95.8	97.9		
Split votes	92.6	92.5	93.7	95.0		

Source: Company ACGRs and CNMV.

 A total of 6 companies fail to follow the Unified Code recommendation to the effect that the bylaws should not place a ceiling on the number of votes a single shareholder can cast or impose other restrictions designed to prevent changes in ownership control.

In some cases, such restrictions exist because the company operates in a regulated sector where they are legally obligatory. Other non-compliant firms contend that they are there to safeguard minority shareholders, whose investment is thus protected in the event of transactions contrary to the corporate interest.

Recommendation 2 –when a dominant and a subsidiary company are stock market listed, both should detail the activity they engage in, their business dealings and the mechanisms in place to resolve conflicts of interest– was not fully complied with by three out of the nine companies covered by its terms (four out of ten companies in 2013).

Most explained that the business activities of group companies are disclosed in their annual accounts, that business dealings, where these exist, are reported in ACGRs, and that directors have to inform the board of any conflicts they may have with the company's interests.

(b) Recommendations on the board of directors (7 to 25)

Table 31 shows the percentage of companies fully compliant with Unified Code recommendations 7 to 13:

Compliance with Unified Code recommendations 7 to 13						
(%)	2011	2013	2013	2014		
Corporate interest	99.3	100	100	100		
Board powers	73.2	75.3	78.2	79.4		
Board size	83.2	84.9	84.5	85.1		
Functional structure	84.6	84.9	85.9	89.4		
Ratio proprietary to independent directors	70.5	74.7	72.3	77.9		
Number of independents	51.7	50.7	54.9	60.3		
Nature of directors explained	90.6	89.0	90.1	90.1		

Source: Company ACGRs and CNMV.

14.9% of companies are not compliant with the Unified Code recommendation on the size of the board. Companies with an oversized board allege that this is to make room for a representative section of the shareholder body or that their boards must be large enough to accommodate the group's size, complexity and geographical diversity, the full range of sectors in which they operate, their international reach and/or their economic and industrial importance.

Conversely, those with under five members claim the company is small enough not to require more directors to ensure a properly functioning and participative board.

- The percentage of listed companies where the ratio of proprietary to independent directors is reflective of their ownership structure and with at least a third of board places held by independents has jumped by over seven points, in line with the increases in free float and in independent director numbers.
- A total of 14 listed companies fail to entirely follow recommendation 13
 -nature of directors explained- in most cases, because they do not yet have a nomination and remuneration committee.

Table 32 shows the percentage of companies fully compliant with Unified Code recommendations 14 to 20:

Compliance with Unified Code recommendations 14 to 20						
(%)	2011	2012	2013	2014		
Gender diversity	49.6	50.7	55.7	59.5		
Chairman's functions	91.9	91.8	93.7	91.5		
Chairman/Chief executive	57.7	58.9	61.3	68.8		
Board secretary	79.9	80.1	82.9	85.7		
Board proceedings	94.0	93.2	93.0	93.6		
Director absences	90.6	91.1	91.5	90.8		
Objections to proposals	99.2	99.2	98.3	97.5		

Source: Company ACGRs and CNMV.

The proportion of listed companies whose regulations envisage a procedure whereby the appointment and/or removal of the board secretary is subject to a report from the nomination committee and the approval of the board in full climbed from 82.9% in 2013 to 85.7% in 2014.

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Many of those not following this recommendation explain that they had no nomination committee at the time of the board secretary's appointment.

- A total of 9 companies did not follow the recommendation whereby each director can propose the addition of initially unscheduled items to board meeting agendas. As a rule, these firms state that such additions must be at the initiative of more than one board member.
- Thirteen companies had not established procedures for absent directors to delegate their votes at board meetings with precise instructions, arguing that the proxy-holder is by this means free to take account of the points made in board discussions.

This practice, they understand, is aligned with current legal provisions on the faculties of the board chairman, which include that of encouraging discussion and the active participation of all board members, while safeguarding the free expression of opinion.

Table 33 shows the percentage of companies fully compliant with Unified Code recommendations 21 to 25:

Compliance with Unified Code recommendations 21 to 25						
(%)	2011	2012	2013	2014		
Regular evaluation	71.8	72.6	75.4	75.9		
Director information	98.7	99.3	97.9	97.9		
External assistance	94.0	92.5	93.7	94.3		
New director induction courses	78.5	79.5	79.6	80.9		
Dedication	36.2	39.7	44.4	46.1		

Source: Company ACGRs and CNMV.

 5.7% of listed have no formal procedures in place for directors to call on external assistance at the company's expense.

(c) Recommendations on directors (26 a 32)

Table 34 shows the percentage of companies fully compliant with Unified Code recommendations 26 to 32:

Compliance with Unified Code recommendations 26 to 32						
(%)	2011	2012	2013	2014		
Director selection	88.6	89.7	88.7	90.1		
Information on directors	70.5	67.8	71.1	68.8		
Removal and resignation	90.6	90.4	87.3	90.1		
Removal of independents	84.6	88.4	91.5	92.2		
Disclosure of cases harmful to the company's repute	85.9	87.0	89.4	90.1		
Director opposition	91.7	94.1	96.6	96.6		
Removals explained	78.7	83.5	83.5	88.3		

Source: Company ACGRs and CNMV.

Comply or explain

- 31.2% of listed companies fail to post director details on their website to the extent recommended by the Unified Code. Their ACGRs, they argue, give the relevant updated information, just as the recommendation urges.
- Compliance with recommendation 29 –the board should not propose the removal of independent directors before the end of their tenure as mandated by the bylaws– continued to improve, rising from 91.5% in 2013 to 92.2% in 2014.

In practice, compliance was greater, since some firms considered themselves non-compliant, even when the underlying circumstance had never arisen, because they had no such provision in their internal regulations.

11.7% of companies did not follow the recommendation that directors resigning should state their reasons in a letter sent to all board members.

Most said that although the reasons for resignation were not set out in a letter, they were heard and discussed in the board meeting itself.

(d) Recommendations on remuneration (33 to 36)

Table 35 shows the percentage of companies fully compliant with Unified Code recommendations 33 to 36:

Compliance with Unified Code recommendations 33 to 36						
(%)	2011	2012	2013	2014		
Share delivery solely to executive directors	71.8	74.0	77.9	80.0		
External directors' remuneration	92.6	93.2	91.4	92.0		
Earnings-based remuneration	90.9	90.5	89.6	89.6		
Technical safeguards in variable remuneration	98.8	98.8	94.4	94.7		

Source: Company ACGRs and CNMV.

The percentage of companies following all Unified Code recommendations on directors' remuneration rose from 29.6% in 2013 to 31.9% in 2014.

The least followed was the recommendation circumscribing remuneration via delivery of shares to external directors. However, many of the firms supposedly departing from the recommendation had no such payment schemes in place.

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(e) Recommendations on board committees (37 to 53)

Table 36 shows the percentage of companies fully compliant with Unified Code recommendations 37 to 42:

Compliance with Unified Code recommendations 37 to 42							
(%)	2011	2012	2013	2014			
Executive committee membership	46.8	50.0	58.1	54.8			
Board kept informed of executive committee business	80.6	80.0	80.3	83.9			
Supervision and control committee membership	55.7	58.2	55.0	60.0			
Supervision of internal codes of conduct	87.9	89.7	90.1	92.2			
Audit committee skills and experience	98.7	97.9	95.8	95.0			
Internal audit	79.2	78.1	78.9	80.9			

Source: Company ACGRs and CNMV.

 Recommendation 37 –on the mix of director categories on the executive committee– is not only among the least followed in the Code, but the level of compliance decreased in the year by 3.3 percentage points.

Most non-compliant companies view the executive committee as having a predominantly executive function, meaning it is licit to have a higher percentage of executive directors among its members.

The percentage of companies following the recommendation that the board should be kept apprised of business transacted and decisions taken by the executive committee increased by 3.6 points in the year.

The majority of non-compliant companies said the board was verbally informed of executive committee decisions, and all directors had access to the minutes even if a copy was not sent to them directly.

- 19.1% of listed companies had not established an internal audit function, with most arguing that for a company of their size the audit committee was enough to ensure a properly functioning internal control and reporting system.

Table 37 shows the percentage of companies fully compliant with Unified Code recommendations 43 to 48:

Compliance with Unified Code recommendations 43 to 48							
(%)	2011	2012	2013	2014			
Reporting by head of internal audit	77.2	76.7	76.1	77.3			
Risk control and management policy	94.0	93.8	91.5	91.5			
Audit committee functions	73.8	74.0	77.5	81.6			
Any employee able to call audit committee meeting	95.3	95.9	94.4	95.0			
Audit committee pre-report to board	91.3	92.5	89.4	91.5			
Annual accounts presented without qualifications	100	100	97.9	97.9			

Source: Company ACGRs and CNMV.

18.4% of audit committees have not been charged with all the functions urged by the Unified Code. The least assigned function is that of establishing and monitoring a mechanism whereby employees can confidentially report any serious irregularities they encounter in the course of their work.

Table 38 shows the percentage of companies fully compliant with Unified Code recommendations 49 to 53:

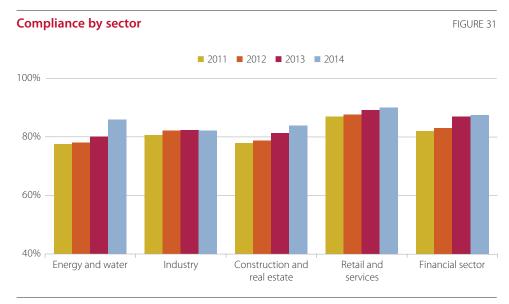
Compliance with Unified Code recommendations 49 to 53						
(%)	2011	2012	2013	2014		
Nomination and remuneration committee						
membership	56.6	57.9	59.8	61.8		
Nomination committee functions	73.9	77.6	77.4	77.4		
Nomination committee consultation to executive						
directors	92.6	94.7	94.7	93.2		
Remuneration committee functions	91.9	93.2	90.8	92.3		
Nomination committee consultation on executive						
directors	94.6	95.2	94.4	95.2		

Source: Company ACGRs and CNMV.

38.2% of listed companies did not have a nomination committee with a majority of independent members. Many of them commented that although independents were not a majority on the committee, they were sufficiently well represented to ensure the proper discharge of its duties.

Compliance with Unified Code recommendations by sector

Figure 31 shows the degree of compliance with Unified Code recommendations with companies grouped by business sector:



Source: Company ACGRs and CNMV.

 With the exception of industry, which registered a small decrease, all the sectors into which companies are grouped managed to improve compliance

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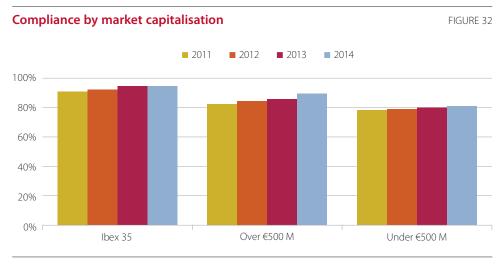
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- with the Unified Code. The largest advance was in energy and water, thanks largely to the exit from the sample of one firm⁶⁷ with a below- average compliance score.
- In three of the five sectors, the least followed recommendation was number 25 –directors' dedication. Among retail firms, the least followed was 37– membership of the executive committee by director category to roughly mirror that of the board.

Recommendation 39 -establishment and membership of supervision and control committees- was the least followed in the financial sector.

Compliance with recommendations by market capitalisation

Figure 32 tracks average compliance with Unified Code recommendations by market capitalisation group:



Source: Company ACGRs and CNMV.

- Ibex 35 members comply on average with 93.8% of the Unified Code and partially with a further 3.5% of applicable recommendations. Overall, then, non-compliance in this capitalisation group extends to 2.7% of recommendations.
- All Ibex 35 firms followed over 75% of applicable Code recommendations, with
 26 of their number (74.3% of the total) reporting compliance ahead of 90%.
- A total of 26 recommendations (49.1% of the Unified Code) were followed by all Ibex 35 members.
- Recommendation 37 of the Unified Code on executive committee membership was the least adopted among Ibex companies.
- As we can see, compliance with Unified Code recommendations tends to be tied in with the market capitalisation of listed companies. More specifically,

Comply or explain

Ibex 35 companies report a degree of non-compliance that is a quarter that of companies with market cap. below 500 million euros.

A third of companies with market capitalisation below 500 million euros report not even partial compliance with more than five Unified Code recommendations.

Application of comply or explain

Article 540 of the Capital Enterprises Law requires listed firms to state their degree of compliance with corporate governance recommendations in their ACGRs, while explaining any departure from the same. These explanations must be full enough for shareholders, investors and the markets in general to be able to reach an informed judgment on companies' motives for deviating from the Code's recommendations.

In its report corresponding to the year 2008, the CNMV published the results of its analysis of a sample of listed companies' explanations extracted from their ACGRs, an exercise repeated in subsequent years. In 2014, this analysis was run on a sample of 328 explanations⁶⁸ corresponding to the ten Unified Code recommendations with the lowest compliance scores⁶⁹.

A total of 37 explanations (11.3%⁷⁰) were found to contain errors of diverse types: the company was in fact complying with the recommendation; the company had misinterpreted its content; or it was not applicable, so required no explanation.

The 291 remaining explanations were grouped using the same criteria as in previous years:

- Repetitive: explanations that state only the fact of non-compliance or indicate some departure from the recommendation.
- Limited: companies do not explain the reasons for their non-compliance but include additional, specific information on what they consider an alternative procedure, pursuing the same goal as the Unified Code recommendation.
- General: companies indicate a general disagreement with the recommendation without offering a company-specific explanation.
- Transitional: companies undertake to apply the recommendation from which they currently deviate at a later stage.
- Specific: the company describes its specific situation and explains why these circumstances bar it from complying with the recommendation.

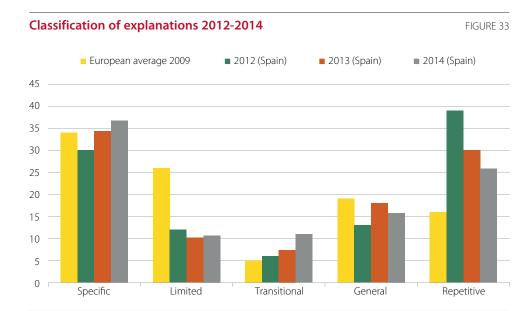
⁶⁸ The samples selected for 2012 and 2013 ACGRs comprised 503 and 367 explanations respectively.

Recommendations: 9 (size), 11 (proportion between proprietary and independent directors), 12 (sufficient number of independent directors), 14 (gender diversity), 16 (chairman/chief executive), 33 (limitations on share-based remuneration of executive directors), 38 (board kept informed of executive committee business), 42 (existence of internal audit function), 43 (head of internal audit to report directly to the audit committee) and 49 (nomination and remuneration committee membership).

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Figure 33 tracks the results of the statistical study of ACGR explanations over the past three years, set alongside the European average of 2009:



Source: Company ACGRs and CNMV.

- Repetitive and general explanations were less frequent in 2014, with a combined decline versus the previous year of more than 6 percentage points.
 - Repetitive explanations were common, for instance, in recommendation 12 of the Unified Code, to the effect that independent directors should be at least a third of all board members. Many companies confined themselves to stating the number of independents on their boards, without any additional information that might supply clues as to why the company was falling below this threshold. Another recommendation where this kind of explanation was common was number 49 –independents to be in a majority on the nomination and remuneration committee. In this case, many companies simply stated the make-up of the committee without giving any reason for the deviation.
- Transitional explanations rose by almost 4 points and specific explanations by more than 2. Explanations classed as limited increased by a very small margin.
- Among Ibex 35 members, repetitive and general explanations summed practically the same proportion as in the study sample as a whole (although general explanations stood somewhat higher and repetitive explanations somewhat lower). The percentage, however, was substantially above that of 2013 reports.

Regarding the other three classes, the biggest change was in limited explanations, which were 5 points more frequent among Ibex 35 companies than in the sample as a whole. II. Annual corporate governance report of the issuers of listed securities other than shares

Introduction

The third additional provision of Law 26/2003 of 17 July amending Law 24/1988 of 28 July and the consolidated text of the Public Limited Companies Law (Transparency Law) extends the requirement to publish an Annual Corporate Governance Report to the issuers of securities other than shares that are admitted to trading on regulated markets.

In 2014, 29 issuers of securities other than shares were required to issue an ACGR, whose content and structure are laid down in Order⁷¹ ECC/461/2013 of 20 March, while the model for publishing the annual corporate governance report is defined in CNMV Circular⁷² 5/2013 of 12 June, which stipulates less detail than required from public limited companies issuing listed shares.

Financial institutions again predominated with 72% of the sample. Of the 29 companies reporting, 55% were banks and 13% credit cooperatives, joined by one insurance undertaking. The remaining eight (28%) included three motorway concession-holders, two companies in the energy and water sector, one firm engaging in industrial activities and one audiovisual specialist.

⁷¹ Order ECC/461/2013 of 20 March defining the content and structure of the annual corporate governance report, the annual statement on remuneration and other reporting instruments of public listed companies, savings banks and other issuers of securities admitted to trading on regulated markets.

⁷² CNMV Circular 5/2013 of 12 June establishing models for the annual corporate governance report of public listed companies, savings banks and other entities with securities admitted to trading on regulated markets.

Ownership structure and governing bodies

Ownership structure

As in previous years, companies reported no major changes in their ownership structure, with main developments as follows:

Thirteen public limited companies -54% of the total- reported significant holdings accounting for 100% of their capital, while the other 11 reported significant holdings ranging from 60.6% to 99.8%.

Significant shareholdings summed 100% of capital at half of the 16 credit institutions in the sample. Three banks had a single shareholder controlling 100% of their capital.

The Fondo de Reestructuración Bancaria (FROB) is controlling shareholder at three financial corporations, after divested its stakes in one other entity in the course of 2014. At a further three banks, the biggest shareholder controlled no more than 35%.

In twelve of the 24 public limited companies making up the sample, a financial corporation was the major shareholder.

One new entrant to the sample from the energy and water sector reported a controlling interest (82.4%) in the hands of a public corporation.

Significant shareholdings summed 100% of capital at the three motorway concession-holders, two of which were wholly owned by the same shareholder.

Only one of the four credit cooperatives in the sample reported a single partner holding a major stake (14.8%).

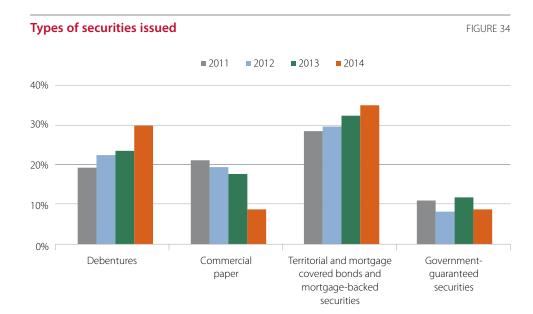
Eleven companies (37.9% of the total), one fewer than in 2013, impose some kind of restriction on the exercise of voting rights.

Securities issued

Figure 34 below shows the outstanding amounts of the most representative non-share securities issued by the 29 entities in the group:

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Source: Company ACGRs and CNMV.

- A total of 10 companies (34.5%) had issued some kind of fixed-income security in 2014, with mortgage covered bonds as the most popular choice.
- As in previous years, companies drew most of their funding from long-term fixed-income instruments, primarily debentures (29.8% of the total balance outstanding), with an increase in the year of 6.3 points. Mortgage covered bonds were the second biggest source (28.1%), while commercial paper occupied an increasingly distant third place (8.8%).
- A total of eight companies had government-guaranteed securities outstanding, three fewer than in 2013.
- The three motorway concession-holders raised funds via non-convertible debentures, with one also issuing non-convertible bonds.
- The firm in the energy and water sector joining the sample in 2014 reported the issuance of non-convertible debentures.
- Funding via preference shares and mortgage and territorial covered bonds moved up 2.7 points with respect to the previous year.
- The only industrial cooperative left in the sample was funded entirely through subordinated financial contributions from its members.

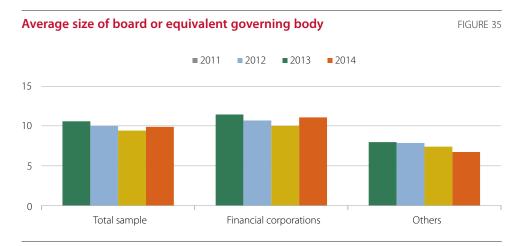
Board size

The number of directors making up issuers' governing bodies rose by 1.4% to 287 (283 in 2013). One financial corporation⁷³ increased its board size 140%, against one credit cooperative⁷⁴ reducing it by 26.7%.

⁷³ BCEISS.

⁷⁴ Cajas Rurales Unidas.

Figure 35 below charts the size of boards, with a split between financial corporations and others:



Source: Company ACGRs and CNMV.

The downtrend of recent years broke off in 2014 when board size edged back up to an average of 9.9 members. Financial and non-financial corporations reported an average board size of 11.1 and 6.7 members respectively.

Table 39 below groups companies by the size of their governing body:

Board size by type of entity (*) TABLE 39												
	Between 5 and 10 members			Between 11 and 15 members			Over 15 members					
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Financial corporations	12	13	12	7	12	13	10	13	4	1	1	1
Non-financial corporations	7	6	5	6	2	3	2	2	0	0	0	0
TOTAL	19	19	17	13	14	16	12	15	4	1	1	1
%	51.4	52.8	56.7	44.8	37.8	44.4	40.0	51.7	10.8	2.8	3.3	3.5

(*) The "Between 5 and 10 members" bracket includes three companies with fewer than five board members. Source: Company ACGRs and CNMV.

A greater number of firms reported boards formed by between 11 and 15 members at the expense of those in the 5 to 10 bracket. This change traces basically to the four companies exiting the sample, all with board size ranging from 11 to 15 directors, plus the fact that two financial corporations added members in the year. Meantime, the only company with over 15 board members in 2013 cut its size back to this upper limit.

The boards of 25 companies (86.2%) kept within the size range recommended by the Unified Code (5 to 15 members). One motorway concession-holder had four directors on its board, while another two companies in the energy and water and entertainment sectors respectively reported a board of just three members. Finally, a financial corporation new to the sample was the only case of a board numbering in excess of 15 members.

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A total of 17 companies (58.6%) stated that all board members were external directors.

As in previous years, nine corporations reported no directors occupying directorships or senior management posts at other companies within the group.

At nine companies (31.0% of the total) the board secretary was also a director.

The bylaws or board regulations of 20 companies, one fewer than in 2013, place a limit on directors' tenure.

Gender diversity

One of the Code's priority objectives has been to enlarge women's presence on company boards, and indeed in 2014 we can point to a significant advance, as the next figure shows.

Figure 36 tracks women's changing share of board and audit committee places over the last 4 years:



Source: Company ACGRs and CNMV.

Women occupied an aerage of 10.5% of board places in 2014, up from 8.8% the previous year.

This increase traced basically to the appointment of five female directors by two financial corporations⁷⁵ which the previous year had no women on their boards.

As in previous years, one retail cooperative reported the highest percentage of female board membership of all the companies in the sample: 50% in 2014 up from 41.7% in 2013.

Next in line were a motorway concession-holder with 25% and nine financial corporations with between 12% and 25%. Meantime, two financial corporations reported fewer women directors in 2014.

It bears mention that two⁷⁶ corporations new to the sample had no women directors.

A total of 14 companies (48.3%) had no women on their boards.

Board committees

Audit committee

- Audit committees had an average of 3.3 members.
- Ten companies reported 12 female audit committee members, three more than in 2013, with four of their number occupying the chair.
- 65% of the sample companies (73% in 2013) had no women on their audit committees.
- Audit committees met 5.3 times on average (6.1 times in 2013). The statistical mode of 4 meetings, repeated at six companies, marked a significant advance versus the prior year. It bears mention, finally, that the audit committees of 5 financial corporations met on more than 10 occasions.

Nomination and remuneration committee

- A total of 21 companies, one more than in 2013, operate a nomination and remuneration committee with membership averaging 3.7 directors.
- A total of 5 companies, two more than in 2013, had female representation on this committee, thanks to the appointment of a woman to fill a committee vacancy at one financial corporation and the fact that a company joining the sample in the year reported one female member. Four women, moreover, occupied the chairmanship.

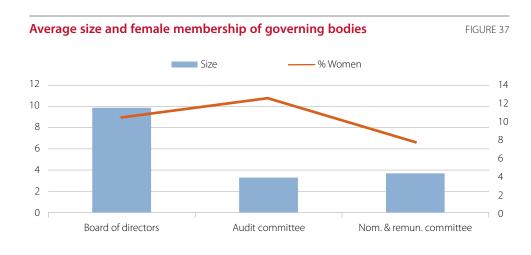
Executive committee

- A total of 12 companies, three fewer than in 2013, had an executive committee in place, made up on average of 5.4 members. The statistical mode was 7 members, repeating at four companies.
- One financial corporation appointed its first woman in 2014, making just three companies with female executive committee members. At two of these firms, the committee chair was occupied by a woman.

Figure 37 shows the composition by average size and female membership of boards, audit committees and nomination and remuneration committees:

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Source: Company ACGRs and CNMV.

Remuneration and related-party transactions

Board remuneration

There is no mandatory requirement for the issuers of listed financial instruments other than shares to prepare and circulate an annual statement on directors' remuneration. The aggregate data presented in this section have been drawn from the remuneration chapters of ACGRs, which itemise the amount accruing to the board in 2014, identifying whether the sums stated were received from the issuing company or others within its group.

Table 40 below sets out the key data on average board of directors remuneration:

Board remuneration											TAI	BLE 40
	Fi	nancial	corpora	tions	Non-	financia	l corpor	ations		To	otal	
	2011	2012	2013	2014	2011	2012	2013	2014	2011	2012	2013	2014
Board remuneration (no. of comp	anies)											
No remuneration acc. to ACGR	3	2	-	-	2	2	3	2	5	4	3	2
Remuneration under €500,000	11	7	7	6	4	5	3	5	15	12	10	11
Between €500,000 and 1 million	5	6	8	4	2	2	1	1	7	8	9	5
Between €1 and 2 million	5	7	5	6	1	_	_	-	6	7	5	6
Over €2 million	4	5	3	5	-	_	_	-	4	5	3	5
Amount of remuneration (€ thou	sand)											
Average per board	1,147.5	1,112.8	1,242.1	1,818.10	377.1	229.1	139.0	99.1	960.1	891.9	984.7	1,343.8
Average per director	100.1	104.0	123.7	163.8	47.1	29.0	18.7	14.6	90.4	89.2	104.4	135.7
Source of remuneration (% total)												
Company itself	74.9	76.5	61.2	73.5	95.5	89.5	58.2	46.8	76.8	77.4	61.1	72.9
Other group companies	25.1	23.5	38.8	26.5	4.5	10.5	41.8	53.2	23.2	22.6	38.9	27.1

Source: Company ACGRs and CNMV.

Average remuneration per board stood at 1,343,862 euros, 36.5% more in 2013. Behind this increase is the fact that two companies⁷⁷ new to the sample contributed 29.4% of the total amount. Stripping out this effect, average remuneration moves up 3.5% versus 2013. The average per director, at 135,791 euros, climbed by 30.1% in the year. Again, without these two companies, the increase drops to 0.6%.

Conversely, twelve corporations (41.1% of the total) reported a decrease in the remuneration received by their boards.

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The average remuneration accruing to financial corporation boards –1,818,100 euros— was again substantially ahead of the 99,100 euros average reported by remaining companies in the sample. The average compensation per board of financial corporations rose by 46.4% versus 2013, contrasting with the 28.7% decrease at non-financial corporations, led by two motorway concession-holders that slashed their board remuneration by over 75%.

Senior officer remuneration

- Three companies, one more than in in 2013, reported that none of their employees held senior management posts. The average number of senior officer posts at the remaining 26 entities was 7.7 (6.6 in 2013), albeit with a wide cross-sample dispersion.
- Average remuneration per senior officer amounted to 225,969 euros, 1.6% less than in 2013.

Figure 38 charts the average remuneration received by board members and senior officers:



- Financial corporations' executive pay came to 87% of the sample total.
- Senior officer remuneration rose at 18 companies in 2014. The largest increase
 was at a financial corporation⁷⁸ returned to private hands after the FROB
 divested its ownership interest, which raised the pay of its executive team
 by 104.7%.
- Six companies reduced their senior officer remuneration in 2014, notably one financial corporation, one insurance undertaking and one credit cooperative with cuts of 47.6%, 59.7% and 77.9% respectively.
- The combined remuneration of the two financial corporations joining the sample came to 21.3% of the 2014 total.

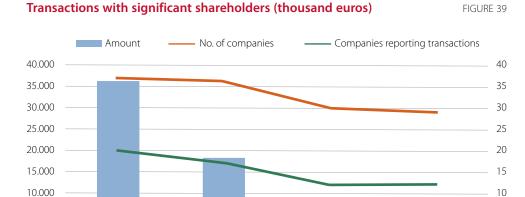
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Related-party transactions

As in previous years, companies claimed that the majority of related-party transactions went through under market conditions and corresponded to normal business operations.

Figure 39 charts the aggregate amounts of transactions with significant shareholders reported in company ACGRs over 2011-2014:



Source: Company ACGRs and CNMV.

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The total volume of transactions with significant shareholders was 7,712 million euros, 181.3% more than in 2013. This jump corresponds basically to one financial corporation⁷⁹ new to the sample, whose related-party transactions summed 45.4% of the total, and one electric utility⁸⁰ reporting an 835.4% increase due to loans granted by a significant shareholder.

A total of 17 companies -58.6% of the sample– did not report any major transactions with shareholders in the year, one fewer than in 2013.

Only five issuers, one more than in 2013, reported related-party transactions with directors or senior officers, and the sums involved were of little material impact.

The surge reported in the amount of non-consolidated transactions outside normal business operations concluded with other entities within the group owes basically to one financial corporation⁸¹ joining the sample whose related-party transactions accounted for 91.5% of the total.

⁷⁹ Criteria Caixaholding.

⁸⁰ Hidroeléctrica del Cantábrico.

¹ Criteria Caixaholding.

Risk control

Issuers must give account of their risk management policy and the internal control systems in place. The following section summarizes the risk control issues highlighted by this set of companies in their ACGRs.

Risks identified

In identifying the risks confronted in the year, companies generally group them into four major categories: financial, operational, regulatory and environmental risk.

- The majority of financial corporations point to the severity of the current economic cycle, which has caused a slowdown in business, rising impairment losses on financial assets, and the persistence of high ratios of non-performing loans. Some entities also refer to an upswing in operational risk in relation to their most economically vulnerable clients.
- As in previous years, credit institutions identify credit, liquidity and regulatory risk as among the most pressing challenges for management.
- Motorway and road construction firms indicate that all their traffic forecasts have been drawn up on the basis of conservative assumptions and taking into account future investments for infrastructure improvement. They again state their main risks as concession maturity, falling traffic volumes and refinancing risk. One of them added that the bulk of its revenues come from one regional government.
- One company from the energy and water sector new to the sample informed that it had implemented a risk control system based on the categories of COSO III, adding that its risk management model would be rolled out to group subsidiaries in the next few years.
- One retail cooperative reported that it had undertaken a network restructuring involving the transfer of centers to a competitor in order to boost ordinary income. At the same time, the risk entailed by the subordinated financial contributions crisis and resulting litigation was mitigated in 2014 by the signing of an agreement between the interested parties. It listed its most significant risks as falling consumption, sector concentration and escalating price pressures.
- Electric utilities refer primarily to the introduction of a new regime for electricity production at renewable, cogeneration and waste facilities, and the setup of a national energy efficiency fund, the Fondo Nacional de Eficiencia Energética. They also mention the uncertainty surrounding future power prices and fuel costs, alongside regulatory risks attached to issues like the allocation of CO₂ emission rights.

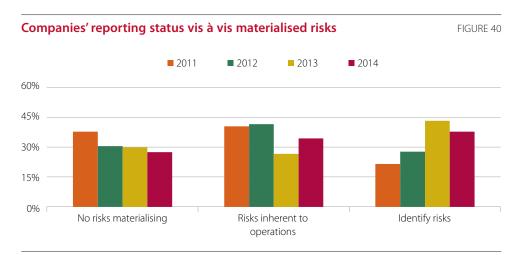
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Materialised risks

Companies are asked to disclose in ACGRs any risks materialising in the year, the circumstances triggering such events and whether existing control systems have reacted effectively.

Figure 40 groups companies according to the account given in their ACGRs of the diverse types of risk materialising in 2011-2014:



Source: Company ACGRs and CNMV.

A higher percentage of companies stated that the risk events experienced were inherent to their business activity or that internal control systems dealt with them effectively, as opposed to the smaller percentage actually identifying materialised risks. There was also a slight fall in the percentage of firms saying that no risks materialised, in line with the trend observable in past years.

Among the main risks stated as materialising:

- Higher impairment losses on the financial assets reported in financial statements.
- Credit risk due to higher ratios of non-performing loans.
- Liquidity risk due to impaired access to funding sources.
- Operational risk due to fraud committed by representatives.
- Reputational risk due to the bad press surrounding financial corporations.
- Claims in respect of hybrid instruments and subordinated debt.
- Transfer of properties in order to boost ordinary income.
- Business concentration in a single sector or geographical area.
- Regulatory risk arising from successive legal changes.
- Specific problems of the hypermarket channel and growing price pressures.

- Elimination of floor rates in mortgage loans.
- Reputational risk arising from the subordinated financial contributions crisis.
- Allocation of CO₂ emission rights.
- Establishment of a fee on the use of continental waters.

Response and monitoring plans

Set out below are the main details of companies' risk response and monitoring plans as set out in their ACGRs:

- Most financial corporations reported having credit risk measurement systems in place, given the centrality of this kind of risk exposure. One entity created an internal control department in 2014 with the remit of drawing up a risk map.
- Motorway concession-holders inform that all traffic forecasts are based on conservative assumptions as well as on scheduled investments for infrastructure improvement. One concessionaire indicated that the regional government would assume responsibility for financial injury in the event of the early termination of its concession contract on grounds other than compliance with the procurement plan.
- Electric utilities have an environmental management system that incorporates detailed response and monitoring plans according to the plant involved and the nature of the risk event.

Control bodies

As in previous years, most of the companies analysed named the audit committee as the body in charge of establishing and supervising internal control systems in line with the policies approved by the board of directors. Other bodies tasked with this function are the asset and liabilities committee and the risk committee, while one electric utility reported that the management of risk control mechanisms was the responsibility of senior management.

III.	Corporate governance internationally

Corporate governance internationally

Novelties in corporate governance

The year 2015 promises to be rich in novelties in the corporate governance sphere. Specifically, various processes involving lengthy negotiations are due for imminent completion, with regard to regulatory material (Shareholders' Rights Directive), the principles of corporate governance (OECD), the activity of proxy advisors (ESMA), and monitoring and evaluation of the quality of corporate governance reporting (European Commission).

Amendment of the Shareholders' Rights Directive

On 9 April, 2014, the European Parliament⁸² published a draft directive amending Directive 2007/36/EC as regards the encouragement of long-term shareholder engagement, and Directive 2013/34/EU as regards certain elements of the corporate governance statement.

The draft directive, which is still at the negotiating stage, addresses five key policy objectives: (i) increase the engagement of institutional investors and asset managers; (ii) strengthen the link between the pay and performance of company directors; (iii) enhance shareholder oversight of related-party transactions; (iv) Improve the transparency of proxy advisors' activity; and (v) facilitate shareholders' exercise of the rights deriving from their investment.

The new Directive is likely to be approved in late 2015 or early 2016.

Review of the OECD Corporate Governance Principles

The corporate governance principles of the Organisation for Economic Cooperation and Development (OECD) have been subject to a thoroughgoing review in the charge of its corporate governance committee. The review process began in 2014 and is scheduled for completion in 2015.

The OECD principles were endorsed by the organisation in 1999 and reviewed and updated in 2004. From the outset, they have served as a public policy instrument to assist governments and regulators in their efforts to evaluate and improve the legal, regulatory and institutional framework for corporate governance. They also provide guidance for stock exchanges, investors, corporations and others that have a role in developing good governance standards. The objective

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of the principles is to contribute to economic efficiency, sustained growth and financial stability.

The review has included consultations with stakeholders, and also a public consultation of the revised draft which was open for comments until 4 January 2015. The final version should be ready for publication towards the end of the current year.

ESMA review of proxy advisors' activity

In its Green Paper on the EU Corporate Governance Framework launched in April 2011, the European Commission expressed concern about the analysis and advisory services offered by proxy advisors. The Green Paper proposed, among other initiatives, that European legislation could require proxy advisors to be more transparent about their analysis methods, their conflicts of interest and the policies deployed to manage such conflicts when they arise. And additional legal measures were not ruled out.

In parallel, ESMA's Corporate Finance Standing Committee carried out a fact-finding exercise on proxy advisors' activity in 2012, gathering information from the market. In March that year, the Committee presented a discussion paper, inviting comments on key considerations and available policy options, regulatory or otherwise. On 19 February 2013, ESMA published its final report⁸³ with the results of this public consultation. In it, it concluded that despite there being no evidence of market failure, it would be appropriate for the proxy advisory industry to develop a code of conduct focusing on the identification, disclosure and management of conflicts of interest and ensuring the transparency needed to improve the quality of their advice. ESMA also undertook to review developments around its proposal two years after the publication of the final report.

The European Commission addressed the issue of proxy advisors in its Action Plan on Company Law and Corporate Governance, published on 12 December 2012. And decided that the improvement of the industry's transparency and conflict of interest framework would best be served by including it in the revision of the shareholders' rights directive currently under way.

Following the publication of ESMA's final report, a total of six proxy advisors formed a Best Practice Principles Group (BPPG) to develop the code recommended in its conclusions. After a first draft was circulated for public comment, the code was published in March 2014 under the title *Best Practice Principles for Providers of Shareholder Voting Research and Analysis* (BPP) ⁸⁴.

In 2015, two years after its final report, ESMA has begun its promised review of the progress made towards the report's objectives, having stated at the time that if the industry code failed to meet them, for whatever reason, it would rethink the need for other, more formal measures.

⁸³ http://www.esma.europa.eu/system/files/2013-84.pdf.

⁸⁴ http://bppgrp.info/wp-content/uploads/2014/03/BPP-ShareholderVoting-Research-2014.pdf.

Corporate governance internationally

As part of this review, ESMA has held meetings with proxy advisors and issued a call for evidence⁸⁵ on how industry stakeholders perceive the impact of the BPP. The results should hopefully be ready for publication before the end of 2015.

European Commission monitoring and assessment of "comply or explain"

On 9 April 2014⁸⁶, the European Commission published a Recommendation on the quality of corporate governance reporting by listed companies, having regard to the utility of such information for investor decision-making and its status as a key feature of European corporate governance.

Among its proposals is that companies should clearly indicate which recommendations of the code they have departed from and, for each instance, provide an explanation regarding: (i) the manner in which the company has departed; (ii) the reasons for the departure; (iii) the way in which the decision to depart from a recommendation has been arrived at within the company; (iv) where the departure is limited in time, explain when the company envisages complying with a particular recommendation; and (v) where applicable, describe the measure taken instead of compliance and explain how that measure achieves the underlying objective of the specific recommendation or of the code as a whole, or clarify how it contributes to the good corporate governance of the company. This information should be sufficiently clear, accurate and comprehensive to enable shareholders, investors and other stakeholders to assess the possible consequences of non-compliance with a given recommendation. In addition, it should refer to the company's specific characteristics and situation, such as size, company structure or ownership, or any other relevant features.

The text concludes by inviting Member States to inform the European Commission by 13 April, 2015 about measures taken in accordance with the Recommendation, so it can monitor and assess the situation.

The idea is for the Commission to complete its analysis of this information before the end of 2015.

Code reviews and new code publications

Although most of today's good governance codes apply to European listed companies, a growing number promote codes of conduct for other market participants. In particular, the stewardship codes applying to institutional investors and asset managers seek to forge more robust links between investment and governance in listed companies by ensuring that the exercise of voting rights pursues more effective, accountable boards.

Table 41 lists the European and other codes published in 2014 by diverse organisations:

⁸⁵ http://www.esma.europa.eu/system/files/2015-920.pdf.

⁸⁶ Commission Recommendation of 9 April, 2014 on the quality of corporate governance reporting ("comply or explain").

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Review of European codes in 2014

TABLE 41

Origen	Autor: organisation or provenance	Name of document	Target	Date
DENMARK	Committee on Corporate Governance	Recommendations on Corporate Governance (Updated Nov 2014)	Issuers	Nov 14 (published Jan 15)
SPAIN	Comisión Nacional del Mercado de Valores (CNMV)	Good Governance Code of Listed Companies	Listed companies	Feb 15
MALTA	Malta Financial Services Authority (MFSA)	Corporate Governance Manual for Directors of Investment Companies and Collective Investment Schemes	Mutual funds	Sep 14 (published Dec 14)
UNITED KINGDOM	The Financial Reporting Council	The UK Corporate Governance Code	Companies with a Premium listing of equity shares	sep-14 (publicado dic-14)
	OECD Corporate Governance Committee	OECD Principles of Corporate Governance (Draft for public comment)	Governments, regulators, stock exchanges, investors and companies	Nov 14 (published Mar 15)
Internacional	OECD	OECD Guidelines on Corporate Governance of State-owned Enterprises	State-owned enterprises	May 14 (published Mar 15)
ΙΑΡΏΝΙ	The Council of Experts Concerning the Corporate Governance Code	Japan's Corporate Governance Code [Final Proposal]	Listed companies	Mar 15
JAPÓN	Financial Services Agency	Japan's Corporate Governance Code (Exposure Draft)	Listed companies	dic-14 (publicado ene-15)

Source: European Corporate Governance Institute (www.ecgi.org).

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		Number				Share	capital			Market capitalisation					
		of entities			Amount		Net cl	hange in tl	he year		Amount			%/Total	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	122	123	126	26,589	24,890	25,721	1,699	-831	24,022	399,086	368,372	270,017	64.9	65.3	66.0
PRIMARY SECTOR, ENERGY & WATER	10	12	12	9,223	9,074	8,952	149	122	239	111,324	107,387	85,343	18.1	19.0	20.8
BASE METALS AND METAL PROCESSING	14	14	14	439	431	351	8	80	-39	13,645	14,743	12,209	2.2	2.6	3.0
CONSTRUCTION AND CONSTRUCTION MATERIALS	12	12	12	1,460	1,270	1,247	191	22	14	32,503	29,264	21,185	5.3	5.2	5.2
CHEMICALS, PAPER AND GRAPHIC ARTS	9	9	9	537	526	523	11	3	-6	4,896	4,926	3,191	0.8	0.9	0.8
OTHER MANUFACTURING INDUSTRIES	12	13	13	439	444	543	-5	-99	-345	94,982	82,400	48,318	15.5	14.6	11.8
FOOD, DRINK AND TOBACCO	9	11	10	820	1,115	875	-295	240	-115	5,425	8,005	7,078	0.9	1.4	1.7
RETAIL AND OTHER SERVICES	15	14	15	1,202	1,223	1,195	-20	28	-51	13,957	13,067	9,739	2.3	2.3	2.4
MEDIA AND NEW TECHNOLOGIES	14	14	14	1,208	1,068	1,013	140	54	38	29,680	27,464	17,372	4.8	4.9	4.2
TRANSPORT AND COMMUNICATIONS	5	4	5	8,483	8,222	8,037	261	185	103	84,870	77,597	62,317	13.8	13.8	15.2
REAL ESTATE	22	20	22	2,777	1,519	2,986	1,258	-1,466	-338	7,803	3,520	3,265	1.3	0.6	0.8
FINANCIAL SECTOR	19	19	20	29,726	27,697	23,265	2,029	4,432	6,833	215,509	195,601	140,231	35.1	34.7	34.0
BANKS	9	9	10	29,174	27,145	22,717	2,028	4,428	6,852	201,318	180,128	129,042	32.8	31.9	31.5
INSURANCE	2	2	2	344	344	344	0	0	0	11,542	12,709	8,782	1.9	2.3	2.1
PORTFOLIO COMPANIES	8	8	8	208	208	204	0	5	-19	2,650	2,764	2,407	0.4	0.5	0.6
TOTAL	141	142	146	56,315	52,588	48,986	3,727	3,602	6,331	614,595	563,973	410,248	100.0	100.0	100.0
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	35	35	35	48,462	44,976	32,713	3,486	12,263	-610	563,959	494,629	372,344	91.8	87.7	90.8
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)															
Over 500	26	24	22	4,340	4,652	6,850	-313	-2,198	1,711	41,599	60,137	29,008	6.8	10.7	7.1
Under 500	80	83	89	3,513	2,960	9,424	554	-6,464	5,233	9,038	9,208	8,896	1.5	1.6	2.2
TOTAL	141	142	146	56,315	52,588	48,986	3,727	3,602	6,331	614,595	563,973	410,248	100.0	100.0	100.0

% distribution of capital by type of shareholder (*) (**)

TABLE A02

	% capital of directors shareholders			٦	Treasury stoc	k		Free float				
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	24.1	26.7	29.8	31.5	30.5	30.4	1.4	1.4	2.1	42.9	41.4	37.6
PRIMARY SECTOR, ENERGY & WATER	14.2	17.6	17.1	30.9	38.5	35.0	1.2	0.7	2.2	53.7	43.1	46.3
BASE METALS AND METAL PROCESSING	21.8	25.3	29.1	28.1	26.6	31.3	2.5	1.9	2.4	47.6	46.1	37.7
CONSTRUCTION AND CONSTRUCTION MATERIALS	31.4	39.5	42.6	30.0	22.9	22.5	1.4	1.3	3.1	37.3	36.3	32.4
CHEMICALS, PAPER AND GRAPHIC ARTS	23.6	22.6	24.6	20.7	20.9	18.9	1.8	0.9	2.0	53.9	55.7	54.9
OTHER MANUFACTURING INDUSTRIES	24.9	20.1	27.0	31.1	32.1	29.1	0.7	1.5	2.3	43.2	46.3	42.4
FOOD, DRINK AND TOBACCO	27.1	27.3	30.7	32.9	35.5	33.6	0.8	0.9	0.8	39.1	36.4	35.2
RETAIL AND OTHER SERVICES	30.4	35.1	42.6	25.4	22.0	19.3	1.3	1.6	2.6	42.9	41.3	36.1
MEDIA AND NEW TECHNOLOGIES	21.0	20.0	19.5	23.5	24.9	30.0	2.1	2.0	2.3	53.5	53.1	48.5
TRANSPORT AND COMMUNICATIONS	8.9	13.6	9.2	48.2	35.8	40.5	0.8	0.3	0.9	42.1	50.3	49.7
REAL ESTATE	25.9	33.0	36.5	44.6	42.4	41.0	1.1	1.5	1.7	28.4	23.1	21.2
FINANCIAL SECTOR	16.8	19.3	22.8	40.2	38.3	39.0	0.4	0.3	0.8	42.6	42.1	38.2
BANKS	11.5	12.3	21.9	24.9	25.1	24.2	0.3	0.1	0.8	63.2	62.5	53.1
INSURANCE	3.1	3.1	3.2	62.4	62.4	65.9	0.8	0.9	2.0	33.6	33.6	29.9
PORTFOLIO COMPANIES	26.1	31.4	28.8	51.9	47.1	50.8	0.4	0.3	0.6	21.6	21.3	20.1
TOTAL	23.1	25.8	28.8	32.7	31.5	31.6	1.3	1.2	1.5	42.9	41.5	38.1
DISTRIBUTION IBEX OR MARKET CAPITALISATION												
IBEX 35	8.5	10.8	11.0	30.4	28.4	32.6	1.1	0.4	1.3	60.1	60.4	55.1
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)												
Over 500	26.0	27.6	33.3	32.5	36.0	35.2	1.0	2.0	2.3	40.6	34.3	29.2
Under 500	28.6	31.5	34.7	33.8	31.6	30.4	1.5	1.4	1.4	36.1	35.5	33.5
TOTAL	23.1	25.8	28.8	32.7	31.5	31.6	1.3	1.2	1.5	42.9	41.5	38.1

^(*) Computed as the simple average of the capital reported by each company within the sector or market capitalisation group to which it belongs.

^(**) Non-director significant shareholders. Shareholders declaring in ACGRs that they hold a capital stake in some entity without attribution to any director. Source: Company ACGRs and CNMV.

	A.,	% of capital		Distribution by type of director								
	Average	% of capital	reported	Resid	ent natural p	ersons	Resi	dent legal pe	rsons	Non-re	esident natura	l or legal
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	24.1	26.7	29.8	11.4	13.4	14.8	12.4	12.7	13.9	0.3	0.7	1.1
PRIMARY SECTOR, ENERGY & WATER	14.2	17.6	18.5	3.5	2.3	1.6	10.7	15.3	16.9	0.0	0.0	0.0
BASE METALS AND METAL PROCESSING	21.8	25.3	29.1	11.0	13.6	11.4	10.8	15.5	17.2	0.1	0.4	0.6
CONSTRUCTION AND CONSTRUCTION MATERIALS	31.4	39.5	42.6	10.0	15.3	16.2	21.4	24.2	25.3	0.0	0.0	1.1
CHEMICALS, PAPER AND GRAPHIC ARTS	23.6	22.6	24.6	20.8	15.3	20.4	2.7	1.6	4.2	0.0	0.0	0.0
OTHER MANUFACTURING INDUSTRIES	24.9	20.1	27.0	16.0	17.9	17.5	8.9	3.2	7.2	0.1	0.6	2.3
FOOD, DRINK AND TOBACCO	27.1	27.3	34.0	11.5	8.5	12.7	15.6	13.9	17.6	1.6	2.5	3.7
RETAIL AND OTHER SERVICES	30.4	35.1	42.6	14.6	22.4	22.7	14.2	17.8	18.7	0.0	0.8	1.1
MEDIA AND NEW TECHNOLOGIES	21.0	20.0	19.5	6.7	7.0	4.7	14.0	13.9	12.6	0.2	2.5	2.3
TRANSPORT AND COMMUNICATIONS	8.9	13.6	9.2	0.1	0.0	0.1	8.8	4.5	9.1	0.0	0.0	0.0
REAL ESTATE	25.9	33.0	36.5	13.3	34.6	26.8	12.4	20.0	9.6	0.2	0.4	0.2
FINANCIAL SECTOR	16.8	19.3	22.8	8.8	8.7	8.4	7.8	10.5	14.0	0.2	0.2	0.4
BANKS	11.5	12.3	21.9	9.1	5.2	6.7	2.4	3.7	14.3	0.2	0.3	0.9
INSURANCE	3.1	3.1	3.2	0.4	0.1	0.4	2.8	0.5	2.8	0.0	0.0	0.0
PORTFOLIO COMPANIES	26.1	31.4	28.8	10.9	8.5	12.4	15.3	12.4	16.4	0.0	0.0	0.0
TOTAL	23.1	25.8	28.8	11.1	12.7	14.0	11.8	12.4	13.8	0.2	0.6	1.0
DISTRIBUTION IBEX OR MARKET CAPITALISATION												
IBEX 35	8.5	10.8	11.0	4.6	3.7	4.1	3.9	6.3	6.1	0.2	0.7	0.7
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)												
Over 500	26.0	27.6	33.3	13.9	17.1	16.2	12.1	9.7	6.5	0.1	0.8	2.9
Under 500	28.6	31.5	34.7	13.1	15.3	17.2	15.2	15.7	16.2	0.4	0.5	0.9
TOTAL	23.1	25.8	28.8	11.1	12.7	14.0	11.8	12.4	13.8	0.2	0.6	1.0

^(*) Computed as the simple average of the capital reported by each company within the sector or market capitalisation group to which it belongs. Source: Company ACGRs and CNMV.

	Average	% of capital	reported	d Distribution by type of non-director shareholder											
	by nor	n-director sigr shareholder		Reside	ent natural p	ersons	Resi	dent legal pe	rsons	Non-resident natural or legal persons					
_	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012			
NON-FINANCIAL SECTOR	31.5	30.5	30.4	5.4	5.8	5.3	15.5	16.3	17.9	10.7	8.5	7.2			
PRIMARY SECTOR, ENERGY & WATER	30.9	38.5	35.0	2.0	0.7	0.4	14.1	25.6	22.1	9.7	12.2	12.5			
BASE METALS AND METAL PROCESSING	28.1	26.6	31.3	4.8	2.8	4.2	15.2	16.6	24.8	8.0	7.2	2.3			
CONSTRUCTION AND CONSTRUCTION MATERIALS	30.0	22.9	22.5	4.0	4.5	2.9	17.7	11.5	12.5	8.2	6.8	7.1			
CHEMICALS, PAPER AND GRAPHIC ARTS	20.7	20.9	18.9	3.7	4.6	3.7	11.1	11.0	13.9	5.9	5.2	1.3			
OTHER MANUFACTURING INDUSTRIES	31.1	32.1	29.1	6.8	7.7	7.8	15.9	18.1	13.6	6.0	6.4	9.8			
FOOD, DRINK AND TOBACCO	32.9	35.5	33.6	4.5	6.4	3.2	16.0	15.6	17.4	6.4	13.5	13.0			
RETAIL AND OTHER SERVICES	25.4	22.0	19.3	5.9	4.8	5.2	11.2	11.7	9.8	10.1	5.6	4.3			
MEDIA AND NEW TECHNOLOGIES	23.5	24.9	30.0	0.0	0.5	1.0	14.7	16.4	18.9	8.8	8.0	10.0			
TRANSPORT AND COMMUNICATIONS	48.2	35.8	40.5	0.0	0.0	0.0	14.7	14.7	28.1	45.6	21.0	12.4			
REAL ESTATE	44.6	42.4	41.0	13.1	16.1	14.8	19.4	18.3	21.5	16.5	8.0	4.7			
FINANCIAL SECTOR	40.2	38.3	39.0	1.5	1.4	1.3	35.0	34.9	36.0	3.8	2.1	1.7			
BANKS	24.9	25.1	24.2	0.0	0.0	0.1	19.9	23.4	21.5	5.0	1.9	2.6			
INSURANCE	62.4	62.4	65.9	0.0	0.0	0.0	62.4	62.4	65.9	0.0	0.0	0.0			
PORTFOLIO COMPANIES	51.9	47.1	50.8	3.5	3.3	3.3	45.1	41.0	46.2	3.3	2.8	1.3			
TOTAL	32.7	31.5	31.6	4.9	5.2	4.8	18.1	18.8	20.4	9.8	7.6	6.4			
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	30.4	28.4	32.6	0.6	1.2	0.9	16.4	16.5	18.6	13.4	10.8	13.1			
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)															
Over 500	32.5	36.0	35.2	0.8	1.7	1.2	14.7	19.8	21.0	16.9	14.5	13.0			
Under 500	33.8	31.6	30.4	8.0	7.9	7.2	19.9	19.4	20.2	5.9	4.3	3.0			
TOTAL	32.7	31.5	31.6	4.9	5.2	4.8	18.1	18.8	20.4	9.8	7.6	6.4			

^(*) Computed as the simple average of the capital reported by each company within the sector or market capitalisation group to which it belongs. Source: Company ACGRs and CNMV.

	20	014	20)13	20	12
	Number	%/Total	Number	%/Total	Number	%/Total
NON-FINANCIAL SECTOR	27	22.1	32	26.0	30	23.8
PRIMARY SECTOR, ENERGY & WATER	1	10.0	3	25.0	2	16.7
BASE METALS AND METAL PROCESSING	2	14.3	2	14.3	2	14.2
CONSTRUCTION AND CONSTRUCTION MATERIALS	4	33.3	5	41.7	5	41.6
CHEMICALS, PAPER AND GRAPHIC ARTS	2	22.2	2	22.2	2	22.2
OTHER MANUFACTURING INDUSTRIES	3	25.0	3	23.1	2	16.6
FOOD, DRINK AND TOBACCO	1	11.1	2	18.2	1	11.1
RETAIL AND OTHER SERVICES	6	40.0	6	42.9	6	40.0
MEDIA AND NEW TECHNOLOGIES	2	14.3	2	14.3	2	14.2
TRANSPORT AND COMMUNICATIONS	1	20	_	_	_	_
REAL ESTATE	5	22.7	7	35.0	8	36.3
FINANCIAL SECTOR	8	42.1	8	42.1	9	45.0
BANKS	4	44.4	4	44.4	5	50.0
INSURANCE	2	100.0	2	100.0	2	100.0
PORTFOLIO COMPANIES	2	25.0	2	25.0	2	25.0
TOTAL		24.8	40	28.2	39	26.7
DISTRIBUTION IBEX OR MARKET CAPITALISATION						
IBEX 35	7	20.0	6	17.1	7	20.0
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)						
Over 500	11	42.3	13	54.2	6	60.0
Under 500	17	21.3	21	25.3	19	24.7
TOTAL	35	24.8	40	28.2	39	26.7

	Compa	Companies reporting			rage trea	asury						Distrib	ution b	y comp	any (% (capital)					
	trea	sury sto	ck (*)	stoc	:k (% ca _l	oital)		< 1%			1%-2%	ò		2%-3%	ò		3%-4%)	>= 4%		
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	86	92	94	2.0	1.8	2.2	41	47	43	16	16	16	7	9	10	8	7	6	14	13	19
PRIMARY SECTOR, ENERGY & WATER	6	8	8	1.9	1.1	2.3	3	5	2	1	2	3	0	0	0	1	0	1	1	1	2
BASE METALS AND METAL PROCESSING	10	10	10	3.5	2.7	2.6	3	3	3	1	2	2	2	2	2	2	2	2	2	1	1
CONSTRUCTION AND CONSTRUCTION MATERIALS	11	10	10	1.5	1.6	3.1	6	6	4	2	1	1	1	1	2	0	1	0	2	1	3
CHEMICALS, PAPER AND GRAPHIC ARTS	7	7	7	2.4	1.1	2.0	2	3	3	2	3	2	1	1	1	0	0	0	2	0	1
OTHER MANUFACTURING INDUSTRIES	8	9	9	1.1	2.1	2.2	4	4	4	3	2	2	0	1	1	1	1	0	0	1	2
FOOD, DRINK AND TOBACCO	5	6	6	1.5	1.6	0.9	3	4	5	1	0	0	0	1	1	0	0	0	1	1	0
RETAIL AND OTHER SERVICES	10	12	12	2.0	1.8	2.6	5	8	7	1	0	0	1	1	0	2	1	1	1	2	4
MEDIA AND NEW TECHNOLOGIES	13	13	13	2.3	2.2	2.3	7	5	5	2	3	2	0	1	1	2	1	2	2	3	3
TRANSPORT AND COMMUNICATIONS	3	2	3	1.3	0.4	0.9	1	2	2	1	0	1	1	0	0	0	0	0	0	0	0
REAL ESTATE	13	15	16	1.8	2.0	1.7	7	7	8	2	3	3	1	1	2	0	1	0	3	3	3
FINANCIAL SECTOR	14	13	15	0.5	0.4	0.8	11	11	11	2	2	2	1	0	1	0	0	1	0	0	0
BANKS	9	8	10	0.3	0.2	8.0	8	8	8	1	0	1	0	0	0	0	0	1	0	0	0
INSURANCE	1	1	1	1.7	1.8	2.0	0	0	0	1	1	0	0	0	1	0	0	0	0	0	0
PORTFOLIO COMPANIES	4	4	4	0.7	0.6	0.6	3	3	3	0	1	1	1	0	0	0	0	0	0	0	0
TOTAL	100	105	109	1.8	1.7	2.0	52	58	54	18	18	18	8	9	11	8	7	7	14	13	19
DISTRIBUTION IBEX OR MARKET CAPITALISATION																					
IBEX 35	29	25	25	1.3	0.5	1.9	20	22	14	4	2	5	2	0	0	1	1	2	2	0	4
NON-IBEX 35 AND MARKET CAPITALISATION (million euro	os)																				
Over 500	14	17	6	1.8	2.8	1.7	8	6	8	2	3	0	2	4	3	1	0	0	1	4	5
Under 500	57	63	56	2.1	1.8	1.9	24	30	32	12	13	13	4	5	8	6	6	5	11	9	10
TOTAL	100	105	109	1.8	1.7	2.0	52	58	54	18	18	18	8	9	11	8	7	7	14	13	19

^(*) Column 1 (companies reporting treasury stock) reflects the number of companies entering a percentage of treasury stock other than zero in section A.8 as a year-end position. These are the companies whose data are used to calculate the average treasury stock figures per sector distributed across remaining columns of the table.

Source: Company ACGRs and CNMV.

	Concerted actions										Shareholder agreements							
	Num		Number	•		Average o		Num	ber of en	itities		Number	•		erage %			
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	3	5	6	3	5	6	39.1	25.5	21.7	26	26	30	33	32	38	40.1	33.5	35.6
PRIMARY SECTOR, ENERGY & WATER	0	0	0	0	0	0	0.0	0.0	0.0	1	1	1	1	1	1	64.4	64.6	64.9
BASE METALS AND METAL PROCESSING	2	2	2	2	2	2	34.6	34.6	31.5	3	2	2	3	2	2	18.9	21.5	21.8
CONSTRUCTION AND CONSTRUCTION MATERIALS	0	0	0	0	0	0	0.0	0.0	0.0	6	6	6	7	6	6	53.6	54.5	54.8
CHEMICALS, PAPER AND GRAPHIC ARTS	0	0	0	0	0	0	0.0	0.0	0.0	1	1	1	3	1	1	52.9	71.5	71.6
OTHER MANUFACTURING INDUSTRIES	0	0	0	0	0	0	0.0	0.0	0.0	2	2	2	2	2	2	64.9	32.5	32.5
FOOD, DRINK AND TOBACCO	0	1	1	0	1	1	0.0	6.7	6.7	1	1	3	1	1	4	54.9	5.3	32.9
RETAIL AND OTHER SERVICES	0	0	1	0	0	1	0.0	0.0	9.4	1	3	2	1	4	2	8.9	26.7	50.8
MEDIA AND NEW TECHNOLOGIES	0	1	1	0	1	1	0.0	0.9	0.9	5	7	7	9	11	12	25.0	23.1	21.6
TRANSPORT AND COMMUNICATIONS	0	0	0	0	0	0	0.0	0.0	0.0	2	1	3	2	1	3	10.1	0.8	46.1
REAL ESTATE	1	1	1	1	1	1	48.9	50.7	50.7	4	2	3	4	3	5	46.9	44.4	46.1
FINANCIAL SECTOR	0	0	0	0	0	0	0.0	0.0	0.0	6	6	6	7	7	6	30.7	33.5	29.3
BANKS	0	0	0	0	0	0	0.0	0.0	0.0	5	5	4	6	6	4	23.5	27.5	22.9
INSURANCE	0	0	0	0	0	0	0.0	0.0	0.0	0	0	1	0	0	1	0.0	0.0	15.0
PORTFOLIO COMPANIES	0	0	0	0	0	0	0.0	0.0	0.0	1	1	1	1	1	1	68.7	69.6	69.1
TOTAL	3	5	6	3	5	6	39.1	25.5	21.7	32	32	36	40	39	44	37.3	33.5	34.8
DISTRIBUTION IBEX OR MARKET CAPITALISATION																		
IBEX 35	0	0	1	0	0	1	0.0	0.0	9.4	14	15	16	16	17	17	31.2	27.4	28.2
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																		
Over 500	1	1	1	1	1	1	52.7	52.7	52.8	6	6	7	9	8	10	41.8	41.5	45.1
Under 500	2	4	4	2	4	4	32.3	18.7	19.4	12	11	13	15	14	17	41.0	36.4	40.5
TOTAL	3	5	6	3	5	6	39.1	25.5	21.7	32	32	36	40	39	44	37.3	33.5	34.8

^(*) Simple average of reported capital in each sector or market capitalisation group against the number of concerted actions or shareholder agreements of the sector or group. The list of concerted actions does not include those that have also been notified as shareholder agreements.

Source: Company ACGRs and CNMV.

Entity	% capital affected	Parties	Description of action
ELECNOR, S.A.	52.7	10 FAMILY GROUPS	Majority control is exercised by ten groups of family shareholders who have acted in concert as the company's decision-making unit. This control unit acts through a company incorporated for this purpose, CANTILES XXI, S.L., which was assigned the ELECNOR, S.A. shares (51%) in the power of the above family groups.
NYESA VALORES CORPORACIÓN, S.A	48.1	INVERSIONES EN ACTIVOS URBANOS, S.L., EL TAJADERÓN, S.L.	A concerted action of a tacit or de facto nature derived from the reporting parties' purchase of over 90% of the capital of INBESOS S.A. The action has no legal content binding on the reporting parties nor has it been written up in a formal agreement.
TUBOS REUNIDOS, S.A.	16.6	ALFONSO ZORRILLA DE LEQUERICA PUIG MERCEDES PUIG PEREZ DE GUZMAN MERCEDES ZORRILLA DE LEQUERICA PUIG LETICIA ZORRILLA DE LEQUERICA PUIG PILAR ZORRILLA DE LEQUERICA PUIG	Concerted action by Zorrilla Lequerica Puig family

^(*) This table only lists concerted actions that have not also been notified as shareholder agreements. Source: Company ACGRs and CNMV.

Entity	% capital affected	Parties	Description of agreement
ABENGOA, S.A.	56.4	FINARPISA, S.A. INVERSIÓN CORPORATIVA, I.C., S.A.	In the frame of an investment agreement between Abengoa and First Reserve Corporation, the parties undertake to coordinate the exercise of their respective voting rights at Abengoa general meetings in connection with the proposal, appointment, ratification, re-election or replacement of a director representing First Reserve Corporation.
ABERTIS INFRAESTRUCUTURAS, S.A.	18.9	OHL INMOBILIARIA ESPACIO, S.A.	OHL has sold 5% to its parent company, Inmobiliaria Espacio, and both parties agree to the coordinated, unified exercise of their respective voting rights. In the event of dispute, the position of the largest shareholder (OHL) will prevail.
ACCIONA, S.A.	55.23	ENTREAZCA, BV TUSSEN DE GRACHTEN, BV	 Tussen de Grachten BV and Entreazca BV and its corresponding shareholders, descendants of Mr. José Entrecanales Ibarra and signatories of this agreement, mutually grant each other a pre-emptive right on their corresponding direct shareholding in Acciona, S.A, following the reverse merger of Grupo Entrecanales, S.A. and its subsidiaries in Acciona, S.A., whatever the grounds for ownership, (hereinafter Shares) and/or on their corresponding shareholding in Tussen de Grachten BV and Enterazca BV. These preemptive rights will last ten years from registration of the merger of Acciona, S.A. with Grupo Entrecanales, S.A. at the Mercantile Registry, with subsequent tacit renewals for periods of five years each, unless written notice is given by any of the companies, Tussen de Grachten BV or Entreazca BV, eighteen months prior to the expiration date of the initial term of this agreement or any of its subsequent renewals. This Agreement does not impose or imply the consent of the signatories regarding Acciona, S.A.'s management.
ALMIRALL, S.A. (*)	25.59	ANTONIO GALLARDO BALLART JORGE GALLARDO BALLART DANIEL BRAVO ANDREU TODASA, S.A.U. GRUPO PLAFIN, S.A MARGARET LITTLETON INMOBILIARIA BRAVIOL, S.A. DANIMAR 1990, S.L.	Entered into on 29 May 2007 to regulate concerted actions and the exercise of voting rights. Clauses include a preemptive purchase right and sale and purchase option rights on Almirall shares.
	66.90	ANTONIO GALLARDO BALLART JORGE GALLARDO BALLART DANIEL BRAVO ANDREU TODASA, S.A.U. GRUPO PLAFIN, S.A	Agreement regulating certain preemptive purchase rights and sale and purchase option rights.
	66.64	ANTONIO GALLARDO BALLART JORGE GALLARDO BALLART	Entered into on 29 May 2007 to regulate concerted actions and the exercise of voting rights. Clauses include a preemptive purchase right and sale and purchase option rights on Almirall shares.

Entity	% capital affected	Parties	Description of agreement
ATRESMEDIA CORPORACIÓN DE	60.9	GRUPO PLANETA- DE AGOSTINI, S.L. UFA FILM UND FERNSEH, GMBH (formerly RTL GROUP)	Agreement for a stable core of shareholders and granting of reciprocal purchase rights on their respective holdings: - Non-control pact vis à vis A3TV. - Agreements regarding the company's management and senior officer performance-related pay and loyalty scheme.
MEDIOS DE COMUNICACIÓN, S.A.	41.7	DE AGOSTINI INVEST, S.A. PLANETA CORPORACIÓN, S.R.L.	Declaration of intent not to alter representation on the A3TV board of directors and not to individually acquire new shares in the same. Setting of mutual rules for decisions concerning A3TV (proposals for the appointment of officers and representatives, non-competition pact, steps to be followed in the event of dispute between the parties, etc.).
BANCO DE SABADELL, S.A.	3.3	JOSÉ LUIS OLIU HECTOR COLONQUES MIGUEL BOSSER ISAK ANDIK JOSÉ MANUEL LARA JOAQUIN FOLCH	Entered into on 27/07/06 to establish a series of limitations on the free transfer of their shares in the company.
	1.6	BANCO DE SABADELL, S.A. LLOYDS TSB BANK PLC	Lloyds acquired 1.816% of Sabadell as consideration for Sabadell's acquisition from Lloyds of two financial corporations. It undertakes not to transfer the shares until 30 April 2015.
BANCO POPULAR ESPAÑOL, S.A. (*)	9.8	MINORITY SHAREHOLDERS	A gentleman's agreement whereby syndicated shareholders (2,508 as of 31/12/2007) maintain links for as long as they choose.
BANCO SANTANDER, S.A.(*)	0.5	ANA PATRICIA BOTIN-SANZ DE SAUTUOLA Y O'SHEA PALOMA BOTIN-SANZ DE SUTUOLA Y O'SHEA CARMEN BOTIN-SANZ DE SAUTUOLA Y O'SHEA FCO. JAVIER BOTIN-SANZ DE SAUTUOLA Y O'SHEA SIMANCAS S.A PUENTE SAN MIGUEL PUENTEPUMAR, S.L. LATIMER INVERSIONES CRONJE S.L	Restrictions on voting rights in order to implement a stable common policy and secure a presence on governing bodies.
CAIXABANK, S.A.	80.6	LA CAIXA FUNDACION CAJA NAVARRA FUNDACION MONTE SAN FERNANDO CAJA CANARIAS CAJA BURGOS	A new agreement ensuing from Caixabank's merger by takeover of Banca Cívica. The agreement regulates the free transferability of shares. The savings banks will not reduce their equity stakes below 80% of their holdings on the date of the agreement, and will coordinate their votes for appointments to the board and board committees.

Entity	% capital affected	Parties	Description of agreement
CEMENTOS MOLINS, S.A. (*)	80.2	CARTERA DE INVERSIONES C.M., S.A. NOUMEA S.A. INVERSORA PEDRALVES S.A. OTINIX S.A.	Agreement for share and vote pooling.
CORPORACIÓN FINANCIERA ALBA, S.A.(*)	68.7	LEONOR MARCH DELGADO GLORIA MARCH DELGADO JUAN MARCH DELGADO CARLOS MARCH DELGADO	Siblings Juan, Carlos, Leonor and Gloria March Delgado are whole owners of the shares of Banca March, S.A., which in turn holds an equity stake in Corporación Financiera Alba. Agreement governing the exercise of voting rights on the shares of the latter company held by its signatories.
DISTRIBUIDORA INTERNACIONAL DE ALIMENTACIÓN, S.A. (*)	8.9	CERVINA EUROPE BLUE PARTNERS S.a.r.l.	Undertaking to confer before board and general meetings in order to reach a common position.
DEOLEO, S.A.	54.9	DEOLEO OLE INVESTMENT BANKIA BMN CAIXABANK CAJASUR BANCO DCOOP S.COOP AND. UNICAJA BANCO DANIEL KLEIN	Regulating the exercise of voting rights on resolutions of the general meeting and the board which concern the reduction of share capital, amendment of the bylaws (certain decisions must be approved by a majority of 60% of capital or of board members) or proposals for the removal, appointment and ratification of directors.
DOGI INTERNATIONAL FABRICS, S.A. (*)	75.0	SHERPA CAPITAL 2, S.L. SHAREHOLDERS	Sherpa Capital is run by a sole director (Quartex, controlled by Eduardo Navarro Zamora) that exercises control of the company despite owning an equity stake of 16.23%. The agreement regulates the transferability of shares and a dispute-resolving mechanisms should remaining shareholders, without Quartex, vote against i) approval of the company's management and annual accounts; ii) resolutions proposed by Quartex; and iii) the trust lodged with Quartex. Quartex is granted a majority of voting rights in Sherpa.
FERROVIAL, S.A. (*)	44.6	PORTMAN BAELA, S.L. SHAREHOLDERS (DEL PINO FAMILY)	Agreements between the shareholders of Portman Baela S.L., whereby the ownership of the capital and voting rights of Portman Baela partners who are legal persons should at all times correspond to Mr. Rafael del Pino y Moreno and/or his direct descendants.

Entity	% capital affected	Parties	Description of agreement
FLUIDRA, S.A. (*)	54.9	BANC SABADELL INVERSIÓ I DESENVOLUPAMENT, S.A. ANIOL, S.L. EDREM, S.L. DISPUR, S.L. BOYSER, S.L.	Regulating voting rights for a four-year period from the date of admission to trading of Fluidra shares, as well as the free transferability of shares. Agreement renewed until December 2015.
	50.2	ESTHER KOPLOWITZ ROMERO JOSEU	Agreements so Esther Koplowitz retains control of B 1998, share-out of directorships in B 1998 and other agreements to protect minority interests in B 1998.
FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A.	50.2	DOMINUM DIRECCIÓN Y GESTION; B 1998 AZATE (current shareholders) CONTROL EMPRESARIAL DE CAPITALES INMOBILIARIA CARSO	Lock-up agreement in respect of 85% of the shares held by the current shareholders and CEC until the fourth anniversary of the share subscription date. Commitment not to increase individual shareholding above 29.99%.
GAS NATURAL SDG, S.A. (*)	64.6	CAJA DE AHORROS Y PENSIONES DE BARCELONA REPSOL. S.A.	Agreements to maintain membership parity on the board of directors and executive committee.
GRUPO EZENTIS, S.A.	22.7	MANUEL GARCÍA-DURÁN OTHER MEMBERS OF EZENTIS' SENIOR MANAGEMENT	Agreement regulating the exercise of voting rights and the free transfer of shares. Control of the syndicate lies with Mr. Durán.
LIBERBANK, S.A.	45.6	CAJASTUR CAJA EXTREMADURA CAJA CANTABRIA	Agreements to be adopted by majority, except for capital increases, bond issues, transformation-merger-dissolution and decisions on the number of board members, with Cajastur having control of the syndicate.
MERLIN PROPERTIES, SOCIMI, S.A.	0.6	MAGIC KINGDOM, S.L. PARTNERS (CREDIT SUISSE, DEUTSCHE BANK, UBS AND OTHERS)	Magic Kingdom is a financial vehicle company of the management team, from which David Brush has been excluded. It undertakes not to transfer its ownership interest for 720 days.

Entity	% capital affected	Parties	Description of agreement
	9.5	TIMÓN PROPU ASGARD INVERSIONES OTNAS CONSORCIO TRANSPORTISTAS OCCHER OTHER PRISA SHAREHOLDERS	Agreement to pool votes and define lock-up arrangements, as well as to determine the actions of the share syndicate in a concerted, unified manner in order to ensure a common, stable voting policy.
PROMOTORA DE INFORMACIONES, S.A.	3.6	PROMOTORA DE PUBLICACIONES, S.A. TIMON, S.A.	Agreements between Timón and other Prisa shareholders to regulate the contribution of Prisa shares to Promotora de Publicaciones, and the corresponding ownership regime. Distribution of board places, vote pooling and other agreements as determined by the majority partners.
	19.1	IGNACIO POLANCO MORENO MANUEL POLANCO MORENO M.ª JESÚS POLANCO MORENO ISABEL MORENO PUNCE MARTA LÓPEZ POLANCO ISABEL LÓPEZ POLANCO JAIME LÓPEZ POLANCO LUCÍA LÓPEZ POLANCO	Vote pooling agreement with regard to the shares of Rucandio, aimed at barring entry to any person outside the Polanco family. Participants undertake not to sell Rucandio shares until 10 years after Jesús Polanco's death. This same limitation applies to Rucandio's shares in Propu.
REALIA BUSINESS, S.A.	57.7	FOMENTO DE CONSTRUCCIONES Y CONTRATAS, S.A. BANCO FINANCIERO Y DE AHORROS, S.A.	Agreement aimed mainly at steering the financial and operating policies of Realia Business, S.A.
SACYR, S.A. (*)	15.9	GRUPO SATOCAN, S.A. DISA CORPORACIÓN PETROLIFERA, S.A. GRUPO SATOCAN DESARROLLOS, S.L.	The purpose of this agreement is to regulate voting rights and to increase the ownership interest of the syndicated shareholders. Although the agreement extends to 5.272% of capital, each of the parties has signed a unilateral declaration undertaking that all non-syndicated shares will vote in the same way as their syndicated shares, without this implying that the non-syndicated shares are subject to the syndication agreement.
SOTOGRANDE, S.A. (*)	97.0	ORION IV EUROPEAN1, Sarl PROMOTORIA HOLDING 80 BV SOTOGRANDE LUXCO Sarl	Agreement entered into after NH sold 97% to Sotogrande LuxCo Sarl. Its terms regulate the relationship between the parties as Sotogrande Luxco shareholders and other aspects of the management of Sotogrande Luxco, Sotogrande and subsidiary companies.

Entity	% capital affected	Parties	Description of agreement
TÉCNICAS REUNIDAS, S.A.	38.7	BILBAO VIZCAYA HOLDING, S.A BBVA ELCANO EMPRESARIAL, SCR, S.A. DE REGIMEN SIMPLIFICADO BBVA ELCANO II EMPRESARIAL, SCR, S.A. DE REGIMEN SIMPLIFICADO ARALTEC, S.L ARAGONESAS PROMOCIÓN DE OBRAS Y CONSTRUCCIONES	Regulating vote pooling and a lock-up arrangement in the form of restrictions on the transferability of the company's shares and a pre-emptive purchase right thereon between the signatories. On 24 April 2009 Bilbao Vizcaya Holding, S.A. was partially subrogated to the obligations of BBVA Elcano Empresarial, S.C.R., S.A. and BBVA Elcano Empresarial II, S.C.R., S.A., without any corresponding change in the object of the agreement or the parties' rights and obligations.
TELEFÓNICA, S.A.	1.4	TELEFÓNICA, S.A. CHINA UNICOM	Share exchange between Telefónica and China Unicom.
TUBACEX, S.A.	17.9	CORPORACIÓN J.M. ARISTRAIN, S.L. CORPORACIÓN JMAC B.V., S.A.R.L. AMBER SOUTHERN EUROPEAN EQUITY LIMITED	Regulating the exercise of voting rights solely in the case of board of director appointments.
URALITA, S.A.(*)	79.1	NEFINSA SHAREHOLDERS	Joint exercise of voting rights in Nefinsa and Uralita.
URBAS GRUPO FINANCIERO, S.A.	32.5	NOVA LURANI ROBISCO INVESTMENT	Amendment to existing agreement such that the unified exercise of voting rights refers solely to general meeting and board votes on the capital increase by conversion of debt. Each would raise their interest to 22% of Urbas' capital.
VOCENTO, S.A. (*)	6.4	DOLORES AGUIRRE YBARRA AND OTHERS PILAR AGUIRRE ALONSO ALLENDE EDUARDO AGUIRRE ALONSO ALLENDE GONZALO AGUIRRE ALONSO ALLENDE FEDERICO LIPPERHEIDE WICKE BELIPPER, S.L. ALBORGA UNO, S.L. ALBORGA DOS, S.L. MIRVA, S.L. GOAGA 1, S.L. AMANDRENA, S.L.	Share pooling agreement with a five-year duration, extendable on an annual basis, appointing Mr. Gonzalo Soto Aguirre as sole director. Other conditions are a bar on share disposals without authorisation from a majority of syndicate members and a commitment to pool the votes conferred by the syndicated shares.
	4.8	BORATEPA, S.A. EDULA, S.A. MERCAMUR	The two companies are controlled by José María Bergareche. Undertaking to vote as directed by Mercamur, controlled by Santiago Bergareche.
ZARDOYA OTIS, S.A.	0.4	UNITED TECHNOLOGIES HOLDINGS, S.A.S. EURO SYNS, S.A.	Regulating vote pooling, which corresponds to UTH, and the free transferability of shares. In force until 9 January 2015.

^(*) Agreements also reported as concerted actions. Source: Company ACGRs and CNMV.

	< 5			< 5 5 a 8 9 a 12						13 a 15			16 a 18				≥19		
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	
NON-FINANCIAL SECTOR	9	7	4	41	43	40	48	46	56	17	18	18	6	7	5	1	2	3	
PRIMARY SECTOR, ENERGY & WATER	0	1	1	3	3	3	3	4	3	3	2	4	1	2	1	0	0	0	
BASE METALS AND METAL PROCESSING	0	0	0	4	3	1	7	8	11	3	3	2	0	0	0	0	0	0	
CONSTRUCTION AND CONSTRUCTION MATERIALS	0	0	0	2	2	3	5	5	4	4	3	3	1	2	2	0	0	0	
CHEMICALS, PAPER AND GRAPHIC ARTS	0	0	0	3	3	3	5	5	6	1	1	0	0	0	0	0	0	0	
OTHER MANUFACTURING INDUSTRIES	3	2	0	5	7	9	3	4	4	1	0	0	0	0	0	0	0	0	
FOOD, DRINK AND TOBACCO	1	0	0	3	5	3	5	4	6	0	1	1	0	1	0	0	0	0	
RETAIL AND OTHER SERVICES	1	1	0	5	4	5	9	7	8	0	2	2	0	0	0	0	0	0	
MEDIA AND NEW TECHNOLOGIES	0	0	0	2	2	1	7	7	7	3	5	5	2	0	1	0	0	0	
TRANSPORT AND COMMUNICATIONS	0	0	0	0	0	0	1	0	1	1	1	1	2	2	1	1	1	2	
REAL ESTATE	4	3	3	14	14	12	3	2	6	1	0	0	0	0	0	0	1	1	
FINANCIAL SECTOR	2	2	1	4	3	5	4	5	4	5	3	5	3	5	2	1	1	3	
BANKS	0	0	1	0	0	0	4	4	3	4	2	3	0	3	1	1	0	2	
INSURANCE	0	0	0	0	0	0	0	0	0	0	0	0	2	1	1	0	1	1	
PORTFOLIO COMPANIES	2	2	0	4	3	5	0	1	1	1	1	2	1	1	0	0	0	0	
TOTAL	11	9	5	45	46	45	52	51	60	22	21	23	9	12	7	2	3	6	
DISTRIBUTION IBEX OR MARKET CAPITALISATION																			
IBEX 35	0	0	0	1	0	0	12	13	13	15	12	13	6	9	5	1	1	4	
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																			
Over 500	0	0	0	4	2	1	16	14	15	4	6	4	2	2	1	0	0	0	
Under 500	11	9	5	40	44	44	24	24	32	3	3	6	1	1	1	1	2	2	
TOTAL	11	9	5	45	46	45	52	51	60	22	21	23	9	12	7	2	3	6	

	Avora	ge total di	roctors	Percentage distribution													
	Avera	ge total ui	rectors		Executive		Prop	rietary ext	ernal	Indep	endent ex	ternal	Other external				
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012		
NON-FINANCIAL SECTOR	9.2	9.6	9.0	16.6	17.2	16.6	39.6	43.0	44.8	36.4	34.1	33.2	7.4	5.6	5.4		
PRIMARY SECTOR, ENERGY & WATER	11.1	10.8	10.0	12.6	13.2	12.6	38.7	43.4	41.7	44.1	38.8	38.6	4.5	4.7	7.1		
BASE METALS AND METAL PROCESSING	10.4	10.6	10.0	11.7	12.2	12.6	46.9	48.6	53.0	29.7	27.7	27.2	11.7	11.5	7.3		
CONSTRUCTION AND CONSTRUCTION MATERIALS	11.3	12.0	12.0	16.2	17.4	15.8	47.8	49.3	50.7	29.4	29.9	29.5	6.6	3.5	4.1		
CHEMICALS, PAPER AND GRAPHIC ARTS	8.8	8.8	9.0	22.8	26.6	25.9	31.6	27.8	30.9	38.0	38.0	37.0	7.6	7.6	6.2		
OTHER MANUFACTURING INDUSTRIES	6.3	6.8	7.0	21.1	21.6	20.0	28.9	33.0	35.0	35.5	36.4	36.0	14.5	9.1	9.0		
FOOD, DRINK AND TOBACCO	8.2	9.3	9.0	20.3	14.7	16.0	47.3	51.0	52.1	27.0	29.4	28.7	5.4	4.9	3.2		
RETAIL AND OTHER SERVICES	8.4	8.9	9.0	17.5	19.4	20.9	38.1	38.7	41.7	39.7	38.7	35.3	4.8	3.2	2.2		
MEDIA AND NEW TECHNOLOGIES	11.2	11.4	11.0	17.2	16.9	14.5	35.0	40.6	43.0	42.0	40.0	40.0	5.7	2.5	2.4		
TRANSPORT AND COMMUNICATIONS	15.8	17.5	16.0	11.4	14.3	13.1	49.4	50.0	51.2	32.9	31.4	31.0	6.3	4.3	4.8		
REAL ESTATE	6.5	7.2	7.0	18.9	19.7	18.1	32.2	43.0	44.0	41.3	31.7	29.5	7.7	5.6	8.4		
FINANCIAL SECTOR	11.5	11.7	11.0	20.2	19.7	18.4	38.1	37.2	38.0	36.7	38.1	37.6	5.0	4.9	6.0		
BANKS	13.4	13.7	13.0	21.5	20.3	19.4	24.8	25.2	24.0	46.3	47.2	47.3	7.4	7.3	9.3		
INSURANCE	17.0	18.0	19.0	26.5	27.0	21.1	52.9	48.6	60.5	20.6	24.3	18.4	0.0	0.0	0.0		
PORTFOLIO COMPANIES	7.9	8.1	8.0	14.3	14.3	14.9	55.6	54.0	52.2	27.0	30.2	29.9	3.2	1.6	3.0		
TOTAL	9.5	9.9	10.0	17.2	17.6	16.9	39.4	42.1	43.7	36.5	34.8	33.9	7.0	5.5	5.5		
DISTRIBUTION IBEX OR MARKET CAPITALISATION																	
IBEX 35	13.3	13.7	14.0	16.7	16.0	15.9	31.1	32.3	36.1	45.1	46.5	42.0	7.1	5.2	5.9		
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																	
Over 500	10.7	11.3	11.0	17.7	19.5	16.7	41.2	48.9	49.8	32.9	26.1	27.6	8.3	5.5	5.9		
Under 500	7.5	7.9	8.3	17.3	18.0	17.6	44.9	46.4	46.6	31.4	29.8	30.7	6.3	5.8	5.1		
TOTAL	9.5	9.9	10.0	17.2	17.6	16.9	39.4	42.1	43.7	36.5	34.8	33.9	7.0	5.5	5.5		

	Executive directors							Proprietary directors						Independent directors							Other external directors					
	Total			% women executive directors			Total			% women proprietary directors			Total			% women independent directors			Total			% women other external directors				
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012		
NON-FINANCIAL SECTOR	187	204	208	4.8	4.9	5.3	446	510	561	12.6	10.8	9.3	410	404	416	17.8	16.8	14.6	83	67	68	12.0	6.0	8.8		
PRIMARY SECTOR, ENERGY & WATER	14	17	16	0.0	0.0	0.0	43	56	53	2.3	3.6	3.8	49	50	49	30.6	26.0	24.5	5	6	9	20.0	16.7	11.1		
BASE METALS AND METAL PROCESSING	17	18	19	0.0	0.0	0.0	68	72	80	13.2	9.7	8.8	43	41	41	7.0	7.3	7.3	17	17	11	0.0	0.0	0.0		
CONSTRUCTION AND CONSTRUCTION MATERIALS	22	25	23	0.0	0.0	0.0	65	71	74	24.6	22.5	20.3	40	43	43	15.0	16.3	16.3	9	5	6	22.2	0.0	0.0		
CHEMICALS, PAPER AND GRAPHIC ARTS	18	21	21	0.0	0.0	0.0	25	22	25	4.0	4.5	4.0	30	30	30	13.3	13.3	10.0	6	6	5	16.7	16.7	20.0		
OTHER MANUFACTURING INDUSTRIES	16	19	20	6.3	5.3	5.0	22	29	35	13.6	10.4	8.6	27	32	36	14.8	9.4	5.6	11	8	9	0.0	0.0	11.1		
FOOD, DRINK AND TOBACCO	15	15	15	13.3	15.3	13.3	35	51	49	14.3	9.6	6.1	20	29	27	15.0	13.3	14.8	4	5	3	25.0	0.0	0.0		
RETAIL AND OTHER SERVICES	22	24	29	13.6	12.5	13.8	48	48	58	8.3	8.3	8.6	50	48	49	18.0	20.8	20.0	6	4	3	16.7	25.0	33.3		
MEDIA AND NEW TECHNOLOGIES	27	27	24	0.0	0.0	0.0	55	65	71	12.7	9.4	9.9	66	64	66	21.2	23.4	21.2	9	4	4	11.1	0.0	0.0		
TRANSPORT AND COMMUNICATIONS	9	10	11	0.0	10.0	9.1	39	35	43	7.7	5.7	4.7	26	22	26	23.1	18.2	7.7	5	3	4	20.0	0.0	0.0		
REAL ESTATE	27	28	30	11.1	10.7	10.0	46	61	73	15.2	14.7	9.6	59	45	49	15.3	11.1	8.2	11	9	14	18.2	11.1	14.3		
FINANCIAL SECTOR	44	44	43	6.8	6.8	4.6	83	83	89	14.5	12.1	7.9	80	86	88	21.3	21.2	18.2	11	11	14	9.1	9.1	0.0		
BANKS	26	25	25	7.7	8.0	7.7	30	31	31	16.7	16.1	12.9	56	58	61	23.2	20.7	21.3	9	9	12	11.1	0.0	0.0		
INSURANCE	9	10	8	0.0	0.0	0.0	18	18	23	5.6	5.6	4.4	7	9	7	28.6	37.5	14.3	0	0	0	0.0	0.0	0.0		
PORTFOLIO COMPANIES	9	9	10	11.1	11.1	0.0	35	34	35	17.1	11.8	5.7	17	19	20	11.8	15.8	10.0	2	2	2	0.0	50.0	0.0		
TOTAL	231	248	251	5.2	5.2	5.2	529	593	650	12.9	11.0	9.1	490	490	504	18.4	17.6	15.3	94	78	82	11.7	6.4	7.3		
DISTRIBUTION IBEX OR MARKET CAPITALISATION																										
IBEX 35	78	77	78	2.6	3.9	3.9	145	156	177	12.4	11.0	9.6	210	224	206	25.2	24.2	21.4	33	25	29	15.2	4.0	6.9		
NON-IBEX 35 AND MARKET CAPITALISATION																										
(million euros)																										
Over 500	49	53	40	2.0	3.8	2.5	114	133	119	12.3	8.3	8.4	91	71	66	15.4	15.5	18.2	23	15	14	13.0	0.0	0.0		
Under 500	104	118	133	8.7	6.8	6.7	270	304	354	13.3	12.1	9.0	189	195	232	12.2	10.7	9.0	38	38	39	7.9	10.5	10.3		
TOTAL	231	248	251	5.2	5.2	5.2	529	593	650	12.9	11.0	9.1	490	490	504	18.4	17.6	15.3	94	78	82	11.7	6.4	7.3		

	Nive	ber of er	. 4 ! 4 !	No exe	cutive d	irectors		<=3			4			5		> = 6			
	Num	ber of er	itities		% Total			% Total		% Total			% Total			% Total			
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	
NON-FINANCIAL SECTOR	122	123	126	13.1	14.6	11.1	82.8	78.1	84.9	4.1	6.5	4.0	0.0	0.8	0.0	0.0	0.0	0.0	
PRIMARY SECTOR, ENERGY & WATER	10	12	12	20.0	25.0	33.3	80.0	75.0	66.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
BASE METALS AND METAL PROCESSING	14	14	14	14.3	14.3	0.0	85.7	85.7	100.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
CONSTRUCTION AND CONSTRUCTION MATERIALS	12	12	12	8.3	8.3	8.3	75.0	66.7	75.0	16.7	16.7	16.7	0.0	8.3	0.0	0.0	0.0	0.0	
CHEMICALS, PAPER AND GRAPHIC ARTS	9	9	9	0.0	0.0	0.0	77.8	77.8	77.8	22.2	22.2	22.2	0.0	0.0	0.0	0.0	0.0	0.0	
OTHER MANUFACTURING INDUSTRIES	12	13	13	25.0	23.1	15.4	75.0	76.9	84.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
FOOD, DRINK AND TOBACCO	9	11	10	0.0	9.1	0.0	100.0	90.9	100.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
RETAIL AND OTHER SERVICES	15	14	15	13.3	14.3	6.7	86.7	85.7	93.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
MEDIA AND NEW TECHNOLOGIES	14	14	14	14.3	14.3	14.3	78.6	71.4	85.7	7.1	14.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
TRANSPORT AND COMMUNICATIONS	5	4	5	0.0	0.0	0.0	100.0	50.0	80.0	0.0	50.0	20.0	0.0	0.0	0.0	0.0	0.0	0.0	
REAL ESTATE	22	20	22	18.2	20.0	18.2	81.8	80.0	81.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
FINANCIAL SECTOR	19	19	20	15.8	15.8	20.0	57.9	57.9	60.0	15.8	10.5	5.0	10.5	10.5	10.0	0.0	5.3	5.0	
BANKS	9	9	10	0.0	0.0	10.0	77.8	77.8	70.0	22.2	11.1	10.0	0.0	11.1	10.0	0.0	0.0	0.0	
INSURANCE	2	2	2	0.0	0.0	0.0	0.0	0.0	50.0	50.0	50.0	0.0	50.0	0.0	50.0	0.0	50.0	0.0	
PORTFOLIO COMPANIES	8	8	8	37.5	37.5	37.5	50.0	50.0	50.0	0.0	0.0	0.0	12.5	12.5	0.0	0.0	0.0	12.5	
TOTAL	141	142	146	13.5	14.8	12.3	79.4	75.4	81.5	5.7	7.0	4.1	1.4	2.1	1.4	0.0	0.7	0.7	
DISTRIBUTION IBEX OR MARKET CAPITALISATION																			
IBEX 35	35	35	35	0.0	2.9	2.9	88.6	82.9	85.7	8.6	8.6	5.7	2.9	2.9	5.7	0.0	2.9	0.0	
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																			
Over 500	26	24	21	7.7	4.2	4.5	80.8	79.2	90.5	7.7	12.5	0.0	3.9	4.2	0.0	0.0	0.0	4.8	
Under 500	80	83	90	21.3	22.9	17.8	75.0	71.1	77.8	3.8	4.8	4.4	0.0	1.2	0.0	0.0	0.0	0.0	
TOTAL	141	142	146	13.5	14.8	12.3	79.4	75.4	81.5	5.7	7.0	4.1	1.4	2.1	1.4	0.0	0.7	0.7	

	Num	ber of er	. titios	No prop	orietary o	directors		<=3			4 y 5			6 y 7			>=8	
	Num	ber of er	iuues		% Total			% Total			% Total			% Total			% Total	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	122	123	126	11.5	8.1	7.1	44.3	43.9	37.3	21.3	17.9	22.2	11.5	15.4	17.5	11.5	14.6	15.9
PRIMARY SECTOR, ENERGY & WATER	10	12	12	10.0	8.3	8.3	30.0	33.3	33.3	30.0	16.7	25.0	20.0	25.0	16.7	10.0	16.7	16.7
BASE METALS AND METAL PROCESSING	14	14	14	0.0	0.0	0.0	42.9	35.7	21.4	14.3	21.4	21.4	21.4	21.4	35.7	21.4	21.4	21.4
CONSTRUCTION AND CONSTRUCTION MATERIALS	12	12	12	0.0	0.0	8.3	41.7	33.3	25.0	8.3	8.3	8.3	16.7	16.7	16.7	33.3	41.7	41.7
CHEMICALS, PAPER AND GRAPHIC ARTS	9	9	9	22.2	22.2	22.2	33.3	44.4	33.3	22.2	22.2	33.3	22.2	11.1	0.0	0.0	0.0	11.1
OTHER MANUFACTURING INDUSTRIES	12	13	13	25.0	15.4	7.7	58.3	69.2	76.9	16.7	7.7	0.0	0.0	7.7	15.4	0.0	0.0	0.0
FOOD, DRINK AND TOBACCO	9	11	10	22.2	18.2	20.0	22.2	27.3	10.0	22.2	18.2	30.0	22.2	18.2	20.0	11.1	18.2	20.0
RETAIL AND OTHER SERVICES	15	14	15	6.7	7.1	0.0	60.0	50.0	46.7	26.7	21.4	33.3	0.0	14.3	13.3	6.7	7.1	6.7
MEDIA AND NEW TECHNOLOGIES	14	14	14	0.0	0.0	0.0	35.7	35.7	21.4	42.9	28.6	42.9	14.3	28.6	21.4	7.1	7.1	14.3
TRANSPORT AND COMMUNICATIONS	5	4	5	20.0	25.0	0.0	0.0	0.0	20.0	40.0	25.0	40.0	0.0	0.0	0.0	40.0	50.0	40.0
REAL ESTATE	22	20	22	18.2	5.0	9.1	63.6	65.0	54.5	9.1	15.0	9.1	4.6	5.0	18.2	4.6	10.0	9.1
FINANCIAL SECTOR	19	19	20	15.8	15.8	20.0	36.8	42.1	35.0	10.5	5.3	15.0	21.1	15.8	5.0	15.8	21.1	25.0
BANKS	9	9	10	22.2	22.2	30.0	44.4	44.4	40.0	0.0	0.0	10.0	22.2	11.1	0.0	11.1	22.2	20.0
INSURANCE	2	2	2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	50.0	50.0	0.0	50.0	50.0	100.0
PORTFOLIO COMPANIES	8	8	8	12.5	12.5	12.5	37.5	50.0	37.5	25.0	12.5	25.0	12.5	12.5	12.5	12.5	12.5	12.5
TOTAL	141	142	146	12.1	9.2	8.9	43.2	43.7	37.0	19.9	16.2	21.2	12.8	15.5	15.8	12.1	15.5	17.1
DISTRIBUTION IBEX OR MARKET CAPITALISATION																		
IBEX 35	35	35	35	8.6	11.4	5.7	45.7	42.9	42.9	14.3	5.7	11.4	14.3	17.1	11.4	17.1	22.9	28.6
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																		
Over 500	26	24	21	11.5	0.0	4.5	30.8	33.3	23.8	23.1	16.7	19.1	19.2	25.0	28.5	15.4	25.0	23.8
Under 500	80	83	90	13.8	10.8	10.9	46.3	47.0	37.8	21.3	20.5	25.6	10.0	12.0	14.4	8.8	9.6	11.2
TOTAL	141	142	146	12.1	9.2	8.9	43.2	43.7	37.0	19.9	16.2	21.2	12.8	15.5	15.8	12.1	15.5	17.1

	Num	ber of er	ntities	No	indepen director			< = 3			4 y 5			6 y 7			>=8	
					% Total			% Total			% Total			% Total			% Total	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	122	123	126	4.1	4.9	4.8	57.4	57.7	57.9	22.1	18.7	19.8	12.3	12.2	11.9	4.1	6.5	5.6
PRIMARY SECTOR, ENERGY & WATER	10	12	12	10.0	16.7	16.7	40.0	41.7	33.3	0.0	0.0	8.3	30.0	16.7	16.7	20.0	25.0	25.0
BASE METALS AND METAL PROCESSING	14	14	14	7.1	7.1	7.1	57.1	57.1	64.3	14.3	21.4	14.3	21.4	14.3	14.3	0.0	0.0	0.0
CONSTRUCTION AND CONSTRUCTION MATERIALS	12	12	12	0.0	8.3	0.0	66.7	41.7	50.0	16.7	25.0	33.3	16.7	16.7	8.3	0.0	8.3	8.3
CHEMICALS, PAPER AND GRAPHIC ARTS	9	9	9	0.0	0.0	0.0	44.4	44.4	66.7	44.4	44.4	22.2	11.1	11.1	11.1	0.0	0.0	0.0
OTHER MANUFACTURING INDUSTRIES	12	13	13	25.0	15.4	7.7	50.0	61.5	61.5	16.7	15.4	30.8	8.3	7.7	0.0	0.0	0.0	0.0
FOOD, DRINK AND TOBACCO	9	11	10	0.0	0.0	0.0	88.9	72.7	80.0	11.1	18.2	10.0	0.0	0.0	0.0	0.0	9.1	10.0
RETAIL AND OTHER SERVICES	15	14	15	0.0	0.0	0.0	66.7	57.1	60.0	13.3	28.6	26.7	20.0	14.3	13.3	0.0	0.0	0.0
MEDIA AND NEW TECHNOLOGIES	14	14	14	0.0	0.0	7.1	21.4	35.7	14.3	57.1	28.6	42.9	14.3	28.6	28.6	7.1	7.1	7.1
TRANSPORT AND COMMUNICATIONS	5	4	5	0.0	0.0	20.0	40.0	25.0	0.0	20.0	25.0	20.0	0.0	0.0	40.0	40.0	50.0	20.0
REAL ESTATE	22	20	22	0.0	0.0	0.0	77.3	95.0	95.5	22.7	0.0	0.0	0.0	5.0	4.5	0.0	0.0	0.0
FINANCIAL SECTOR	19	19	20	5.3	5.3	5.0	36.8	31.6	40.0	26.3	36.8	25.0	15.8	5.3	10.0	15.8	21.1	20.0
BANKS	9	9	10	0.0	0.0	10.0	0.0	0.0	0.0	44.4	55.6	40.0	22.2	0.0	10.0	33.3	44.4	40.0
INSURANCE	2	2	2	0.0	0.0	0.0	50.0	50.0	50.0	0.0	0.0	0.0	50.0	50.0	50.0	0.0	50.0	0.0
PORTFOLIO COMPANIES	8	8	8	12.5	12.5	0.0	75.0	62.5	87.5	12.5	25.0	12.5	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL	141	142	146	4.3	4.9	4.8	54.6	54.2	55.5	22.7	21.1	20.5	12.8	11.3	11.6	5.7	8.4	7.5
DISTRIBUTION IBEX OR MARKET CAPITALISATION																		
IBEX 35	35	35	35	0.0	0.0	0.0	8.6	2.9	8.6	28.6	34.3	37.1	42.9	31.4	28.6	20.0	31.4	25.7
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																		
Over 500	26	24	21	3.9	4.2	4.8	50.0	58.3	56.9	38.5	25.0	23.8	3.9	12.5	9.5	3.8	0.0	4.9
Under 500	80	83	90	6.3	7.2	7.0	76.3	74.7	72.4	15.0	14.5	13.7	2.5	2.4	5.7	0.0	1.2	1.1
TOTAL	141	142	146	4.3	4.9	4.8	54.6	54.2	55.5	22.7	21.1	20.5	12.8	11.3	11.6	5.7	8.4	7.5

	No	ımber of enti	4:	No oth	er external d	lirectors		< = 3			4 - 7	
	NU	imber of enti	ties		% Total			% Total			% Total	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	122	123	126	56.6	61.0	65.1	41.8	37.4	31.7	1.6	1.6	3.2
PRIMARY SECTOR, ENERGY & WATER	10	12	12	70.0	66.7	66.7	30.0	33.3	25.0	0.0	0.0	8.3
BASE METALS AND METAL PROCESSING	14	14	14	42.9	35.7	57.1	50.0	57.1	35.7	7.1	7.1	7.1
CONSTRUCTION AND CONSTRUCTION MATERIALS	12	12	12	50.0	58.3	50.0	50.0	41.7	50.0	0.0	0.0	0.0
CHEMICALS, PAPER AND GRAPHIC ARTS	9	9	9	55.6	55.6	44.4	44.4	44.4	55.6	0.0	0.0	0.0
OTHER MANUFACTURING INDUSTRIES	12	13	13	50.0	69.2	61.5	41.7	23.1	30.8	8.3	7.7	7.7
FOOD, DRINK AND TOBACCO	9	11	10	66.7	54.5	70.0	33.3	45.5	30.0	0.0	0.0	0.0
RETAIL AND OTHER SERVICES	15	14	15	66.7	71.4	86.7	33.3	28.6	13.3	0.0	0.0	0.0
MEDIA AND NEW TECHNOLOGIES	14	14	14	50.0	78.6	78.6	50.0	21.4	21.4	0.0	0.0	0.0
TRANSPORT AND COMMUNICATIONS	5	4	5	20.0	25.0	60.0	80.0	75.0	40.0	0.0	0.0	0.0
REAL ESTATE	22	20	22	68.2	70.0	63.6	31.8	30.0	31.8	0.0	0.0	4.5
FINANCIAL SECTOR	19	19	20	63.2	52.6	55.0	31.6	47.4	45.0	5.3	0.0	0.0
BANKS	9	9	10	33.3	22.2	30.0	55.6	77.8	70.0	11.1	0.0	0.0
INSURANCE	2	2	2	100.0	100.0	100.0	0.0	0.0	0.0	0.0	0.0	0.0
PORTFOLIO COMPANIES	8	8	8	87.5	87.5	75.0	12.5	12.5	25.0	0.0	0.0	0.0
TOTAL	141	142	146	57.5	59.9	63.7	40.4	38.7	33.6	2.1	1.4	2.7
DISTRIBUTION IBEX OR MARKET CAPITALISATION												
IBEX 35	35	35	35	37.1	42.9	42.9	57.1	54.3	54.3	5.7	2.9	2.9
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)												
Over 500	26	24	21	50.0	62.5	66.7	46.2	33.3	28.6	3.9	4.2	4.8
Under 500	80	83	90	68.8	66.3	71.1	31.3	33.8	26.7	0.0	0.0	2.2
TOTAL	141	142	146	57.5	59.9	63.7	40.4	38.7	33.6	2.1	1.4	2.7

Committee proposing the appointment of directors appointed or renewed each year. Percentage distribution

TABLE B08

		lomination a neration com		Exe	cutive comm	ittee	Вс	oard of direct	ors		Others	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
EXECUTIVE DIRECTORS	68.2	75.4	75.5	0.0	0.8	1.2	9.1	1.6	1.2	22.7	22.2	22.1
IBEX 35	85.7	90.9	100.0	0.0	0.0	0.0	0.0	0.0	0.0	14.3	9.1	0.0
OTHERS	60.0	68.4	65.0	0.0	1.2	1.7	13.3	2.3	1.7	26.7	28.1	31.6
PROPRIETARY EXTERNAL DIRECTORS	80.5	77.4	73.1	0.0	0.3	3.1	6.9	3.4	0.9	12.6	18.9	22.9
IBEX 35	86.7	91.6	89.1	0.0	0.0	0.0	6.7	1.3	0.0	6.7	7.1	10.9
OTHERS	79.2	72.4	68.9	0.0	0.5	4.0	6.9	4.1	1.1	13.9	23.1	26.0
INDEPENDENT EXTERNAL DIRECTORS	100.0	100.0	100.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IBEX 35	100.0	100.0	100.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
OTHERS	100.0	100.0	100.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
OTHER EXTERNAL DIRECTORS	72.7	74.4	68.4	0.0	0.0	0.0	9.1	1.3	0.0	18.2	24.4	31.6
IBEX 35	100.0	96.0	80.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.0	20.0
OTHERS	62.5	64.2	64.3	0.0	0.0	0.0	12.5	1.9	0.0	25.0	34.0	35.7
TOTAL DIRECTORS	86.5	84.7	81.4	0.0	0.3	1.7	4.5	1.8	0.6	9.0	13.2	16.2
IBEX 35	93.9	95.6	95.1	0.0	0.0	0.0	2.0	0.4	0.0	4.1	4.0	4.9
OTHERS	84.1	79.1	76.7	0.0	0.4	2.3	5.3	2.5	0.8	10.6	18.0	20.2

Directors affected by changes

										, -	•	
		Number			%/Total			Number			%/Total	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	30	25	13	24.6	20.3	10.3	35	33	20	3.1	2.8	1.6
PRIMARY SECTOR, ENERGY & WATER	1	3	1	10.0	25.0	8.3	1	3	1	0.9	2.3	0.8
BASE METALS AND METAL PROCESSING	3	6	1	21.4	42.9	7.1	3	9	1	2.1	6.1	0.7
CONSTRUCTION AND CONSTRUCTION MATERIALS	4	1	3	33.3	8.3	25.0	4	1	5	2.9	0.7	3.4
CHEMICALS, PAPER AND GRAPHIC ARTS	0	1	0	0.0	11.1	0.0	0	2	0	0.0	2.5	0.0
OTHER MANUFACTURING INDUSTRIES	3	0	2	25.0	0.0	15.4	3	0	2	3.9	0.0	2.0
FOOD, DRINK AND TOBACCO	2	2	1	22.2	18.2	10.0	3	2	1	4.1	2.0	1.1
RETAIL AND OTHER SERVICES	4	3	2	26.7	21.4	13.3	7	7	2	5.6	5.6	1.4
MEDIA AND NEW TECHNOLOGIES	8	4	1	57.1	28.6	7.1	9	4	3	5.7	2.5	1.8
TRANSPORT AND COMMUNICATIONS	1	1	1	20.0	25.0	20.0	1	1	3	1.3	1.4	3.6
REAL ESTATE	4	4	1	18.2	20.0	4.5	4	4	2	2.8	2.8	1.2
FINANCIAL SECTOR	6	3	4	31.6	15.8	20.0	8	3	4	3.7	1.3	1.7
BANKS	4	2	3	44.4	22.2	30.0	6	2	3	5.0	1.6	2.3
INSURANCE	0	1	1	0.0	50.0	50.0	0	1	1	0.0	2.8	2.6
PORTFOLIO COMPANIES	2	0	0	25.0	0.0	0.0	2	0	0	3.2	0.0	0.0
TOTAL	36	28	17	25.5	19.7	11.6	43	36	24	3.2	2.6	1.6
DISTRIBUTION IBEX OR MARKET CAPITALISATION												
IBEX 35	13	8	9	37.1	22.9	25.7	16	8	15	3.4	1.7	3.1
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)												
Over 500	9	7	4	34.6	29.2	24.8	11	10	4	4.0	3.7	2.2
Under 500	14	13	4	17.5	15.7	4.9	16	18	5	2.7	2.7	0.6
TOTAL	36	28	17	25.5	19.7	11.6	43	36	24	3.2	2.6	1.6

			Director	s leaving	J						Νι	ımber of	compan	ies				
		Numbe	r	% bo	oard mer	nbers		None		Oı	ne direct	or	Two or	three d	irectors	Four o	r more d	irectors
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	210	164	186	18.7	13.9	14.8	50	60	52	30	29	37	21	19	23	21	15	14
PRIMARY SECTOR, ENERGY & WATER	22	18	19	19.8	14.0	14.9	4	7	4	1	3	5	2	1	1	3	1	2
BASE METALS AND METAL PROCESSING	15	13	7	10.3	8.8	4.6	5	6	10	4	4	4	5	4	0	0	0	0
CONSTRUCTION AND CONSTRUCTION MATERIALS	20	22	21	14.7	15.3	14.4	3	3	6	4	5	2	3	1	2	2	3	2
CHEMICALS, PAPER AND GRAPHIC ARTS	5	7	8	6.3	8.9	9.9	7	5	4	0	1	3	2	3	2	0	0	0
OTHER MANUFACTURING INDUSTRIES	15	18	18	19.7	20.5	18.0	7	6	4	3	4	4	0	1	4	2	2	1
FOOD, DRINK AND TOBACCO	28	15	13	37.8	14.7	13.8	2	6	6	3	2	1	1	2	1	3	1	2
RETAIL AND OTHER SERVICES	37	27	30	29.4	21.8	21.4	6	8	7	3	2	3	1	0	3	5	4	2
MEDIA AND NEW TECHNOLOGIES	29	16	34	18.5	10.0	20.6	3	6	5	6	3	3	3	5	3	2	0	3
TRANSPORT AND COMMUNICATIONS	13	10	10	16.5	14.3	11.9	1	1	1	2	1	2	1	0	1	1	2	1
REAL ESTATE	26	18	26	18.2	12.6	15.7	12	12	5	4	4	10	3	2	6	3	2	1
FINANCIAL SECTOR	19	34	43	8.7	15.2	18.3	8	6	7	7	4	5	3	4	4	1	5	4
BANKS	13	16	31	10.7	13.0	23.9	3	2	4	3	3	1	2	2	2	1	2	3
INSURANCE	2	6	5	5.9	16.7	13.2	1	0	0	0	0	1	1	1	0	0	1	1
PORTFOLIO COMPANIES	4	12	7	6.3	18.5	10.5	4	4	3	4	1	3	0	1	2	0	2	0
TOTAL	229	198	229	17.0	14.1	15.4	58	66	59	37	33	42	24	23	27	22	20	18
DISTRIBUTION IBEX OR MARKET CAPITALISATION																		
IBEX 35	66	48	54	14.2	10.0	11.0	10	13	14	9	13	9	10	3	5	6	6	7
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																		
Over 500	36	32	41	13.0	11.8	16.4	9	9	8	9	4	9	6	8	2	2	3	2
Under 500	127	118	134	21.1	18.1	16.2	39	44	37	19	16	24	8	12	20	14	11	9
TOTAL	229	198	229	17.0	14.1	15.4	58	66	59	37	33	42	24	23	27	22	20	18

	Dire	ectorship i company			ctorship ir companie			torship in			ctorship in			ship in five	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
EXECUTIVE	211	220	215			1									
PROPRIETARY	441	501	525	19	19	24	4	3	10	1	2	2			
INDEPENDENT	370	370	390	30	32	26	5	5	8		2	1			1
OTHER EXTERNAL	76	69	71	2		1									
PROPRIETARY AND EXECUTIVE				9	10	14	1	3	3		2	1	1		
PROPRIETARY AND INDEPENDENT				11	7	10	2	3	1	2		1			
PROPRIETARY AND OTHER EXTERNAL					1	2		1							
INDEPENDENT AND EXECUTIVE				8	9	11		2	1						
INDEPENDENT AND OTHER EXTERNAL				7	5	2	4	1	1						
EXECUTIVE AND OTHER EXTERNAL				1	1	3									
PROPRIETARY, INDEPENDENT AND EXECUTIVE								1	1						
PROPRIETARY, INDEPENDENT AND OTHER EXTERNAL							1			1					
PROPRIETARY, EXECUTIVE AND OTHER EXTERNAL															
TOTAL	1,098	1,160	1,201	87	84	94	17	19	25	4	6	5	1	0	1
%	91.0	90.6	89.9	7.2	6.6	7.1	1.4	1.5	1.9	0.3	0.5	0.4	0.1	0.0	0.1

	Dire	ctorship ir company			ctorship ir companie			torship in			ctorship in			ship in five	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
EXECUTIVE	19.2	19	17.9			1.1									
PROPRIETARY	40.2	43.2	43.7	21.8	22.6	25.5	23.5	15.8	40.0	25.0	33.3	40.0			
INDEPENDENT	33.7	31.9	32.5	34.5	38.1	27.7	29.4	26.2	32.0		33.3	20.0			100.0
OTHER EXTERNAL	6.9	5.9	5.9	2.3		1.1									
PROPRIETARY AND EXECUTIVE				10.4	11.9	14.9	5.9	15.8	12.0		33.3	20.0	100.0		
PROPRIETARY AND INDEPENDENT				12.6	8.3	10.6	11.8	15.8	4.0	50.0		20.0			
PROPRIETARY AND OTHER EXTERNAL					1.2	2.1		5.3							
INDEPENDENT AND EXECUTIVE				9.2	10.7	11.7		10.5	4.0						
INDEPENDENT AND OTHER EXTERNAL				8.1	6	2.1	23.5	5.3	4.0						
EXECUTIVE AND OTHER EXTERNAL				1.2	1.2	3.2									
PROPRIETARY, INDEPENDENT AND EXECUTIVE								5.3	4.0						
PROPRIETARY, INDEPENDENT AND OTHER EXTERNAL							5.9			25.0					
PROPRIETARY, EXECUTIVE AND OTHER EXTERNAL															
TOTAL	91.0	91.4	90.6	7.2	6.6	7.1	1.4	1.5	1.9	0.3	0.5	0.4	0.1		0.1

	•			lirector ner gro	. ,		% c				memb other o			irector nies	s or	Avera	_		on per d				nanage es	ment
		Numbe	r		%			than 2		25%	Setweer 6 and 5 the boa	0%		ver 509 the boa			Up to 2			veen 2 itional		Over	4 addit posts	ional
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	97	99	100	79.5	80.5	79.4	46	44	39	21	17	15	55	62	72	102	101	51	12	12	58	8	10	17
PRIMARY SECTOR, ENERGY & WATER	7	8	9	70.0	66.7	75.0	7	8	9	1	2	0	2	2	3	9	12	6	1	0	4	0	0	2
BASE METALS AND METAL PROCESSING	12	12	11	85.7	85.7	78.6	7	7	5	0	2	1	7	5	8	10	10	4	2	2	8	2	2	2
CONSTRUCTION AND CONSTRUCTION MATERIALS	10	10	10	83.3	83.3	83.3	3	2	2	1	1	0	8	9	10	9	8	3	2	3	5	1	1	4
CHEMICALS, PAPER AND GRAPHIC ARTS	8	9	9	88.9	100.0	100.0	1	1	1	3	1	0	5	7	8	8	8	3	1	1	5	0	0	1
OTHER MANUFACTURING INDUSTRIES	8	10	10	66.7	76.9	76.9	4	5	4	1	0	2	7	8	7	9	10	8	1	1	4	2	2	1
FOOD, DRINK AND TOBACCO	9	9	10	100.0	81.8	100.0	0	1	0	4	2	2	5	8	8	7	7	2	1	3	7	1	1	1
RETAIL AND OTHER SERVICES	13	12	13	86.7	85.7	86.7	7	6	3	2	4	5	6	4	7	11	11	6	2	0	8	2	3	1
MEDIA AND NEW TECHNOLOGIES	12	12	11	85.7	85.7	78.6	4	6	4	3	1	3	7	7	7	14	14	5	0	0	6	0	0	3
TRANSPORT AND COMMUNICATIONS	4	3	3	80.0	75.0	60.0	2	1	2	1	0	0	2	3	3	5	4	3	0	0	1	0	0	1
REAL ESTATE	14	14	14	63.6	70.0	63.7	11	7	9	5	4	2	6	9	11	20	17	11	2	2	10	0	1	1
FINANCIAL SECTOR	12	12	11	63.2	63.2	55.0	10	10	10	3	4	2	6	5	8	17	16	9	2	3	5	0	0	6
BANKS	8	8	7	88.9	88.9	63.7	4	4	4	2	3	2	3	2	4	9	8	3	0	1	4	0	0	3
INSURANCE	2	2	2	100.0	100.0	100.0	0	0	0	0	0	0	2	2	2		0	0	2	2	0	0	0	2
PORTFOLIO COMPANIES	2	2	2	25.0	25.0	25.0	6	6	6	1	1	0	1	1	2	8	8	6	0	0	1	0	0	1
TOTAL	109	111	111	77.3	78.2	76.0	56	54	49	24	21	17	61	67	80	119	117	60	14	15	63	8	10	23
DISTRIBUTION IBEX OR MARKET CAPITALISATION																								
IBEX 35	30	30	32	85.7	85.7	85.7	15	15	14	6	5	3	14	15	18	32	30	10	2	4	16	1	1	9
NON-IBEX 35 AND MARKET CAPITALISATION (million eu	ros)																							
Over 500	26	24	19	100.0	100.0	90.5	4	4	3	6	6	4	16	14	14	19	16	7	3	5	8	4	3	6
Under 500	53	57	60	66.3	68.7	66.7	37	35	32	12	10	10	31	38	48	68	71	43	9	6	39	3	6	8
TOTAL	109	111	111	77.3	78.2	76.0	56	54	49	24	21	17	61	67	80	119	117	60	14	15	63	8	10	23

	•	s where the boar		•	imposing specifi tment as board c		•	es where the chain a casting vote (%	
	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	48.4	46.3	50.0	5.7	6.5	6.3	62.3	61.0	61.1
PRIMARY SECTOR, ENERGY & WATER	50.0	50.0	50.0	10.0	8.3	8.3	80.0	75.0	75.0
BASE METALS AND METAL PROCESSING	50.0	50.0	57.1	7.1	7.1	7.1	42.9	42.9	42.9
CONSTRUCTION AND CONSTRUCTION MATERIALS	58.3	58.3	66.7	0.0	0.0	0.0	50.0	50.0	50.0
CHEMICALS, PAPER AND GRAPHIC ARTS	55.6	55.6	55.6	0.0	0.0	0.0	88.9	88.9	88.9
OTHER MANUFACTURING INDUSTRIES	50.0	53.8	53.8	8.3	7.7	7.7	83.3	84.6	84.6
FOOD, DRINK AND TOBACCO	33.3	45.5	50.0	22.2	27.3	30.0	66.7	54.5	50.0
RETAIL AND OTHER SERVICES	46.7	28.6	40.0	6.7	7.1	6.7	53.3	50.0	53.3
MEDIA AND NEW TECHNOLOGIES	50.0	42.9	42.9	0.0	0.0	0.0	57.1	64.3	64.3
TRANSPORT AND COMMUNICATIONS	20.0	25.0	40.0	20.0	25.0	20.0	0.0	0.0	0.0
REAL ESTATE	50.0	45.0	45.5	0.0	0.0	0.0	72.7	65.0	68.2
FINANCIAL SECTOR	47.4	52.6	50.0	10.5	10.5	5.0	57.9	57.9	65.0
BANKS	55.6	77.8	60.0	11.1	11.1	10.0	66.7	66.7	80.0
INSURANCE	100.0	100.0	100.0	0.0	0.0	0.0	50.0	50.0	50.0
PORTFOLIO COMPANIES	25.0	12.5	25.0	12.5	12.5	0.0	50.0	50.0	50.0
TOTAL	48.2	47.2	50.0	6.4	7.0	6.2	61.7	60.6	61.6
DISTRIBUTION IBEX OR MARKET CAPITALISATION									
IBEX 35	60.0	65.7	68.6	5.7	5.7	5.7	60.0	60.0	60.0
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)									
Over 500	38.5	45.8	28.7	3.8	8.3	9.6	61.5	58.3	66.8
Under 500	46.3	39.8	47.9	7.5	7.2	6.5	62.5	61.4	61.8
TOTAL	48.2	47.2	50.0	6.4	7.0	6.2	61.7	60.6	61.6

Director support TABLE B15

	Procedure in	place for access to exte	ernal advice (%)	Procedure in place	for advance preparati	on of meetings (%)
	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	95.1	92.7	89.7	98.4	98.4	96.8
PRIMARY SECTOR, ENERGY & WATER	90.0	75.0	75.0	100.0	100.0	91.7
BASE METALS AND METAL PROCESSING	100.0	100.0	100.0	100.0	100.0	100.0
CONSTRUCTION AND CONSTRUCTION MATERIALS	91.7	91.7	91.7	100.0	100.0	100.0
CHEMICALS, PAPER AND GRAPHIC ARTS	100.0	100.0	100.0	100.0	100.0	100.0
OTHER MANUFACTURING INDUSTRIES	91.7	92.3	92.3	100.0	100.0	100.0
FOOD, DRINK AND TOBACCO	88.9	81.8	80.0	90.9	90.9	90.0
RETAIL AND OTHER SERVICES	93.3	92.9	93.3	100.0	100.0	100.0
MEDIA AND NEW TECHNOLOGIES	100.0	100.0	85.7	100.0	100.0	100.0
TRANSPORT AND COMMUNICATIONS	100.0	100.0	100.0	100.0	100.0	100.0
REAL ESTATE	95.5	95.0	86.4	95.5	95.0	90.9
FINANCIAL SECTOR	89.5	84.2	85.0	94.7	94.7	95.0
BANKS	100.0	100.0	100.0	100.0	100.0	100.0
INSURANCE	100.0	100.0	100.0	100.0	100.0	100.0
PORTFOLIO COMPANIES	75.0	62.5	62.5	87.5	87.5	87.5
TOTAL	94.3	91.6	88.4	97.9	97.9	96.6
DISTRIBUTION IBEX OR MARKET CAPITALISATION						
IBEX 35	100.0	100.0	100.0	100.0	100.0	100.0
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)						
Over 500	100.0	95.8	90.9	100.0	100.0	100.0
Under 500	90.0	86.8	83.5	96.3	96.3	94.4
TOTAL	94.3	91.6	88.4	97.9	97.9	96.6

	,	verage ye	246				1	Number of	years. Dis	tribution b	y compan	у			
		werage ye	ars		< 4			4 - 8			9 - 12			> 12	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	9.49	9.06	8.00	30	30	37	35	35	31	19	36	34	38	22	24
PRIMARY SECTOR, ENERGY & WATER	8.70	9.91	9.00	2	4	3	3	3	4	3	2	2	2	3	3
BASE METALS AND METAL PROCESSING	15.79	12.36	12.00	2	2	1	1	1	2	3	7	7	8	4	4
CONSTRUCTION AND CONSTRUCTION MATERIALS	11.67	10.67	10.00	1	1	2	1	2	1	2	8	8	8	1	1
CHEMICALS, PAPER AND GRAPHIC ARTS	12.56	10.78	10.00	0	3	3	3	0	1	2	3	2	4	3	3
OTHER MANUFACTURING INDUSTRIES	8.25	9.08	8.00	4	4	6	3	3	1	1	4	4	4	2	2
FOOD, DRINK AND TOBACCO	8.89	8.90	7.00	2	0	3	5	7	4	0	2	2	2	2	1
RETAIL AND OTHER SERVICES	6.00	6.07	7.00	6	5	4	7	6	5	0	2	4	2	1	2
MEDIA AND NEW TECHNOLOGIES	11.14	10.21	10.00	3	3	5	4	5	3	1	2	0	6	4	6
TRANSPORT AND COMMUNICATIONS	5.40	5.50	4.00	2	1	3	2	2	2	1	1	0	0	0	0
REAL ESTATE	6.59	6.60	6.00	8	7	7	6	6	8	6	5	5	2	2	2
FINANCIAL SECTOR	14.11	9.84	10.00	2	7	6	4	2	4	5	6	5	8	4	5
BANKS	14.22	13.00	14.00	1	2	1	1	1	2	3	4	4	4	2	3
INSURANCE	18.50	17.50	16.00	0	0	0	0	0	0	1	1	1	1	1	1
PORTFOLIO COMPANIES	12.88	4.38	4.00	1	5	5	3	1	2	1	1	0	3	1	1
TOTAL	10.11	9.17	9.00	32	37	43	39	37	35	24	42	39	46	26	29
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	12.14	11.26	11.00	7	6	7	5	9	8	8	13	13	15	7	7
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)	9.44	8.49	7.94	25	31	36	34	28	27	16	29	26	31	19	22
Over 500	9.96	8.79	9.48	5	7	5	8	5	3	4	9	10	9	4	3
Under 500	9.28	8.40	7.58	20	24	31	26	23	24	12	20	16	22	15	19
TOTAL	10.11	9.17	9.00	32	37	43	39	37	35	24	42	39	46	26	29

Average executive committee members

Number of executive committee members. Distribution by company

	members								טואנווטנ	ation by co	Jilipaliy				
		Number			<= 3			4 - 6			7 - 9			> 9	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	5.2	5.4	5.6	13	11	8	22	23	23	13	14	16	0	0	0
PRIMARY SECTOR, ENERGY & WATER	5.8	5.6	5.6	1	1	1	3	4	4	2	2	2	0	0	0
BASE METALS AND METAL PROCESSING	6.3	6.3	5.8	0	0	0	3	3	3	1	1	1	0	0	0
CONSTRUCTION AND CONSTRUCTION MATERIALS	5.1	5.1	5.3	2	2	0	2	3	3	3	2	4	0	0	0
CHEMICALS, PAPER AND GRAPHIC ARTS	5.0	4.7	4.5	0	0	0	3	3	2	0	0	0	0	0	0
OTHER MANUFACTURING INDUSTRIES	5.0	5.0	5.0	1	1	1	2	2	2	1	1	1	0	0	0
FOOD, DRINK AND TOBACCO	3.5	4.7	4.3	1	1	1	1	1	2	0	1	0	0	0	0
RETAIL AND OTHER SERVICES	4.2	5.5	5.0	1	0	1	3	3	2	1	1	2	0	0	0
MEDIA AND NEW TECHNOLOGIES	5.5	5.6	5.8	2	2	2	4	3	3	2	3	3	0	0	0
TRANSPORT AND COMMUNICATIONS	9.0	9.0	8.5	0	0	0	0	0	0	2	2	2	0	0	0
REAL ESTATE	3.9	4.0	5.0	5	4	2	1	1	2	1	1	1	0	0	0
FINANCIAL SECTOR	6.1	6.2	5.7	0	0	1	6	6	5	3	3	5	0	0	0
BANKS	6.0	6.1	6.1	0	0	0	5	5	4	2	2	4	0	0	0
INSURANCE	9.0	9.0	7.0	0	0	0	0	0	0	1	1	1	0	0	0
PORTFOLIO COMPANIES	4.0	4.0	3.5	0	0	1	1	1	1	0	0	0	0	0	0
TOTAL	5.3	5.5	5.6	13	11	9	28	29	28	16	17	21	0	0	0
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	6.4	6.5	6.3	1	2	1	11	10	10	12	13	15	0	0	0
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)															
Over 500	4.8	5.5	5.4	3	1	0	8	5	5	1	2	2	0	0	0
Under 500	4.4	4.6	4.7	9	8	8	9	14	13	3	2	4	0	0	0
TOTAL	5.3	5.49	5.6	13	11	9	28	29	28	16	17	21	0	0	0

	1	Number of co	wh	ose execu							umber of bution by							
	C	ompanie	es	mato	ttee men thes the iters on the	nix of		Executive	<u>:</u>	Propr	ietary ex	ternal	Indep	endent e	xternal	Otl	her exter	nal
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	48	48	47	60.4	45.8	61.7	26.6	28.0	26.5	43.1	44.4	45.9	23.8	22.6	23.0	6.5	5.1	4.7
PRIMARY SECTOR, ENERGY & WATER	6	7	7	66.7	57.1	71.4	25.7	28.2	25.6	40.0	43.6	43.6	28.6	25.6	23.1	5.7	2.6	7.7
BASE METALS AND METAL PROCESSING	4	4	4	100.0	75.0	75.0	16.0	16.0	17.4	68.0	64.0	65.2	12.0	8.0	8.7	4.0	12.0	8.7
CONSTRUCTION AND CONSTRUCTION MATERIALS	7	7	7	42.9	28.6	42.9	33.3	30.6	27.5	38.9	41.7	42.5	16.7	19.4	20.0	11.1	8.3	10.0
CHEMICALS, PAPER AND GRAPHIC ARTS	3	3	2	33.3	0.0	0.0	26.7	35.7	44.4	46.7	42.9	22.2	13.3	7.1	22.2	13.3	14.3	11.1
OTHER MANUFACTURING INDUSTRIES	4	4	4	75.0	75.0	75.0	20.0	20.0	20.0	35.0	35.0	35.0	40.0	45.0	45.0	5.0	0.0	0.0
FOOD, DRINK AND TOBACCO	2	3	3	100.0	66.7	66.7	28.6	21.4	23.1	28.6	57.1	53.8	14.3	21.4	23.1	28.6	0.0	0.0
RETAIL AND OTHER SERVICES	5	4	5	100.0	75.0	100.0	28.6	36.4	32.0	33.3	31.8	44.0	38.1	22.7	20.0	0.0	9.1	4.0
MEDIA AND NEW TECHNOLOGIES	8	8	8	25.0	25.0	50.0	29.5	33.3	30.4	38.6	35.6	39.1	27.3	31.1	30.4	4.5	0.0	0.0
TRANSPORT AND COMMUNICATIONS	2	2	2	50.0	50.0	50.0	16.7	16.7	23.5	50.0	50.0	47.1	27.8	27.8	29.4	5.6	5.6	0.0
REAL ESTATE	7	6	5	57.1	33.3	40.0	33.3	33.3	24.0	48.1	54.2	64.0	14.8	8.3	8.0	3.7	4.2	4.0
FINANCIAL SECTOR	9	9	11	88.9	77.8	54.5	38.2	39.3	36.5	20.0	19.6	22.2	30.9	33.9	33.3	10.9	7.1	7.9
BANKS	7	7	8	100.0	100.0	75.0	38.1	37.2	36.7	14.3	14.0	14.3	33.3	39.5	38.8	14.3	9.3	10.2
INSURANCE	1	1	1	0.0	0.0	0.0	55.6	66.7	71.4	33.3	33.3	28.6	11.1	0.0	0.0	0.0	0.0	0.0
PORTFOLIO COMPANIES	1	1	2	100.0	0.0	0.0	0.0	0.0	0.0	50.0	50.0	71.4	50.0	50.0	28.6	0.0	0.0	0.0
TOTAL	57	57	58	64.9	50.9	60.3	28.7	30.0	28.4	38.9	39.9	41.3	25.1	24.6	25.0	7.3	5.4	5.3
DISTRIBUTION IBEX OR MARKET CAPITALISATION																		
IBEX 35	24	25	26	66.7	72.0	69.2	29.4	29.0	29.7	31.4	34.0	35.2	30.1	31.5	30.9	9.2	5.6	4.2
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)																		
Over 500	12	8	7	75.0	37.5	42.8	32.8	38.6	31.6	36.2	40.9	39.5	22.4	13.6	15.8	8.6	6.8	13.2
Under 500	21	24	25	57.1	33.3	56.0	25.0	28.0	25.6	53.3	48.6	50.4	18.5	18.7	19.7	3.3	4.7	4.3
TOTAL	57	57	58	64.9	50.9	60.3	30.0	30.0	28.4	39.9	39.9	41.3	24.6	24.6	25.0	5.4	5.4	5.3

Average nomination and remuneration committee members

Number of members. Distribution by company

		Number <= 3			4 - 6			7 - 9			>9				
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	3.6	3.6	3.7	65	66	68	46	44	45	1	1	1	0	0	0
PRIMARY SECTOR, ENERGY & WATER	3.8	3.7	3.6	5	6	6	4	3	3	0	0	0	0	0	0
BASE METALS AND METAL PROCESSING	3.7	3.6	3.7	6	5	5	6	7	5	0	0	0	0	0	0
CONSTRUCTION AND CONSTRUCTION MATERIALS	4.3	4.4	4.4	4	4	4	7	7	7	1	1	1	0	0	0
CHEMICALS, PAPER AND GRAPHIC ARTS	3.7	3.4	3.4	6	6	6	3	3	3	0	0	0	0	0	0
OTHER MANUFACTURING INDUSTRIES	3.0	2.9	3.3	7	10	9	2	1	2	0	0	0	0	0	0
FOOD, DRINK AND TOBACCO	3.4	3.4	3.9	5	6	4	3	4	5	0	0	0	0	0	0
RETAIL AND OTHER SERVICES	3.2	3.2	3.3	10	8	10	4	5	5	0	0	0	0	0	0
MEDIA AND NEW TECHNOLOGIES	3.9	3.9	3.9	6	7	6	8	7	8	0	0	0	0	0	0
TRANSPORT AND COMMUNICATIONS	4.4	4.5	4.2	0	0	1	5	4	4	0	0	0	0	0	0
REAL ESTATE	3.4	3.3	3.4	16	14	17	4	3	3	0	0	0	0	0	0
FINANCIAL SECTOR	3.8	3.9	3.8	8	8	10	8	8	5	1	0	1	0	1	0
BANKS	3.9	3.9	3.7	3	3	5	6	6	4	0	0	0	0	0	0
INSURANCE	6.0	6.0	6.0	0	0	0	1	1	1	1	0	1	0	1	0
PORTFOLIO COMPANIES	3.0	3.2	3.0	5	5	5	1	1	0	0	0	0	0	0	0
TOTAL	3.7	3.6	3.7	73	74	78	54	52	50	2	1	2	0	1	0
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	4.3	4.3	4.3	10	12	12	23	21	21	2	1	2	0	1	0
NON-IBEX 35 AND MARKET CAPITALISATION (million euro	os)														
Over 500	3.8	3.9	3.7	13	9	10	12	13	8	0	0	0	0	0	0
Under 500	3.3	3.2	3.3	50	53	56	19	18	21	0	0	0	0	0	0
TOTAL	3.7	3.6	3.7	73	74	78	54	52	50	2	1	2	0	1	0

	Numb	Number of companies					Numbe	r of meml	oers. % dis	tribution b	y type of	director			
					Executive		Prop	rietary ext	ternal	Indep	endent ex	ternal	Ot	ther exterr	nal
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	112	111	114	3.9	5.8	5.9	33.7	38.0	40.2	55.9	50.9	50.4	6.4	5.3	3.3
PRIMARY SECTOR, ENERGY & WATER	9	9	9	2.9	3.0	3.3	26.5	30.3	27.7	61.8	60.6	62.5	8.8	6.1	6.3
BASE METALS AND METAL PROCESSING	12	12	10	2.3	4.7	5.4	43.2	46.5	48.6	43.2	37.2	43.2	11.4	11.6	2.7
CONSTRUCTION AND CONSTRUCTION MATERIALS	12	12	12	3.8	5.7	3.8	46.2	50.9	58.5	46.2	39.6	34.0	3.8	3.8	3.8
CHEMICALS, PAPER AND GRAPHIC ARTS	9	9	9	12.1	12.9	12.9	30.3	35.5	35.5	48.5	41.9	45.2	9.1	9.7	6.5
OTHER MANUFACTURING INDUSTRIES	9	11	11	11.1	9.4	5.6	29.6	31.3	33.3	51.9	53.1	61.1	7.4	6.3	0.0
FOOD, DRINK AND TOBACCO	8	10	9	7.4	5.9	5.7	37.0	35.3	37.1	55.6	55.9	54.3	0.0	2.9	2.9
RETAIL AND OTHER SERVICES	14	13	15	0.0	4.8	5.4	26.7	31.0	34.8	68.9	61.9	56.5	4.4	2.4	3.2
MEDIA AND NEW TECHNOLOGIES	14	14	14	0.0	1.8	2.8	32.7	38.2	40.6	61.8	58.2	56.4	5.5	1.8	0.0
TRANSPORT AND COMMUNICATIONS	5	4	5	0.0	0.0	0.0	36.4	44.4	47.6	54.5	50.0	47.6	9.1	5.6	4.8
REAL ESTATE	20	17	20	4.5	8.9	9.3	28.4	33.9	37.3	61.2	51.8	48.8	6.0	5.4	4.5
FINANCIAL SECTOR	17	17	16	4.6	4.5	3.3	26.2	27.3	23.3	64.6	66.7	68.3	4.6	1.5	5.0
BANKS	9	9	9	0.0	0.0	0.0	8.6	14.3	6.1	82.9	82.9	87.9	8.6	2.9	6.1
INSURANCE	2	2	2	16.7	16.7	16.7	66.7	66.7	66.7	16.7	16.7	16.7	0.0	0.0	0.0
PORTFOLIO COMPANIES	6	6	5	5.6	5.3	0.0	33.3	26.3	26.7	61.1	68.4	66.7	0.0	0.0	6.7
TOTAL	129	128	130	4.0	5.6	5.0	32.7	36.5	38.7	57.1	53.1	52.9	6.2	4.8	3.4
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	35	35	35	2.0	2.0	2.6	23.3	28.5	30.9	67.3	66.9	63.2	7.3	2.6	3.3
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)															
Over 500	25	22	18	2.1	4.7	1.5	40.4	48.8	53.7	53.2	41.9	41.8	4.3	4.7	3.0
Under 500	69	71	77	6.2	8.4	7.3	35.7	37.2	39.4	52.0	48.2	49.8	6.2	6.2	3.5
TOTAL	129	128	130	4.0	5.6	5.0	32.7	36.5	38.7	57.1	53.1	52.9	6.2	4.8	3.4

Average audit committee members

TABLE B21

	Average au	ıdit committe	ee members			Nun	nber of mem	bers. Distribu	ution by com	pany		
		Number			<= 3			4 - 6			7 - 9	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	3.5	3.5	3.5	74	75	78	48	47	46	0	1	2
PRIMARY SECTOR, ENERGY & WATER	3.6	3.4	3.3	5	8	9	5	4	3		0	0
BASE METALS AND METAL PROCESSING	3.5	3.4	3.4	9	11	10	5	3	4	0	0	0
CONSTRUCTION AND CONSTRUCTION MATERIALS	3.9	3.9	3.6	4	4	4	8	8	8	0	0	0
CHEMICALS, PAPER AND GRAPHIC ARTS	3.7	3.6	3.8	6	6	5	3	3	3	0	0	1
OTHER MANUFACTURING INDUSTRIES	3.3	3.2	3.2	8	11	12	4	2	1	0	0	0
FOOD, DRINK AND TOBACCO	3.0	3.5	3.6	8	6	5	1	5	5	0	0	0
RETAIL AND OTHER SERVICES	3.2	3.3	3.4	11	7	9	4	7	6	0	0	0
MEDIA AND NEW TECHNOLOGIES	4.0	4.1	4.0	6	5	5	8	8	8	0	1	1
TRANSPORT AND COMMUNICATIONS	4.6	4.8	3.8	0	0	2	5	4	3	0	0	0
REAL ESTATE	3.4	3.3	3.3	17	17	17	5	3	5	0	0	0
FINANCIAL SECTOR	3.4	3.7	3.4	11	7	12	7	11	7	0	0	0
BANKS	3.7	4.1	3.4	5	2	5	4	7	4	0	0	0
INSURANCE	4.0	5.0	4.5	1	0	0	1	2	2	0	0	0
PORTFOLIO COMPANIES	3.0	2.9	3.0	5	5	7	2	2	1	0	0	0
TOTAL	3.5	3.6	3.5	85	82	90	55	58	53	0	1	2
DISTRIBUTION IBEX OR MARKET CAPITALISATION												
IBEX 35	4.0	4.3	4.1	13	9	13	22	25	21	0	1	1
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)												
Over 500	3.7	3.9	3.6	14	9	11	12	15	10	0	0	0
Under 500	3.2	3.2	3.2	58	64	66	21	18	22	0	0	1
TOTAL	3.5	3.6	3.5	85	82	90	55	58	53	0	1	2

		Number of					Numbe	er of meml	oers. % dis	tribution b	y type of	director			
		companie	s		Executive		Prop	rietary ex	ternal	Indep	endent ex	ternal	0	ther exteri	nal
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	122	123	126	3.9	5.7	5.5	32.9	35.4	38.2	55.6	53.6	51.7	7.6	5.3	4.6
PRIMARY SECTOR, ENERGY & WATER	10	12	12	5.6	4.9	5.3	27.8	39.0	36.8	63.9	48.8	50.0	2.8	7.3	7.9
BASE METALS AND METAL PROCESSING	14	14	14	0.0	4.3	4.2	34.7	36.2	43.8	53.1	53.2	47.9	12.2	6.4	4.2
CONSTRUCTION AND CONSTRUCTION MATERIALS	12	12	12	2.1	2.1	0.0	46.8	46.8	51.2	44.7	48.9	46.5	6.4	2.1	2.3
CHEMICALS, PAPER AND GRAPHIC ARTS	9	9	9	15.2	18.8	18.2	30.3	28.1	30.3	45.5	43.8	48.5	9.1	9.4	3.0
OTHER MANUFACTURING INDUSTRIES	12	13	13	5.1	7.1	7.1	28.2	26.2	31.0	46.2	50.0	50.0	20.5	16.7	11.9
FOOD, DRINK AND TOBACCO	9	11	10	7.4	5.3	5.6	33.3	34.2	33.3	55.6	52.6	55.6	3.7	7.9	5.6
RETAIL AND OTHER SERVICES	15	14	15	2.1	8.7	5.9	33.3	30.4	37.3	60.4	58.7	54.9	4.2	2.2	2.0
MEDIA AND NEW TECHNOLOGIES	14	14	14	1.8	1.7	5.9	30.4	37.9	37.3	60.7	60.3	54.9	7.1	0.0	2.0
TRANSPORT AND COMMUNICATIONS	5	4	5	0.0	0.0	0.0	43.5	47.4	42.1	52.2	52.6	57.9	4.3	0.0	0.0
REAL ESTATE	22	20	22	4.1	6.2	5.6	27.0	32.3	35.2	63.5	58.5	52.1	5.4	3.1	7.1
FINANCIAL SECTOR	18	18	19	3.2	1.5	1.5	27.4	26.9	27.3	67.7	70.1	68.2	1.6	1.5	3.0
BANKS	9	9	9	0.0	0.0	0.0	15.2	16.2	11.8	84.8	81.1	85.3	0.0	2.7	2.9
INSURANCE	2	2	2	0.0	0.0	0.0	62.5	60.0	66.7	37.5	40.0	33.3	0.0	0.0	0.0
PORTFOLIO COMPANIES	7	7	8	9.5	5.0	4.4	33.3	30.0	34.8	52.4	65.0	56.4	4.8	0.0	4.4
TOTAL	140	141	145	3.8	5.2	4.9	32.2	34.3	37.2	57.1	55.8	53.6	6.9	4.8	4.3
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	35	35	35	0.7	0.0	1.4	27.0	28.9	30.1	67.4	66.4	63.2	5.0	4.7	4.9
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)															
Over 500	26	24	21	1.0	5.4	2.7	33.0	40.9	49.3	54.6	48.4	44.0	11.3	5.4	4.0
Under 500	79	82	89	6.6	8.1	7.1	34.8	35.0	37.4	52.3	52.3	51.4	6.3	4.6	4.1
TOTAL	140	141	145	3.8	5.2	4.9	32.2	34.3	37.2	57.1	55.8	53.6	6.9	4.8	4.3

Information on the general meeting

TABLE C1

Average attendance at general meeting

	Average attenuance at general meeting											
		Total		% p	hysically pre	sent	% rep	resented by	proxy	%	remote voti	ng
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	67.8	69.4	71.0	36.1	37.7	39.0	31.6	31.6	32.0	0.8	0.7	0.6
PRIMARY SECTOR, ENERGY & WATER	71.8	76.4	77.0	32.5	44.7	46.0	38.6	31.2	31.0	0.8	0.4	1.0
BASE METALS AND METAL PROCESSING	68.2	54.5	70.0	34.6	24.1	37.0	33.5	30.4	33.0	0.1	0.0	0.0
CONSTRUCTION AND CONSTRUCTION MATERIALS	73.0	66.5	78.0	49.3	41.7	50.0	23.7	24.7	28.0	0.0	0.1	0.0
CHEMICALS, PAPER AND GRAPHIC ARTS	70.4	60.2	69.0	23.2	21.0	25.0	46.9	38.6	43.0	0.3	0.6	1.0
OTHER MANUFACTURING INDUSTRIES	62.7	58.5	61.0	29.8	28.9	31.0	31.3	28.9	32.0	1.6	0.7	0.9
FOOD, DRINK AND TOBACCO	60.5	74.9	78.0	30.4	34.0	43.0	32.8	37.3	35.0	4.4	3.6	2.3
RETAIL AND OTHER SERVICES	71.3	47.4	68.0	41.9	25.5	41.0	29.1	21.7	29.0	0.3	0.2	1.0
MEDIA AND NEW TECHNOLOGIES	60.9	63.4	62.0	20.6	30.3	26.0	39.2	32.3	36.0	1.0	0.8	1.2
TRANSPORT AND COMMUNICATIONS	77.0	64.2	69.0	21.2	21.3	24.0	55.1	42.3	44.0	0.8	0.6	0.0
REAL ESTATE	67.8	52.9	76.0	51.4	36.7	49.0	16.3	16.1	27.0	0.1	0.0	0.0
FINANCIAL SECTOR	72.9	74.7	72.0	32.5	35.3	37.0	37.9	36.5	35.0	2.5	2.9	2.1
BANKS	67.1	92.0	70.0	19.6	18.2	27.0	42.6	40.6	39.0	4.9	4.8	4.1
INSURANCE	81.2	79.2	78.0	33.3	33.8	34.0	46.2	44.5	45.0	1.7	0.9	0.0
PORTFOLIO COMPANIES	77.3	83.2	73.0	46.7	48.6	49.0	30.6	30.1	28.0	0.0	0.0	0.0
TOTAL	68.5	70.1	71.0	35.6	37.4	38.0	32.4	32.3	33.0	1.0	1.0	0.8
DISTRIBUTION IBEX OR MARKET CAPITALISATION												
IBEX 35	68.4	66.3	68.4	19.3	18.1	23.8	47.2	44.8	41.8	1.8	3.4	2.8
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)												
Over 500	79.6	76.4	77.0	37.9	38.7	38.0	39.6	37.2	38.5	2.1	0.4	0.3
Under 500	65.0	70.1	70.4	42.0	45.2	44.0	23.5	25.5	27.3	0.3	0.1	0.2
TOTAL	68.5	70.1	71.0	35.6	37.4	38.0	32.4	32.3	33.0	1.0	1.0	0.8

		Total amoun		With significant shareholders		,	With directors	5	With	group comp	oanies	
		iotai amoun	τ		Amount			Amount			Amount	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
NON-FINANCIAL SECTOR	78,748,195	42,157,034	48,046,937	77,294,689	40,654,732	43,349,570	246,868	244,705	441,797	1,206,638	1,257,597	4,255,570
PRIMARY SECTOR, ENERGY & WATER	41,173,810	16,981,223	21,086,436	40,399,870	16,392,228	17,608,049	23,541	15,185	12,556	750,399	573,810	3,465,831
BASE METALS AND METAL PROCESSING	399,544	328,501	329,054	198,547	160,466	150,719	17,828	8,999	13,181	183,169	159,036	165,154
CONSTRUCTION AND CONSTRUCTION MATERIALS	806,119	78,815	146,872	797,310	74,890	144,783	4,763	1,325	2,089	4,046	2,600	0
CHEMICALS, PAPER AND GRAPHIC ARTS	20,051	24,250	66,802	10,335	9,694	44,201	9,716	8,556	21,069	0	6,000	1,532
OTHER MANUFACTURING INDUSTRIES	463,747	411,955	372,202	427,513	403,866	366,932	4,911	4,099	5,270	31,323	3,990	0
FOOD, DRINK AND TOBACCO	41,615	306,296	246,150	15,219	210,173	142,244	26,396	54,705	62,161	0	41,418	41,745
RETAIL AND OTHER SERVICES	215,884	366,745	503,787	82,279	196,839	305,588	87,061	31,792	193,580	46,544	138,114	4,619
MEDIA AND NEW TECHNOLOGIES	2,761,391	618,038	592,273	2,721,795	485,759	367,004	2,911	6,160	34,236	36,685	126,119	191,033
TRANSPORT AND COMMUNICATIONS	32,430,276	22,402,442	21,995,069	32,379,469	22,358,559	21,947,923	50,807	43,883	47,146	0	0	0
REAL ESTATE	435,758	638,769	2,708,292	262,352	362,258	2,272,127	18,934	70,001	50,509	154,472	206,510	385,656
FINANCIAL SECTOR	14,935,075	9,321,671	66,583,036	10,023,969	7,752,525	23,678,247	41,945	53,374	26,505	4,869,161	1,515,772	42,878,284
BANKS	14,061,592	8,263,806	65,835,672	9,660,459	7,256,838	23,533,925	34,685	49,924	26,505	4,366,448	957,044	42,275,242
INSURANCE	844,981	851,676	582,509	341,330	292,084	10	3,660	3,450	0	499,991	556,142	582,499
PORTFOLIO COMPANIES	28,502	206,189	164,855	22,180	203,603	144,312	3,600	0	0	2,722	2,586	20,543
TOTAL	93,683,270	51,478,705	114,629,973	87,318,658	48,407,257	67,027,817	288,813	298,079	468,302	6,075,799	2,773,369	47,133,854
DISTRIBUTION IBEX OR MARKET CAPITALISATION												
IBEX 35	88,163,836	45,854,094	85,618,405	82,945,297	44,245,805	39,828,315	63,339	71,433	50,913	5,155,200	1,536,856	45,739,177
NON-IBEX 35 AND MARKET CAPITALISATION (million euro	os)											
Over 500	4,372,399	3,931,544	26,396,860	3,563,044	2,968,206	25,455,419	43,228	74,183	168,734	766,127	889,155	772,707
Under 500	1,147,035	1,693,067	2,614,708	810,317	1,193,246	1,744,083	182,246	152,463	248,655	154,472	347,358	621,970
TOTAL	93,683,270	51,478,705	114,629,973	87,318,658	48,407,257	67,027,817	288,813	298,079	468,302	6,075,799	2,773,369	47,133,854

		mendations o eneral meetin	,		ndations on t directors (7-2			ommendation			ommendation uneration (3			nendations on the mittees (42	
	Comply	Partially comply	Non- compliant	Comply	Partially comply	Non- compliant	Comply	Partially comply	Non- compliant	Comply	Partially comply	Non- compliant	Comply	Partially comply	Non- compliant
NON-FINANCIAL SECTOR	0.9	0.0	0.1	0.8	0.1	0.1	0.9	0.1	0.1	0.8	0.1	0.1	0.9	0.0	0.1
PRIMARY SECTOR, ENERGY & WATER	0.9	0.0	0.1	0.8	0.1	0.1	0.9	0.1	0.1	0.8	0.1	0.1	0.9	0.0	0.1
BASE METALS AND METAL PROCESSING	1.0	0.0	0.0	0.8	0.1	0.1	0.9	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.1
CONSTRUCTION AND CONSTRUCTION MATERIALS	0.9	0.0	0.1	0.9	0.1	0.1	0.9	0.0	0.0	0.8	0.1	0.0	0.9	0.0	0.1
CHEMICALS, PAPER AND GRAPHIC ARTS	1.0	0.0	0.0	0.9	0.1	0.0	0.9	0.1	0.0	0.9	0.1	0.0	1.0	0.0	0.0
OTHER MANUFACTURING INDUSTRIES	1.0	0.0	0.0	0.7	0.1	0.2	0.7	0.0	0.3	0.7	0.1	0.2	0.7	0.0	0.2
FOOD, DRINK AND TOBACCO	0.9	0.0	0.1	0.7	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.0	0.8	0.1	0.1
RETAIL AND OTHER SERVICES	0.9	0.0	0.1	0.9	0.1	0.0	0.9	0.0	0.1	0.9	0.0	0.1	0.9	0.0	0.0
MEDIA AND NEW TECHNOLOGIES	0.9	0.0	0.1	0.9	0.0	0.1	1.0	0.0	0.0	0.8	0.1	0.1	0.9	0.1	0.1
TRANSPORT AND COMMUNICATIONS	0.9	0.0	0.1	0.8	0.1	0.1	1.0	0.0	0.0	0.8	0.1	0.0	0.9	0.0	0.1
REAL ESTATE	0.9	0.0	0.1	0.8	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.1
FINANCIAL SECTOR	0.9	0.0	0.1	0.9	0.0	0.1	0.9	0.0	0.1	0.8	0.1	0.1	0.9	0.0	0.1
BANKS	1.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.9	0.1	0.0	1.0	0.0	0.0
INSURANCE	1.0	0.0	0.0	0.9	0.0	0.1	0.9	0.1	0.0	0.8	0.2	0.0	0.9	0.0	0.1
PORTFOLIO COMPANIES	0.9	0.0	0.1	0.7	0.1	0.2	0.8	0.1	0.1	0.6	0.2	0.3	0.7	0.1	0.2
TOTAL	1.8	0.0	0.1	1.7	0.1	0.2	1.8	0.1	0.1	1.6	0.2	0.2	1.7	0.1	0.2
DISTRIBUTION IBEX OR MARKET CAPITALISATION															
IBEX 35	0.9	0.0	0.0	0.9	0.0	0.0	1.0	0.0	0.0	0.9	0.1	0.0	1.0	0.0	0.0
NON-IBEX 35 AND MARKET CAPITALISATION (million euros)	0.9	0.0	0.1	0.8	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.1
Over 500	1.0	0.0	0.0	0.9	0.1	0.1	0.9	0.1	0.0	0.9	0.1	0.0	0.9	0.0	0.0
Under 500	0.9	0.0	0.1	0.8	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.1	0.8	0.1	0.1
TOTAL	1.9	0.0	0.1	1.7	0.1	0.1	1.8	0.1	0.1	1.7	0.2	0.1	1.8	0.1	0.1

^(*) Datos calculados sobre el total de recomendaciones que son de aplicación para cada sector de actividad o grupo de capitalización. Source: Company ACGRs and CNMV.

Annex II. Individual data of public listed companies by market capitalisation

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				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		91,799	-0.06	50.18	0.26	43.99	49.31		6.44	56.37	Х
2013	ABENGOA, S.A.	91,857	1.90	51.60	0.31	57.79	35.66		6.24	55.93	
2012		90,144		58.49	2.51	58.49	35.61		3.39	55.93	
2014		2,694,915	5.00		14.28	43.68	40.99	0.01	1.05	18.94	
2013	ABERTIS INFRAESTRUCTURAS, S.A.	2,566,586	5.00		19.28	37.99	42.62	0.01	0.11		
2012		2,444,367	5.00		10.24	46.99	41.95	0.05	0.82	9.99	
2014		57,260			0.26	54.96	43.85	0.08	0.93	55.23	
2013	ACCIONA, S.A.	57,260			0.34	55.23	44.18	0.07	0.25	55.23	
2012		57,260			0.42	58.74	40.66	0.05	0.19	55.23	
2014		65,426	1.77		0.02	58.22	41.76		0.00		
2013	ACERINOX, S.A.	64,287	3.15		0.10	56.14	43.76				
2012		62,326			0.11	62.99	36.89				
2014	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y	157,332	0.00		19.34	20.97	57.49	0.71	2.20		
2013	,	157,332			13.93	29.50	55.69	0.41	0.88		
2012	SERVICIOS, S.A.	157,332			13.79	41.96	37.47	0.41	6.79		
2014		4,476	0.00		0.10	17.16	81.93		0.81		
2013	AMADEUS IT HOLDING, S.A.	4,476			0.06	26.18	73.10		0.66	9.04	
2012	-	4,476			0.09	31.45	67.66		0.80	9.88	
2014		3,023,956	6.66		0.08	0.00	99.25	0.02	0.67		
2013	BANCO BILBAO VIZCAYA ARGENTARIA, S.A.	2,835,118	6.19		0.08		99.80	0.02	0.12		
2012	-	2,669,936	11.13		0.07		99.64	0.01	0.28		
2014		503,058	0.32		0.78	12.40	85.81		1.01	4.55	
2013	BANCO DE SABADELL, S.A.	501,435	35.54		1.13	12.98	85.13		0.76	4.87	
2012		369,944	112.76		4.21	6.33	89.16		0.30	3.69	
2014		1,050,384	10.77		12.73	16.87	70.36		0.04	9.82	X
2013	BANCO POPULAR ESPAÑOL, S.A.	948,276	12.78		16.51	4.41	79.08			9.56	
2012		840,855	494.36		19.91	4.37	74.57		1.15	7.50	

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		6,292,207	11.04		0.88	0.00	99.11		0.01	0.52	X
2013	BANCO SANTANDER, S.A.	5,666,710	9.81		1.11		98.88		0.01	0.70	
2012		5,160,590	15.85		1.60		97.93		0.47	1.03	
2014		11,517,329	0.00	62.21	0.01	67.70	31.88		0.41		
2013	BANKIA, S.A	11,517,329	188.80	68.40	0.01	68.40	31.48		0.11		
2012											
2014		269,660	0.37		28.80	5.28	65.91		0.01		
2013	BANKINTER, S.A.	268,675	58.85		29.18		70.81		0.01		
2012		169,142	18.22		29.91	15.20	54.88		0.01		
2014	DOLGAS VAMEDSADOS ESDAÑOLES SDAD	250,847			0.03	8.28	91.37		0.32		
2013	BOLSAS Y MERCADOS ESPAÑOLES, SDAD	250,847				5.01	94.59		0.40		
2012	HOLDING DE MDOS Y STMAS FIN., S.A.	270,078				15.38	84.22		0.40		
2014		5,714,956	15.31	58.96	1.85	58.96	39.14		0.05	80.60	
2013	CAIXABANK, S.A.	4,956,284	12.57	64.28	2.11	62.22	35.63		0.04	80.60	
2012		4,402,804	14.65	73.98	2.36	73.98	22.78		0.88	80.60	
2014	DISTRIBUTION A INTERNACIONAL DE	65,107			0.14	20.10	77.99		1.77	8.90	
2013	DISTRIBUIDORA INTERNACIONAL DE	65,107			0.04	16.91	82.14		0.91	8.90	
2012	ALIMENTACIÓN, S.A.	67,934			0.03	12.43	82.57		4.97		
2014		358,101			5.00	7.98	87.02		0.00		
2013	ENAGÁS, S.A.	358,101			5.03	12.98	81.99				
2012		358,101			5.03	10.00	84.97				
2014		1,270,503		70.14	0.00	75.67	24.33				X
2013	ENDESA, S.A.	1,270,503		92.06		92.06	7.94				
2012		1,270,503		92.06		92.06	7.94				
2014		146,478	-0.15		42.20	0.00	57.77	0.32	0.03	44.71	
2013	FERROVIAL, S.A.	146,702			42.73	7.80	49.47	0.64		44.62	
2012		146,702			45.27	4.81	49.92	0.68		44.88	
2014	FOMENTO DE CONCEDUCCIONES Y	260,572	104.69		24.53	31.34	44.04		0.09	100.32	
2013	FOMENTO DE CONSTRUCCIONES Y	127,303		50.02	50.24	5.74	43.80	0.01	0.22	53.82	
2012	CONTRATAS, S.A.	127,303		53.82	54.18	3.40	32.47	0.19	9.95	52.48	

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	by controlling shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014	_	47,476	10.00		0.05	28.60	70.22		1.13		
2013	GAMESA CORPORACIÓN TECNOLÓGICA, S.A.	43,160			0.05	30.75	67.99		1.21		
2012		43,160	2.67		0.06	27.46	71.26		1.22		
2014		1,000,689			0.01	68.45	31.54			64.44	
2013	GAS NATURAL SDG, S.A.	1,000,689			0.01	68.63	31.36			64.62	
2012		1,000,689	0.91		0.02	68.97	31.01			64.97	
2014		119,604	0.00		7.59	33.48	58.11		0.82		
2013	GRIFOLS, S.A.	119,604	1.46		7.63	39.83	52.54				
2012		117,882			7.59	35.57	56.80		0.05		
2014		4,791,362	2.38		0.13	20.23	78.69		0.95		
2013	IBERDROLA, S.A.	4,679,981	1.65		0.13	31.39	68.07		0.41		
2012		4,604,170	4.36		0.33	30.67	67.64		1.36		
2014	_	32,827			0.50	42.63	56.75		0.12		
2013	INDRA SISTEMAS, S.A.	32,827			4.43	46.49	49.02		0.06		
2012		32,827			5.37	46.41	48.21		0.01		
2014		93,500		59.29	59.36	5.05	35.48		0.11		
2013	INDUSTRIA DE DISEÑO TEXTIL, S.A.	93,500		59.29	59.35		40.58		0.07		
2012		93,500		59.29	59.37	5.05	35.58				
2014	INTERNATIONAL CONSOLIDATED	1,020,039			0.14	35.17	64.63	0.16	0.06		
2013		1,020,039	9.96		0.11	24.75	74.70	0.29	0.44		
2012	AIRLINES GROUP, S.A.	927,685			0.12	34.53	65.35	0.27			
2014		205,312	1.39		14.79	11.92	73.29	0.85			
2013	JAZZTEL, PLC.	202,496	0.96		14.69	2.89	82.42	1.57			
2012											
2014		307,955		67.80	0.09	67.80	32.11				
2013	MAPFRE, S.A.	307,955		67.70	0.08	67.74	32.18				
2012		307,955		64.74	0.09	74.73	25.18			15.00	

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	by controlling shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		203,431			0.01	48.22	42.11	0.09	9.66		
2013	MEDIASET ESPAÑA COMUNICACIÓN, S.A.	203,431			0.01	58.89	39.73	0.21	1.37	17.34	
2012		203,431			0.02	66.34	32.06	0.22	1.58	17.34	
2014		59,845		58.42	0.09	62.54	37.13		0.24		
2013	OBRASCON HUARTE LAIN, S.A.	59,845		61.06	0.08	65.86	33.82		0.24		
2012		59,845		60.03	0.14	63.10	35.92		0.85		
2014		270,540			0.00	26.31	73.58		0.11		
2013	RED ELÉCTRICA CORPORACIÓN, S.A.	270,540				30.46	69.51		0.03		
2012		270,540			0.00	32.43	67.27		0.31		
2014		1,350,272	3.67		0.03	30.12	69.29		0.56		X
2013	REPSOL, S.A	1,302,472	3.69		0.02	37.11	62.76		0.11		
2012		1,256,179	2.89		0.04	31.69	63.22		5.05		
2014		502,212	7.79		24.35	19.32	55.78		0.55	15.89	
2013	SACYR, S.A.	465,915	5.00		26.43	20.62	52.43		0.52	15.89	
2012		443,728	5.00		48.14	13.01	38.36		0.50	15.90	
2014		5,590			38.73	5.00	52.42		3.85	38.70	
2013	TÉCNICAS REUNIDAS, S.A.	5,590			40.25	5.00	50.90		3.85	40.09	
2012		5,590			41.74	10.08	44.33		3.85	41.59	
2014		4,657,204	2.33		0.15	15.31	81.79	0.06	2.75	1.38	Χ
2013	TELEFÓNICA, S.A.	4,551,025			0.16	16.21	82.98	0.04	0.65	0.87	
2012		4,551,025			0.18	15.23	83.54	0.04	1.05	0.87	

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Part Companies Companies Companies Committe	of other listed companies ive 17.65 15.00 23.08
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2013 ABERTIS INFRAESTRUCTURAS, S.A. 17 3 52.94 29.41 29.41 5.88 64.71 23.53 5.88 2 5	17.65 15.00 23.08
2012 2014 2014 20 1 40.00 15.00 25.00 10.00 70.00 20.00 5 5 5	15.00 23.08
2014 ACCIONA, S.A. 13 3 38.46 23.08 30.77 15.38 15.38 46.15 23.08 2 2 2 2 2 2 2 2 2	23.08
ACCIONA, S.A. 13 4 38.46 30.77 30.77 15.39 15.39 61.54 7.69 1 1	
2012 13 4 38.46 30.77 30.77 15.39 15.39 61.54 7.69	30.77
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2012 15 1 46.67 33.33 26.67 6.67 60.00 26.67 6.67 2014 ACS, ACTIVIDADES DE CONSTRUCCIÓN Y 5ERVICIOS, S.A. 17 1 41.18 29.41 29.41 23.53 47.06 23.53 5.88 17 1 41.18 29.41 29.41 23.53 47.06 23.53 5.88	40.00
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ACS, ACTIVIDADES DE CONSTRUCCIÓN Y 2013 SERVICIOS, S.A. 17 1 41.18 29.41 29.41 23.53 47.06 23.53 5.88 17 1 41.18 29.41 29.41 23.53 47.06 23.53 5.88	13.33
2013 SERVICIOS, S.A. 17 1 41.18 29.41 29.41 23.53 47.06 23.53 5.88 17 1 41.18 29.41 29.41 23.53 47.06 23.53 5.88	35.29
2012 17 1 41.18 29.41 29.41 23.53 47.06 23.53 5.88	41.18
2014 10 1 50.00 50.00 10.00 10.00 60.00 20.00 2 3	41.18
	40.00
2013 AMADEUS IT HOLDING, S.A. 11 1 45.45 45.45 27.27 63.64 9.09 1 1	63.64
2012 11 1 45.45 45.45 27.27 63.64 9.09	9.09
<u>2014</u> 14 3 35.71 28.57 35.71 21.43 50.00 28.57 1 1	14.29
2013 BANCO BILBAO VIZCAYA ARGENTARIA, S.A. 14 2 42.86 35.71 35.71 21.43 71.43 7.14 1 1	
2012 14 2 42.86 42.86 35.71 14.29 78.57 7.14 1	
<u>2014</u> 14 1 35.71 21.43 28.57 21.43 14.29 57.14 7.14 1 1	28.57
2013 BANCO DE SABADELL, S.A. 14 2 35.71 28.57 28.57 21.43 7.14 64.29 7.14 1 2	35.71
2012 15 2 26.67 26.67 26.67 20.00 13.33 53.33 13.33 2 2	33.33
<u>2014</u> 15 3 40.00 20.00 20.00 20.00 46.67 33.33 1 3	13.33
2013 BANCO POPULAR ESPAÑOL, S.A. 17 3 35.29 23.53 17.65 17.65 47.06 29.41 5.88 2 5	11.76
<u>2012</u> <u>20 3 35.00 15.00 15.00 45.00 30.00 10.00 3 1</u>	15.00

Board structure of IBEX companies (continuation)

					ge of each co to total boar				e distribution of director		•	n director ibers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	on the boards of other listed companies
2014		14	4	50.00	21.43	28.57	28.57	7.14	57.14	7.14	1	3		50.00
2013	BANCO SANTANDER, S.A.	16	3	50.00	25.00	25.00	31.25	6.25	50.00	12.50	2	2		43.75
2012		16	3	43.75	25.00	31.25	31.25	6.25	50.00	12.50	1	4		31.25
2014		11	1		36.36	36.36	27.27		72.73		1			45.45
2013	BANKIA, S.A	10	1		40.00	40.00	20.00		80.00					50.00
2012		10	1		30.00	40.00	20.00		80.00		10	18		50.00
2014	BANKINTER, S.A.	10	2	60.00	50.00	40.00	20.00	20.00	50.00	10.00	1	1	Χ	10.00
2013		10	1	70.00	50.00	40.00	20.00	20.00	50.00	10.00	1	1	Χ	20.00
2012		10	1	60.00	50.00	30.00	30.00	20.00	50.00				X	20.00
2014	BOLSAS Y MERCADOS ESPAÑOLES, SDAD	12	2	33.33	25.00	33.33	16.67	25.00	50.00	8.33	4	6		41.67
2013	HOLDING DE MDOS Y STMAS FIN., S.A.	14	2	42.86	21.43	21.43	14.29	50.00	35.71		1	1		28.57
2012	TIGEDING DE NIDOS I STIVINS I IN., S.J.C.	14	2	50.00	21.43	21.43	14.29	50.00	35.71			1		14.29
2014		19	4	42.11	15.79	15.79	10.53	52.63	31.58	5.26	5	4	X	47.37
2013	CAIXABANK, S.A.	18	4	33.33	16.67	16.67	5.56	61.11	22.22	11.11		1	X	33.33
2012		19	5	36.84	15.79	15.79	5.26	57.90	26.32	10.53	5	3	X	31.58
2014	DISTRIBUIDORA INTERNACIONAL DE	10	2		30.00	30.00	10.00	20.00	60.00	10.00			X	50.00
2013	ALIMENTACIÓN, S.A.	10	2		30.00	30.00	10.00	20.00	60.00	10.00			X	50.00
2012	ALIMEITING ON SAIL	10	2		30.00	30.00	10.00	20.00	60.00	10.00			X	
2014		15	3		33.33	40.00	13.33	20.00	60.00	6.67	5	5		13.33
2013	ENAGÁS, S.A.	15	3		33.33	40.00	13.33	20.00	60.00	6.67	2			6.67
2012		13	2		38.46	38.46	15.39	15.39	61.54	7.69	1	3		7.69
2014		9	1	55.56	55.56	44.44	22.22	44.44	33.33		6	6	X	44.44
2013	ENDESA, S.A.	9		55.56	44.44	44.44	33.33	44.44	22.22				X	44.44
2012		9		44.44	44.44	44.44	33.33	44.44	22.22		2	2	Χ	33.33
2014		12	1	58.33	33.33	33.33	16.67	25.00	50.00	8.33	1	1		41.67
2013	FERROVIAL, S.A.	12	1	58.33	33.33	33.33	16.67	25.00	50.00	8.33				41.67
2012		12	1	58.33	33.33	33.33	16.67	25.00	50.00	8.33				33.33
2014	FOMENTO DE CONSTRUCCIONES Y	14	5	28.57	28.57	57.14	14.29	64.29	21.43		1	5	Χ	21.43
2013	CONTRATAS, S.A.	18	5	27.78	27.78	55.56	11.11	55.56	33.33		5	5	Χ	16.67
2012	CONTINUED, S.A.	18	5	33.33	27.78	50.00	11.11	61.11	27.78					16.67

					ge of each co to total boar			•	e distribution of director		•	n director nbers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	on the boards of other listed companies
2014	GAMESA CORPORACIÓN TECNOLÓGICA,	10	1	50.00	40.00	30.00	20.00	20.00	60.00					30.00
2013	S.A.	10	1	50.00	30.00	30.00	20.00	20.00	60.00		1	1		30.00
2012	3.A.	10	2	50.00	30.00	30.00	20.00	20.00	50.00	10.00	3	3		30.00
2014		17		47.06	17.65	17.65	5.88	52.94	41.18				Χ	35.29
2013	GAS NATURAL SDG, S.A.	17		47.06	17.65	17.65	11.77	47.06	41.18				Χ	35.29
2012		17		47.06	17.65	17.65	11.77	47.06	41.18		2	1	Χ	35.29
2014		13	3		30.77	23.08	23.08	7.69	38.46	30.77	1			7.69
2013	GRIFOLS, S.A.	12	2		41.67	25.00	25.00	8.33	33.33	33.33	1			8.33
2012		11	1		27.27	27.27	27.27	9.09	27.27	36.36				
2014		14	5	35.71	28.57	21.43	7.14	7.14	78.57	7.14	1	1		28.57
2013	IBERDROLA, S.A.	14	4	35.71	21.43	21.43	14.29	14.29	71.43		1	1		21.43
2012		14	3	42.86	21.43	21.43	14.29	14.29	64.29	7.14	3	3		28.57
2014		13	3	53.85	38.46	38.46	15.38	30.77	46.15	7.69		1		46.15
2013	INDRA SISTEMAS, S.A.	14	3	57.14	35.71	35.71	14.29	35.71	50.00		3	3		42.86
2012		14	3	57.14	35.71	35.71	14.29	35.71	50.00			1		50.00
2014		9	2	77.78	66.67	66.67	11.11	33.33	44.44	11.11	1	1		33.33
2013	INDUSTRIA DE DISEÑO TEXTIL, S.A.	9	2	77.78	66.67	66.67	11.11	33.33	55.56					33.33
2012		9	2	77.78	66.67	66.67	11.11	33.33	55.56		1	1		33.33
2014	INTERNATIONAL CONCOLIDATED AIRLINES	13	3		30.77	30.77	15.38		76.92	7.69	1	2	Χ	46.15
2013	INTERNATIONAL CONSOLIDATED AIRLINES	14	2		28.57	28.57	28.57		64.29	7.14	4	4	Χ	42.86
2012	GROUP, S.A.	14	1		28.57	28.57	21.43	7.14	57.14	14.29	1	1	Х	14.29
2014		8	3		37.50	37.50	25.00	12.50	62.50			1	Х	12.50
2013	JAZZTEL, PLC.	9	4		33.33	33.33	22.22	11.11	66.67			1	Х	
2012		10	4		30.00	30.00	10.00	30.00	60.00				Χ	
2014		18	2	50.00	16.67	38.89	27.78	38.89	33.33			2		
2013	MAPFRE, S.A.	20	3	45.00	25.00	35.00	30.00	35.00	35.00		3	4		
2012		21	1	33.33	19.05	33.33	23.81	47.62	28.57		3	4		9.52

				Percenta	ge of each co	mmittee's		Percentag	e distribution		Change i	n director	Separation	
				members	to total boar	d members		by type	of director		num	bers	of powers	% directors
Year	Companies	Total	Women										between	on the boards
icui	companies	directors	directors	Executive	Audit	Audit	F	Proprietary	Independent	Other		0	chairman	of other listed
				committee	committee	committee	Executive	external	external	external	incoming	Outgoing	and chief	companies
													executive	
2014		13	1	46.15	46.15	30.77	23.08	38.46	30.77	7.69	1	3	Х	30.77
2013	MEDIASET ESPAÑA COMUNICACIÓN, S.A.	15	1	53.33	46.67	33.33	20.00	46.67	33.33				Χ	40.00
2012		15	1	53.33	46.67	33.33	20.00	46.67	33.33				X	40.00
2014		12	2		33.33	25.00	16.67	50.00	33.33				X	66.67
2013	OBRASCON HUARTE LAIN, S.A.	12	2		33.33	25.00	16.67	50.00	33.33		1	1	X	58.33
2012		12	2		25.00	25.00	16.67	50.00	33.33		3	3	X	16.67
2014		10	5		40.00	40.00	10.00	30.00	60.00		4	5		20.00
2013	RED ELÉCTRICA CORPORACIÓN, S.A.	11	4		27.27	27.27	9.09	27.27	63.64					18.18
2012		11	4		27.27	27.27	9.09	27.27	63.64		7	7		18.18
2014		15	1	60.00	20.00	33.33	20.00	33.33	46.67		1	2	Χ	66.67
2013	REPSOL, S.A	16	2	56.25	25.00	31.25	12.50	37.50	50.00		2	1		62.50
2012		15	2	53.33	20.00	33.33	13.33	33.33	53.33					53.33
2014		14		21.43	21.43	28.57	7.14	64.29	21.43	7.14				28.57
2013	SACYR, S.A.	14		21.43	21.43	28.57	7.14	64.29	21.43	7.14	4	5		28.57
2012		15		26.67	26.67	33.33	6.67	80.00	6.67	6.67		3		20.00
2014		12			41.67	41.67	16.67	16.67	50.00	16.67				8.33
2013	TÉCNICAS REUNIDAS, S.A.	12			41.67	41.67	16.67	16.67	58.33	8.33				8.33
2012		12			41.67	41.67	16.67	25.00	50.00	8.33				8.33
2014		18	1	50.00	27.78	27.78	16.67	27.78	44.44	11.11				61.11
2013	TELEFÓNICA, S.A.	18	1	50.00	27.78	27.78	22.22	27.78	44.44	5.56				61.11
2012		18	1	50.00	16.67	27.78	22.22	27.78	38.89	11.11	1	1		33.33

		Number of	Executive	Board comm	ittees: Numbe	er of meetings	%	of independe	ents	% of ₁	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings		Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination
		J		committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee
2014		18			7	6		100.00	100.00						
2013	ABENGOA, S.A.	16			4	4		80.00	60.00			20.00		20.00	20.00
2012		15			7	2		60.00	60.00		20.00	20.00		20.00	20.00
2014		6	Χ	12	11	7		40.00	40.00	77.78	60.00	60.00	11.11		
2013	ABERTIS INFRAESTRUCTURAS, S.A.	6	Χ	9	9	6		40.00	20.00					60.00	80.00
2012		6	Χ	9	5	8		66.67	20.00	75.00	33.33	80.00	25.00		
2014		11	Χ		4	9	20.00	66.67	75.00				40.00		
2013	ACCIONA, S.A.	10	Χ	1	6	8	40.00	75.00	75.00	40.00					
2012		10	Χ	0	7	8	40.00	75.00	75.00				40.00		
2014		7	Χ	4	8	5	28.57	40.00	50.00	57.14	60.00	50.00	14.29		
2013	ACERINOX, S.A.	7	Χ	5	9	4	14.29	20.00	50.00	14.29			57.14	80.00	50.00
2012		7	Χ	5	11	5	14.29	20.00	50.00	57.14	80.00	50.00	14.29		
2014	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y	7	Χ	10	6	7	14.29	40.00	50.00	28.57	60.00	50.00	42.86		
2013	SERVICIOS, S.A.	7	Χ	9	6	2	14.29	40.00	40.00	28.57			42.86	60.00	60.00
2012	SERVICIOS, S.A.	6	Χ	11	7	2	14.29	40.00	40.00	42.86	60.00	60.00	28.57		
2014		6			4	4		60.00	80.00		20.00				
2013	AMADEUS IT HOLDING, S.A.	6			4	2		60.00	80.00					40.00	20.00
2012		6			4	2		60.00	80.00		40.00	20.00			
2014		14	Χ	20	12	8		100.00	60.00				40.00		
2013	BANCO BILBAO VIZCAYA ARGENTARIA, S.A.	12	Χ	21	12	5	50.00	100.00	80.00	33.33					
2012		14	Χ	22	12	5	50.00	100.00	80.00				33.33		
2014		11	Χ	33	6	11	20.00	100.00	100.00				60.00		
2013	BANCO DE SABADELL, S.A.	14	Χ	37	7	11	20.00	100.00	100.00	60.00					
2012		15	Χ	38	6	11		100.00	50.00			25.00	75.00		
2014		11	Χ	27	12	11	33.33	66.67	100.00	16.67	33.33		50.00		
2013	BANCO POPULAR ESPAÑOL, S.A.	12	Χ	23	13	11	16.67	25.00	66.67	50.00			16.67	50.00	33.33
2012		11	Χ	33	9	11	42.86	66.67	100.00	14.29			28.57		
2014		16	Χ	65	13	17	42.86	100.00	75.00				42.86		
2013	BANCO SANTANDER, S.A.	15	Χ	58	12	17	50.00	100.00	100.00	50.00					
2012		11	Χ	59	11	11	42.86	100.00	100.00				57.14		

		Number of	Fun autima	Board comm	ittees: Numbe	r of meetings	%	of independe	ents	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings	Executive committee?	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination
		•		committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee
2014		22			16	7		100.00	100.00						
2013	BANKIA, S.A	18			18	14		100.00	100.00						
2012		31		3	18	19		100.00	100.00						
2014		11	Χ	11	11	9	33.33	80.00	100.00	16.67	20.00		33.33		
2013	BANKINTER, S.A.	14	Χ	11	11	6	42.86	80.00	100.00	28.57			14.29	20.00	
2012		16	Χ	10	11	8	33.33	80.00	100.00	16.67	20.00		50.00		
2014	BOLSAS Y MERCADOS ESPAÑOLES, SDAD	12	Χ	11	9	7	75.00	66.67	75.00		33.33		25.00		
2013	HOLDING DE MDOS Y STMAS FIN., S.A.	12	Χ	11	8	7	33.33	66.67	66.67	16.67			50.00	33.33	33.33
2012	HOLDING DE MIDOS I STIMAS FIIV., S.A.	12	Χ	11	9	7	28.57	66.67	66.67	57.14	33.33	33.33	14.29		
2014		14	Χ	23	11	19	25.00	66.67	66.67	50.00	33.33	33.33	25.00		
2013	CAIXABANK, S.A.	14	Χ	24	12	16	16.67	66.67	33.33	16.67			66.67	33.33	66.67
2012		16	Χ	22	11	10	28.57	66.67	66.67	57.14	33.33	33.33	14.29		
2014	DISTRIBUIDORA INTERNACIONAL DE	9			6	5		66.67	66.67		33.33	33.33			
2013	ALIMENTACIÓN, S.A.	7			6	5		66.67	66.67					33.33	33.33
2012	ALIMENTACION, 3.A.	7			6	3		66.67	66.67		33.33	33.33			
2014		12			4	4		80.00	66.67		20.00	16.67			
2013	ENAGÁS, S.A.	11			5	7		60.00	83.33					20.00	16.67
2012		11			5	6		60.00	100.00		20.00				
2014		16	Χ		11	10	20.00	60.00	75.00	40.00	20.00	25.00	40.00	20.00	
2013	ENDESA, S.A.	12	Χ		9	9	20.00	50.00	50.00	40.00	25.00		40.00	25.00	50.00
2012		14	Χ		9	7		50.00	50.00	50.00	25.00	50.00	50.00	25.00	
2014		10	Χ	10	10	4	42.86	50.00	100.00	14.29	25.00		28.57		
2013	FERROVIAL, S.A.	12	Χ	3	5	4	42.86	75.00	100.00	28.57			14.29	25.00	
2012		11	Χ	5	6	6	42.86	75.00	100.00	14.29	25.00		28.57		
2014	FOMENTO DE CONSTRUCCIONES Y	13	Χ	9	7	9		25.00	37.50	75.00	75.00	62.50	25.00		
2013	CONTRATAS, S.A.	13	Χ	8	9	11		40.00	40.00	20.00			80.00	60.00	60.00
2012	CONTIALAS, S.A.	11	Χ	9	8	9		20.00	11.11	83.33	80.00	88.89	16.67		
2014		14	Χ	10	11	10	60.00	75.00	66.67	20.00	25.00	33.33	20.00		
2013	GAMESA CORPORACIÓN TECNOLÓGICA, S.A.	15	Χ	14	12	10	60.00	66.67	66.67	20.00			20.00	33.33	33.33
2012		13	Χ	20	13	16	60.00	66.67	66.67	20.00	33.33	33.33	20.00		
2014		12	Χ	3	6	7	25.00	66.67	66.67	62.50	33.33	33.33	12.50		
2013	GAS NATURAL SDG, S.A.	12	Χ	4	5	9	25.00	66.67	66.67	25.00			50.00	33.33	33.33
2012		12	Х	8	5	8	25.00	66.67	66.67	50.00	33.33	33.33	25.00		

		Number of	Executive	Board comm	ittees: Numbe	r of meetings	%	of independe	nts	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings	committee?	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination
		,		committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee
2014		6			5	2		50.00	66.67						33.33
2013	GRIFOLS, S.A.	9			5	2		40.00	66.67			33.33			
2012		7			5	1		33.33	66.67						33.33
2014		7	Χ	30	20	28	40.00	100.00	100.00	20.00			20.00		
2013	IBERDROLA, S.A.	13	Χ	22	14	15	40.00	100.00	100.00	40.00			20.00		
2012		17	Χ	24	17	21	33.33	66.67	100.00	33.33			33.33		
2014		11	Χ	11	9	8	57.14	60.00	40.00	28.57	40.00	40.00	14.29		
2013	INDRA SISTEMAS, S.A.	11	Χ	11	9	12	50.00	60.00	60.00	12.50			37.50	40.00	40.00
2012		11	Χ	11	8	9	50.00	60.00	60.00	37.50	40.00	40.00	12.50		
2014		5	Χ		5	5	42.86	66.67	66.67	28.57	16.67	16.67	14.29		
2013	INDUSTRIA DE DISEÑO TEXTIL, S.A.	5	Χ		5	4	57.14	83.33	83.33	14.29			28.57	16.67	16.67
2012		5	X	0	6	5	57.14	83.33	83.33	28.57	16.67	16.67	14.29		
2014	INTERNATIONAL CONSOLIDATED AIRLINES	11				5		100.00	75.00						
2013	GROUP, S.A.	11			7	8		100.00	75.00						
2012	GROOF, S.A.	9			7	4		100.00	75.00						
2014		15			7	6		100.00	100.00						
2013	JAZZTEL, PLC.	10			6	10		100.00	100.00						
2012		9			7	9		100.00	100.00						
2014		7	Χ	13	9	4	11.11	66.67	28.57	33.33	33.33	42.86	55.56		28.57
2013	MAPFRE, S.A.	7	Χ	14	7	5		60.00	28.57	66.67		28.57	33.33	40.00	42.86
2012		7	Χ	11	6	6		50.00	28.57	28.57	50.00	42.86	71.43		28.57
2014		8	Χ	3	4	2	33.33	33.33	50.00	33.33	66.67	50.00	16.67		
2013	MEDIASET ESPAÑA COMUNICACIÓN, S.A.	7	Χ	4	5	1	37.50	28.57	40.00	25.00			37.50	71.43	60.00
2012		6	Χ	4	5	2	37.50	28.57	40.00	37.50	71.43	60.00	25.00		
2014		8			8	6		50.00	66.67		50.00	33.33			
2013	OBRASCON HUARTE LAIN, S.A.	7			7	5		50.00	66.67					50.00	33.33
2012		9			9	4		33.33	66.67		66.67	33.33			
2014		13			11	17		75.00	75.00		25.00	25.00			
2013	RED ELÉCTRICA CORPORACIÓN, S.A.	13			12	12		66.67	66.67					33.33	33.33
2012		14			10	20		66.67	66.67		33.33	33.33			

		Number of	Executive	Board comm	ittees: Numbe	er of meetings	%	of independe	nts	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings		Executive committee	Audit committee	Nomination committee									
2014		11	Χ	6	8	3	33.33	100.00	60.00	33.33		40.00	33.33		
2013	REPSOL, S.A	11	Χ	7	8	5	33.33	100.00	60.00	22.22			44.44		40.00
2012		12	Χ	7	9	4	37.50	100.00	60.00	37.50		40.00	25.00		
2014		18	Χ	3	9	2		66.67		66.67	33.33	75.00	33.33		
2013	SACYR, S.A.	12	Χ	8	7	3		66.67		33.33			66.67	33.33	75.00
2012		10	Χ	9	7	5		25.00		75.00	75.00	80.00	25.00		
2014		7			6	4		60.00	80.00		20.00	20.00			
2013	TÉCNICAS REUNIDAS, S.A.	7			8	4		80.00	80.00					20.00	20.00
2012		7			6	4		60.00	80.00		40.00	20.00			
2014		14	Χ	18	11	11	55.56	60.00	100.00	22.22	40.00		22.22		
2013	TELEFÓNICA, S.A.	14	X	19	10	11	55.56	60.00	100.00	22.22			22.22	40.00	
2012	TELLI ONICA, J.A.	14	Χ	15	9	11	55.56	66.67	100.00	22.22	33.33		22.22		

		Re	lated-party t	transactions				General			nce clauses nior officers		
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014			427			1	72.2	7.2	65.0		375		
2013	ABENGOA, S.A.	670	72			1	68.5	63.6	4.9		375		
2012						2	72.0	57.2	14.8		375		
2014		1,738,381			9,260	1	75.1	0.8	73.9	0.4	1,000		Board
2013	ABERTIS INFRAESTRUCTURAS, S.A.	1,604,455				1	69.5	0.7	68.0	8.0	1,000		
2012		1,154,904				1	68.8	5.4	63.4		1,000	3	Board
2014						1	76.9	54.4	22.6	0.0			Board
2013	ACCIONA, S.A.					1	79.6	59.3	20.3	0.0			
2012						1	83.8	62.7	21.1	0.0		6	Board
2014						1	77.2	0.2	76.3	0.7	1,000		Board
2013	ACERINOX, S.A.					1	71.9	0.5	70.6	0.9	1,000		
2012						1	70.1	0.6	69.2	0.4	1,000	9	Board
2014	ACS, ACTIVIDADES DE CONSTRUCCIÓN			1,160		1	70.2	7.3	62.9		100		Board
2013	Y SERVICIOS, S.A.			2,600		1	75.3	20.2	55.1		100		
2012	1 SERVICIOS, S.A.					1	71.5	20.1	51.4		100	6	Board
2014	AMADELIC IT LIQUDING CA			2,984		1	73.7	0.6	73.0		300		Board and general meeting
2013	AMADEUS IT HOLDING, S.A.					1	64.4	2.9	61.4		300		
2012						1	64.7	0.5	64.2		300	6	Board
2014				410,566		1	63.2	4.1	38.4	20.8	500		Board
2013	BANCO BILBAO VIZCAYA ARGENTARIA, S.A.			389,117		1	66.5	8.8	23.5	34.3	500		
2012						1	64.5	3.8	38.4	22.4	500	13	Board
2014						1	68.2	1.6	66.6		800		Board
2013	BANCO DE SABADELL, S.A.	41,000				1	67.1	1.9	65.2		800		
2012						2	70.3	3.0	67.3		800	8	Board
2014				8,338		1	62.8	6.7	50.5	5.6	200		
2013	BANCO POPULAR ESPAÑOL, S.A.			8,388		1	51.1	11.9	38.1	1.1	200		
2012						2	57.4	16.8	38.6	2.0	1,000		

	Related-party transactions General meetings										nce clauses ior officers		
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014			5,256			2	55.5	0.2	40.3	15.0			Board
2013	BANCO SANTANDER, S.A.		6,141			1	55.9	0.3	41.7	13.9			
2012			6,590			1	54.9	0.4	39.0	15.5		2	Board
2014	_	6,446,401				1	69.8	61.3	8.3	0.2	500		Board
2013	BANKIA, S.A	5,115,363				1	73.0	69.3	3.6	0.2			
2012		21,992,991				1	59.6	0.3	59.0	0.3		5	Board
2014			24,317			1	68.5	0.7	67.1	0.6	600		
2013	BANKINTER, S.A.		27,736			1	67.3	0.7	65.8	0.8	600		
2012			5,298			1	74.6	23.5	50.5	0.6	600		
2014	BOLSAS Y MERCADOS ESPAÑOLES, SDAD					1	44.4	2.5	37.4	4.6			
2013	HOLDING DE MDOS Y STMAS FIN., S.A.					1	42.9	13.5	27.2	2.1			
2012	HOLDING DE MIDOS I STIMAS FIN., S.A.					1	44.5	18.2	25.0	1.2		8	
2014		3,207,309		3,947,544		1	75.1	61.6	13.4	0.2	1,000		Board
2013	CAIXABANK, S.A.	2,090,145		559,539		1	77.0	72.8	4.1	0.1	1,000		
2012		536,078		42,275,242		2	84.2	81.5	2.6	0.1	1,000	12	
2014	DISTRIBUIDORA INTERNACIONAL DE					1	59.6	1.0	58.6				Board
2013	- ALIMENTACIÓN, S.A.					1	59.3	8.0	51.3				
2012	ALIMENTACION, 3.A.					1	54.6	2.0	40.1	12.5		2	Board
2014		24,463	15,322	406,892	156,157	1	53.0	5.6	42.2	5.1			Board
2013	ENAGÁS, S.A.	37,831	14,178	102,220	121,095	1	53.1	6.6	44.4	2.0			
2012		155,822	12,411	3,079,128		1	55.8	10.3	45.2	0.3		9	Board
2014		31,243,757				2	94.7	92.1	2.5	0.1			Board
2013	ENDESA, S.A.	2,004,979				1	93.4	92.1	1.3	0.0		43	Board
2012		1,544,966				1	93.5	92.1	1.4	0.0		22	Board
2014				2,886		1	68.6	42.1	26.3	0.2	100		
2013	FERROVIAL, S.A.					1	69.8	1.2	67.4	1.3	100		
2012						1	67.3	1.3	66.0		100	1	
2014	FOMENTO DE CONSTRUCCIONES Y					2	63.1	50.9	12.1	0.1			Board
2013	FOMENTO DE CONSTRUCCIONES Y		3			1	64.2	55.4	8.6	0.2			
2012	CONTRATAS, S.A.		5			1	62.6	54.6	7.8	0.1		7	Board

		Re	lated-party 1	transactions				General	meetings				nce clauses ior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014		313,312			82,839	1	49.2	22.7	26.5				Board
2013	GAMESA CORPORACIÓN TECNOLÓGICA, S.A.	291,824			86,736	1	39.1	21.9	17.2				
2012		257,183				1	32.1	23.7	8.4			7	Board
2014		5,704,232		35,338		1	81.3	68.7	12.7		100		
2013	GAS NATURAL SDG, S.A.	6,273,789		53,420		1	79.3	68.9	10.5		100		
2012		7,022,432				1	75.9	67.1	8.8		100	12	
2014		24,030	4,565	31,323		1	76.8	12.6	64.2				Board
2013	GRIFOLS, S.A.	24,195	3,128	3,990		2	66.6	13.7	52.8				
2012		24,057	3,077			2	80.3	2.9	69.1	8.3		18	Board
2014		347,497	1,695	305,301		1	82.2	6.0	76.1	0.1			Board
2013	IBERDROLA, S.A.	1,537,509		208,746		1	81.1	15.7	65.2	0.1			
2012		1,931,675		383,411		1	83.3	21.3	61.8	0.1		8	Board
2014		33,813	1,434			1	76.2	0.7	75.3	0.1			General meeting
2013	INDRA SISTEMAS, S.A.	186,813	2,582		2,115	1	73.7	37.0	34.8	1.9			
2012		257,068	2,892		,	1	66.5	2.6	63.1	0.8		8	General meeting
2014						1	85.3	0.1	85.1	0.1			Board
2013	INDUSTRIA DE DISEÑO TEXTIL, S.A.					1	85.8	0.1	84.6	1.2			
2012	-					1	82.0	59.4	22.5	0.1		12	Board
2014	INTERNATIONAL CONSOLIDATED AIRLINES	65,259				1	55.8	0.1	52.9	2.8			Board
2013		210,688			16,885	2	63.1	0.1	61.1	2.0			
2012	GROUP, S.A.	409,976				1	68.9	0.1	68.7	0.1		8	Board
2014						1	53.6	1.0	52.6	0.1			
2013	JAZZTEL, PLC.			2,400		1	42.0	0.6	41.2	0.1			
2012	-					1	41.9	0.7	41.0	0.1		3	Board
2014		299,144				1	79.9	0.1	76.2	3.5	1,500		Board
2013	MAPFRE, S.A.	250,841				1	84.2	0.2	80.9	3.1	1,500		
2012						1	80.7	0.2	80.6		1,500	9	Board

		Re	lated-party t	transactions				General	meetings				nce clauses ior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014		11,125			83,257	1	86.6	45.5	41.1				Board
2013	MEDIASET ESPAÑA COMUNICACIÓN, S.A.	15,441			85,326	1	83.2	41.5	41.5	0.2			
2012		18,662				1	77.7	60.5	17.0	0.3		5	Board
2014		758,645	169			1	74.7	42.3	32.4				
2013	OBRASCON HUARTE LAIN, S.A.	33,776	358		33,950	1	66.9	36.0	30.9				
2012		98,199	352			1	63.3	43.5	19.8				
2014					4,653	1	56.2	20.3	35.8	0.1			Board
2013	RED ELÉCTRICA CORPORACIÓN, S.A.			461	4,721	1	57.7	22.1	35.4	0.1			
2012				1,396		1	61.9	20.8	41.0	0.1		2	Board
2014		3,079,083	212	2,868		1	64.3	30.6	31.2	2.5			Board
2013	REPSOL, S.A	6,528,033	186	205,975		1	64.6	15.3	42.4	6.8			
2012		6,949,317	145			1	64.6	15.3	42.4	6.8		13	Board
2014		14,602	4,594			1	60.6	19.7	40.9		150		
2013	SACYR, S.A.				6,093	1	58.2	14.7	43.5		150		
2012						1	78.9	14.0	64.9		150	2	
2014			5,348			1	64.2	0.1	64.1		50		Board
2013	TÉCNICAS REUNIDAS, S.A.		5,063			1	67.9	0.2	67.7		50		
2012			5,285			1	64.8	0.2	64.6		50	5	Board
2014		29,634,244			193,615	1	54.8	5.7	48.7	0.5	300		Board
2013	TELEFÓNICA, S.A.	19,999,955			70,287	1	55.1	7.1	47.3	0.6	300		
2012		19,463,080				1	54.3	16.2	38.0		300	10	Board

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits	-	oendent directors 2 years			Time to prepare
	·	chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014									Х	Х
2013	ABENGOA, S.A.		Χ						Χ	X
2012			Χ						Χ	Χ
2014			Χ	Χ	Χ				Χ	Χ
2013	ABERTIS INFRAESTRUCTURAS, S.A.		Χ	Χ	Χ				Χ	Х
2012			Χ	Χ	Χ				Χ	Х
2014			Х						Х	Х
2013	ACCIONA, S.A.		Χ						Χ	Х
2012			Χ						Χ	Х
2014			X		Х				Х	Х
2013	ACERINOX, S.A.		Χ		Χ				Χ	Χ
2012			Χ		Χ				Χ	Х
2014	ACC ACTIVIDADES DE CONSTRUCCIÓN		Χ					Χ	Χ	Х
2013	ACS, ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS, S.A.		Χ					Χ	Χ	Χ
2012	1 SERVICIOS, S.A.		Χ					Χ	Χ	Χ
2014			Χ						Χ	Χ
2013	AMADEUS IT HOLDING, S.A.		Χ			Χ	9		Χ	X
2012			Χ			Х	9		Χ	Х
2014			Χ		Χ				Χ	Х
2013	BANCO BILBAO VIZCAYA ARGENTARIA, S.A.		Χ		Χ				Χ	Х
2012			Χ		Χ				Χ	Χ
2014			Χ						Χ	Х
2013	BANCO DE SABADELL, S.A.		Х		Х				Х	Х
2012			X		Χ				Х	Х
2014		Х	Х		Х			X	Х	Х
2013	BANCO POPULAR ESPAÑOL, S.A.	Х	Х		Х			Х	Х	Х
2012		Х	Χ					Х	Х	Х

Year	Companies	Specific requirements for	Board secretary monitors good governance	Superma- jorities	Age limits		pendent directors 2 years	Secretary-Board member	External advice for directors	Time to prepare board meetings
		chairmanship	recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	ioi directors	board meetings
2014			Х						Х	Х
2013	BANCO SANTANDER, S.A.		Χ						Х	Х
2012			Χ						Χ	Χ
2014			Χ						Χ	Χ
2013	BANKIA, S.A		Χ						X	X
2012			Χ						X	X
2014			Х						X	X
2013	BANKINTER, S.A.		Χ						Χ	X
2012			Х					X	X	X
2014	BOLSAS Y MERCADOS ESPAÑOLES, SDAD		X						X	X
2013	HOLDING DE MDOS Y STMAS FIN., S.A.		X						X	Х
2012			X						X	X
2014			X						Χ	Χ
2013	CAIXABANK, S.A.		X						Χ	Χ
2012			X						X	X
2014	DISTRIBUIDORA INTERNACIONAL DE		X	X					X	X
2013	ALIMENTACIÓN, S.A.		X	X					X	X
2012			X	X					X	X
2014			X						X	X
2013	ENAGÁS, S.A.		X						X	X
2012			X						X	X
2014			X						X	X
2013	ENDESA, S.A.		X					X	X	X
2012			X					X	X	X
2014			X		X				X	X
2013	FERROVIAL, S.A.		X		X				X	X
2012			X		X				X	X
2014	FOMENTO DE CONSTRUCCIONES		X						X	X
2013	Y CONTRATAS, S.A.		X						X	X
2012			X						X	Χ

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		oendent directors 2 years	Secretary-Board		
		chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			Χ	Χ				Х	Х	Х
2013	GAMESA CORPORACIÓN TECNOLÓGICA, S.A.		X	Χ				X	X	X
2012			X	X	X			X	X	X
2014			X						X	X
2013	GAS NATURAL SDG, S.A.		X						X	X
2012			X						Χ	X
2014									X	Χ
2013	GRIFOLS, S.A.								X	Χ
2012			X						X	X
2014			X	X					X	X
2013	IBERDROLA, S.A.		X	Х					X	X
2012			X	X					X	X
2014			X						X	X
2013	INDRA SISTEMAS, S.A.		X						X	X
2012			X						X	X
2014			X	X	X				X	X
2013	INDUSTRIA DE DISEÑO TEXTIL, S.A.		X	X	Χ				X	X
2012			X	X	Χ				X	X
2014	INTERNATIONAL CONSOLIDATED AIRLINES		X						Χ	X
2013	GROUP, S.A.		X						X	X
2012			X						Χ	X
2014			X					X	X	X
2013	JAZZTEL, PLC.		X					X	X	X
2012			X					X	X	X
2014			X	Х	X				X	X
2013	MAPFRE, S.A.		X	Χ	Χ				X	X
2012			X	X	Χ				X	X

		Specific	Board secretary monitors good	Superma-	Age limits		pendent directors 2 years	Secretary-Board	External advice	Time to prepare
Year	Companies	requirements for chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			X		Х			X	X	X
2013	MEDIASET ESPAÑA COMUNICACIÓN, S.A.		Χ		Χ				Χ	Χ
2012			Χ		Χ				Χ	Χ
2014			Χ						Χ	Χ
2013	OBRASCON HUARTE LAIN, S.A.		Χ						Χ	Χ
2012			Χ						Χ	Χ
2014			Χ	Χ	Χ				Χ	Χ
2013	RED ELÉCTRICA CORPORACIÓN, S.A.		Χ	Χ	Χ				Χ	Χ
2012			Χ	Χ	Χ				Χ	Χ
2014			Χ	Χ				Χ	Χ	Χ
2013	REPSOL, S.A		Χ	Χ				X	Χ	Χ
2012			Χ	Χ				X	Χ	Χ
2014			Χ	Χ	Χ				Χ	Χ
2013	SACYR, S.A.		Χ	Χ	Χ				Χ	Χ
2012			Χ	Χ	Χ				Χ	Χ
2014			Χ						Χ	Χ
2013	TÉCNICAS REUNIDAS, S.A.		Χ						Χ	Χ
2012			Χ						Χ	Χ
2014		X	X						Х	X
2013	TELEFÓNICA, S.A.	X	Χ						X	X
2012		X	X						Χ	Χ

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		20,754		66.64	66.90	4.37	28.73			158.87	
2013	ALMIRALL, S.A.	20,754	1.42	71.67	71.92	4.96	23.12			71.56	
2012		20,463	2.66	46.31	71.90	4.91	23.20			71.56	
2014		13,002			0.27	45.50	54.23				
2013	APPLUS SERVICES, S.A.										
2012	ATRESMEDIA CORPORACIÓN DE MEDIOS	169,300			8.64	60.87	29.98		0.51	102.56	Х
2013	DE COMUNICACIÓN, S.A.	169,300			6.49	60.87	25.63		7.01	102.56	
2012	DE COMUNICACION, S.A.	169,300	6.93		6.82	60.86	25.31		7.01	109.05	
2014		32,250	8.57		49.85	22.46	27.69				
2013	CIE AUTOMOTIVE, S.A.	29,705	4.23		58.66	25.53	15.81				
2012		28,500			68.92	8.49	13.68		8.92		
2014	COMPAÑÍA DE DISTRIBUCIÓN INTEGRAL	26,550		70.00	0.00	77.91	22.09				
2013	LOGISTA HOLDINGS, S.A.										
2014	CONCERNICCIONICO VIALIVILIAD DE	10,319			19.06	30.77	50.17				
2013	CONSTRUCCIONES Y AUXILIAR DE	10,319			19.06	38.45	42.49				
2012	FERROCARRILES, S.A	10,319			19.06	38.04	42.89				
2014		58,300		68.74	37.67	40.95	21.28	0.80	0.10	68.74	
2013	CORPORACIÓN FINANCIERA ALBA, S.A.	58,300		69.65	33.28	36.37	30.24	0.32	0.11	69.65	
2012		58,300		63.00	32.04	41.99	25.86	0.45	0.12	69.14	
2014		80,000			34.30	14.84	40.86		10.00		
2013	DURO FELGUERA, S.A.	80,000			37.10	5.04	47.86		10.00		
2012		80,000			48.19	27.23	24.18		0.41		
2014		92,319			36.89	20.04	43.05		0.02		
2013	EBRO FOODS, S.A.	92,319			41.95	23.04	35.01				
2012		92,319			29.91	21.44	48.65				

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	by controlling shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		8,700		52.76	2.54	57.52	37.10		2.84		
2013	ELECNOR, S.A.	8,700		52.76	2.46	56.52	38.16		2.86	52.76	
2012		8,700		52.76	2.32	57.81	36.95		2.91	52.76	
2014		225,245			37.47	13.91	47.45	2.18	1.17		
2013	ENCE ENERGÍA Y CELULOSA, S.A.	225,245			26.08	35.74	35.28	2.18	2.90		
2012		225,245			25.00	28.77	38.74	2.18	7.49		
2014		36,000		57.04	6.13	57.04	35.16		1.67		
2013	GRUPO CATALANA OCCIDENTE, S.A.	36,000		57.04	6.15	57.04	35.01		1.80		
2012		36,000		57.02	6.25	57.02	34.68		2.05		
2014		55,060			0.06	49.29	50.65				
2013	HISPANIA ACTIVOS INMOBILIARIOS, S.A.										
2012											
2014		797,214	252.88		24.18	34.95	40.87	0.28			
2013	INMOBILIARIA COLONIAL, S.A.	225,919			0.01	69.80	29.43		0.76		
2012		225,918				89.79	9.45		0.76		
2014	LABORATORIOS FARMACÉUTICOS	3,000		69.64	69.64	10.02	19.74		0.60		
2013	ROVI, S.A.	3,000		66.84	66.84	13.13	19.86		0.17		
2012	110 11, 5.7 1.	3,000		66.84	66.84	8.13	24.29		0.74		
2014		783,789	80.98	45.64	0.00	57.94	41.48		0.58	45.63	
2013	LIBERBANK, S.A.	433,075		69.28		69.28	30.70		0.02	69.27	
2012											
2014		39,811	7.73	55.28	55.29		44.71				
2013	MELIA HOTELS INTERNATIONAL S.A.	36,955		63.29	63.29		36.64		0.07		
2012		36,955		64.64	70.65		22.81		6.54		
2014		129,212			0.45	36.19	63.36			0.58	
2013	MERLIN PROPERTIES, SOCIMI, S.A.										
2012											
2014		700,544	13.62		9.26	49.55	38.52		2.67		
2013	NH HOTEL GROUP, S.A.	616,544	25.00		20.25	50.69	26.12		2.94	17.20	
2012		493,235			36.22	32.27	30.72		0.79	20.74	

				% capital held	Percenta	age distribution of	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	by controlling shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		215,808	105.01		0.45	51.33	47.66		0.56	32.19	X
2013	PROMOTORA DE INFORMACIONES, S.A.	105,266	6.19		4.98	29.82	65.08		0.12	45.85	
2012		99,132	16.92		6.78	46.06	46.85		0.31	49.83	
2014	PROSEGUR, COMPAÑÍA DE	37,027		50.11	55.93	13.56	27.47	0.29	3.04		
2013	SEGURIDAD, S.A.	37,027		50.11	55.93	14.57	22.42	0.29	7.08		
2012	JEGONIDAD, S.A.	37,027		50.11	55.93	22.13	14.85	0.29	7.09		
2014		692,855		99.50	99.50		0.50				
2013	TESTA INMUEBLES EN RENTA, S.A.	692,855		99.50	99.50		0.50				
2012		692,855		99.50	99.50		0.50				
2014		25,290	3.43		16.16	19.53	64.26		0.05		
2013	VIDRALA, S.A.	24,452			9.66	25.04	64.52		0.78		
2012		24,452			13.50	22.10	63.91		0.50		
2014		32,623			0.70	26.11	73.19				
2013	VISCOFAN, S.A.	32,623			0.69	22.26	77.05				
2012		32,623			0.68	24.62	74.70				
2014		43,497	4.00	49.63	11.47	49.63	38.90			0.38	
2013	ZARDOYA OTIS, S.A.	41,824	8.57	50.01	11.62	50.01	38.36		0.01	2.10	
2012		38,524	5.00	50.01	12.16	50.01	37.82		0.01	2.10	
2014		11,110			33.15		65.86		0.99		
2013	ZELTIA, S.A.	11,110			25.10		74.33		0.57		
2012		11,110			26.57		72.90		0.53		

					ge of each co to total boar			•	e distribution of director		•	n director bers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	on the boards of other listed companies
2014		9	1		33.33	33.33	11.11	44.44	44.44		2	3	Х	33.33
2013	ALMIRALL, S.A.	10	1		30.00	30.00	30.00	30.00	40.00				Χ	30.00
2012		10	1		30.00	30.00	30.00	30.00	40.00		2	1	Χ	10.00
2014		9		44.44	33.33	33.33	11.11	44.44	44.44		1	8	Χ	22.22
2013	APPLUS SERVICES, S.A.													
2014	ATDECMEDIA CODDODACIÓN DE MEDIOC	13	2	46.15	38.46	38.46	23.08	53.85	23.08				Χ	23.08
2013	ATRESMEDIA CORPORACIÓN DE MEDIOS	13	2	46.15	38.46	38.46	30.77	46.15	23.08				Χ	7.69
2012	DE COMUNICACIÓN, S.A.	13	2	38.46	30.77	38.46	23.08	53.85	23.08		2		Χ	7.69
2014		13	2	46.15	23.08	23.08	15.38	69.23	15.38			1	Χ	23.08
2013	CIE AUTOMOTIVE, S.A.	14	2	42.86	21.43	21.43	14.29	71.43	14.29		4	2	Χ	28.57
2012		12	2	33.33	25.00	25.00	8.33	75.00	16.67			1	Χ	33.33
2014	COMPAÑÍA DE DISTRIBUCIÓN INTEGRAL	10	1		40.00	40.00	20.00	40.00	30.00	10.00	10	1	Χ	20.00
2013	LOGISTA HOLDINGS, S.A.													
2014		10			30.00		20.00	10.00		70.00				10.00
2013	CONSTRUCCIONES Y AUXILIAR DE	10			30.00		30.00	10.00		60.00				20.00
2012	FERROCARRILES, S.A	10			30.00		30.00	10.00		60.00	1	1		10.00
2014		13	1		23.08	23.08	38.46	23.08	38.46		1	1	Χ	42.86
2013	CORPORACIÓN FINANCIERA ALBA, S.A.	13	2		23.08	23.08	38.46	23.08	38.46		3	4	Χ	38.46
2012		14	1		21.43	21.43	42.86	28.57	28.57		1		Χ	57.14
2014		8			50.00	50.00	12.50	37.50	37.50	12.50	1	2		12.50
2013	DURO FELGUERA, S.A.	9			44.44	44.44	11.11	33.33	33.33	22.22		1		11.11
2012		10			40.00		10.00	60.00	30.00					10.00
2014		12	2	33.33	33.33	33.33	8.33	58.33	25.00	8.33		1		25.00
2013	EBRO FOODS, S.A.	13	3	30.77	38.46	38.46	7.69	53.85	30.77	7.69	2	1		38.46
2012		12	2	33.33	41.67	41.67	8.33	50.00	33.33	8.33	3	4		41.67
2014		12			25.00	41.67	16.67	75.00	8.33		1	1		16.67
2013	ELECNOR, S.A.	12			25.00	41.67	16.67	75.00	8.33					8.33
2012		12			25.00	41.67	16.67	75.00	8.33					16.67

					ge of each co to total boar			•	e distribution of director		•	n director nbers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	on the boards of other listed companies
2014		13	1	46.15	38.46	38.46	7.69	46.15	38.46	7.69	2	2	Χ	53.85
2013	ENCE ENERGÍA Y CELULOSA, S.A.	13	1	38.46	30.77	30.77	15.39	30.77	46.15	7.69	1		X	30.77
2012		12		41.67	33.33	33.33	16.67	33.33	41.67	8.33		1	X	25.00
2014		16	1		31.25	31.25	25.00	68.75	6.25					
2013	GRUPO CATALANA OCCIDENTE, S.A.	16	1		31.25	31.25	25.00	68.75	6.25		1	2		
2012		17	1		29.41	29.41	17.65	76.47	5.88		2	1		5.88
2014		6	1	50.00	50.00	50.00			66.67	33.33	6		Χ	66.67
2013	HISPANIA ACTIVOS INMOBILIARIOS, S.A.													
2012														
2014		11	2	54.55	45.45	45.45	18.18	45.45	27.27	9.09	6	2	Χ	36.36
2013	INMOBILIARIA COLONIAL, S.A.	7		71.43	42.86	57.14	28.57	14.29	28.57	28.57	2	5	X	
2012		10		60.00	40.00	50.00	20.00	60.00	20.00		1	1	X	
2014		6			50.00	50.00	66.67		33.33					16.67
2013	LABORATORIOS FARMACÉUTICOS ROVI, S.A.	6			50.00	50.00	66.67		33.33					16.67
2012		6			50.00	50.00	66.67		33.33			1		16.67
2014		12	2		41.67	41.67	16.67	50.00	33.33				Χ	16.67
2013	LIBERBANK, S.A.	12	2		41.67	41.67	16.67	50.00	33.33		4	4		25.00
2012														
2014		11	2		36.36	36.36	18.18	27.27	54.55				Χ	36.36
2013	MELIA HOTELS INTERNATIONAL S.A.	11	2		36.36	36.36	18.18	27.27	54.55			1	Χ	36.36
2012		12	2		33.33	33.33	16.67	33.33	50.00		3	2	Χ	41.67
2014		9	2		33.33	33.33	22.22	22.22	55.56		9			22.22
2013	MERLIN PROPERTIES, SOCIMI, S.A.													
2012														
2014		12		33.33	25.00	25.00	8.33	66.67	25.00		4	6	Χ	16.67
2013	NH HOTEL GROUP, S.A.	14	1	35.71	28.57	28.57	7.14	64.29	21.43	7.14	4	5	Χ	21.43
2012		15	1	33.33	26.67	20.00	6.67	66.67	26.67		8	6	Χ	26.67

				Percenta	ge of each co	ommittee's		Percentage	distribution		Change i	n director	Separation	
				members	to total boar	d members		by type	of director		num	nbers	of powers	% directors
Year	Companies	Total	Women										between	on the boards
ieai	Companies	directors	directors	Executive	Audit	Audit		Proprietary	Independent	Other			chairman	of other listed
				committee	committee	committee	Executive	external	external	external	Incoming	Outgoing	and chief	companies
													executive	
2014		16	2	37.50	31.25	25.00	18.75	18.75	50.00	12.50	3	1		43.75
2013	PROMOTORA DE INFORMACIONES, S.A.	14	2	35.71	28.57	21.43	21.43	21.43	57.14		1	3		57.14
2012		16	2	37.50	25.00	18.75	18.75	25.00	50.00	6.25	2	2		43.75
2014		9	3	77.78	33.33	55.56	22.22	22.22	55.56				Χ	33.33
2013	PROSEGUR, COMPAÑÍA DE SEGURIDAD, S.A.	9	3	77.78	44.44	55.56	33.33	11.11	44.44	11.11			Χ	33.33
2012		9	3	77.78	44.44	55.56	22.22	33.33	22.22	22.22	1		Χ	55.56
2014		7			42.86	42.86	14.29	28.57	42.86	14.29	1	1	Χ	42.86
2013	TESTA INMUEBLES EN RENTA, S.A.	7			42.86	42.86	28.57	28.57	42.86			1	Χ	57.14
2012		8			37.50	37.50	25.00	37.50	37.50			2	Χ	50.00
2014		10	2		50.00	30.00		50.00	30.00	20.00	1	1	Χ	10.00
2013	VIDRALA, S.A.	10	1		50.00	30.00		60.00	30.00	10.00		1	Χ	10.00
2012		11	1		45.45	27.27		63.64	27.27	9.09			Χ	9.09
2014		9	2	33.33	33.33	33.33	22.22		55.56	22.22	2	2		66.67
2013	VISCOFAN, S.A.	9	2	33.33	44.44	33.33	11.11		88.89					66.67
2012		9	2	33.33	44.44	33.33	11.11		88.89		1			55.56
2014		9	2		33.33	33.33	11.11	66.67	11.11	11.11	2	2	Χ	22.22
2013	ZARDOYA OTIS, S.A.	9			33.33	33.33	11.11	66.67	11.11	11.11	1	1	Χ	11.11
2012		9	1		33.33	33.33	11.11	66.67	11.11	11.11	2	2	Χ	22.22
2014		12	1	25.00	33.33	25.00	16.67	33.33	41.67	8.33	1	1		25.00
2013	ZELTIA, S.A.	12	1	25.00	33.33	25.00	16.67	33.33	50.00		1	2		33.33
2012		13	2	23.08	30.77	23.08	15.39	38.46	46.15		1			30.77

		Number of	Executive	Board comm	ittees: Numbe	er of meetings	%	of independe	nts	% of ₁	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings		Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination
		,		committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee
2014		8			4	4		66.67	66.67		33.33	33.33			
2013	ALMIRALL, S.A.	5			4	4		66.67	33.33					33.33	66.67
2012		5			5	4		66.67	33.33		33.33	66.67			
2014		10	X	5	2	3	25.00	33.33	66.67	50.00	66.67	33.33	25.00		
2013	APPLUS SERVICES, S.A.														
2012															
2014	ATRESMEDIA CORPORACIÓN DE MEDIOS DE	8	X	10	4	3		40.00	40.00	50.00	60.00	60.00	50.00		
2013	COMUNICACIÓN, S.A.	9	Χ	9	4	4		40.00	40.00	66.67			33.33	60.00	60.00
2012		12	X	12	7	5		50.00	40.00	40.00	50.00	60.00	60.00		
2014		7	X	4	6	3		33.33	33.33	66.67	66.67	66.67	33.33		
2013	CIE AUTOMOTIVE, S.A.	9	X	9	5	5		33.33	33.33	33.33			66.67	66.67	66.67
2012		6	X	10	5	2		33.33	33.33	75.00	66.67	66.67	25.00		
2014	COMPAÑÍA DE DISTRIBUCIÓN INTEGRAL	6			3	3		50.00	50.00		25.00	25.00			
2013	LOGISTA HOLDINGS, S.A.														
2014	CONSTRUCCIONES Y AUXILIAR DE	6			6										
2013	FERROCARRILES, S.A	6			6						33.33				
2012	FERROCARRILES, S.A	6			4	0								33.33	
2014		7			5	3		66.67	66.67		33.33	33.33			
2013	CORPORACIÓN FINANCIERA ALBA, S.A.	9			6	4		66.67	66.67					33.33	33.33
2012		8			5	2		33.33	66.67		66.67	33.33			
2014		15			6	3		75.00	50.00			25.00			
2013	DURO FELGUERA, S.A.	16			6	2		75.00	25.00		25.00	25.00			25.00
2012		15			5	2		50.00			25.00			25.00	
2014		11	X	6	6	5	25.00	50.00	50.00	50.00	25.00	50.00	25.00		
2013	EBRO FOODS, S.A.	11	X	7	6	6	25.00	60.00	60.00	25.00			50.00	20.00	40.00
2012		11	X	7	8	6	25.00	60.00	60.00	50.00	20.00	40.00	25.00		
2014		11			4	22		33.33			66.67	80.00			20.00
2013	ELECNOR, S.A.	11			6	11		33.33				20.00		66.67	80.00
2012		11			4	15		33.33			66.67	80.00			20.00

		Number of	Executive	Board comm	ittees: Numbe	er of meetings	%	of independe	ents	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings	committee?	Executive committee	Audit committee	Nomination committee									
2014		12	X	7	10	8	33.33	40.00	40.00	33.33	60.00	40.00	16.67		
2013	ENCE ENERGÍA Y CELULOSA, S.A.	12	Х	4	8	5	20.00	50.00	25.00	40.00			20.00	50.00	50.00
2012		11	Х	8	7	5	20.00	50.00	25.00	20.00	50.00	50.00	40.00		
2014		12			5	2		20.00			80.00	100.00			
2013	GRUPO CATALANA OCCIDENTE, S.A.	11			5	4		20.00						80.00	100.00
2012		11			6	2		20.00			80.00	100.00			
2014		11	Χ	8	7	2	66.67	100.00	66.67						
2013	HISPANIA ACTIVOS INMOBILIARIOS, S.A.														
2012															
2014		16	Х	4	10	6	16.67	60.00	40.00	50.00	20.00	60.00	33.33		
2013	INMOBILIARIA COLONIAL, S.A.	18	Х		9	12	20.00	66.67	50.00	40.00			20.00	33.33	25.00
2012		10	Χ		7	6		50.00	40.00	66.67	50.00	60.00	33.33		
2014		4			4	4		66.67	66.67					33.33	33.33
2013	LABORATORIOS FARMACÉUTICOS ROVI, S.A.	4			4	4		66.67	66.67		33.33	33.33			
2012		4			4	4		66.67	66.67					33.33	33.33
2014	-	18			10	8		60.00	60.00		40.00	40.00			
2013	LIBERBANK, S.A.	23			7	10		60.00	60.00					40.00	40.00
2012															
2014		6			7	4		75.00	75.00		25.00	25.00			
2013	MELIA HOTELS INTERNATIONAL S.A.	8			7	5		75.00	75.00					25.00	25.00
2012		7			6	5		75.00	75.00		25.00	25.00			
2014		11			3			100.00	100.00						
2013	MERLIN PROPERTIES, SOCIMI, S.A.														
2012															
2014		11	Х	11	7	7		33.33	33.33	75.00	66.67	66.67	25.00		
2013	NH HOTEL GROUP, S.A.	16	Х	11	7	9		25.00	25.00	20.00			60.00	75.00	75.00
2012		19	Χ	4	12	8	20.00	25.00	33.33	60.00	75.00	66.67	20.00		
2014		8	Χ	5	7	5	33.33	60.00	50.00	16.67		50.00	50.00		
2013	PROMOTORA DE INFORMACIONES, S.A.	11	Χ	2	7	7	40.00	75.00	66.67	60.00				25.00	33.33
2012		9	Χ	4	6	9	33.33	75.00	33.33	16.67	25.00	66.67	50.00		
2014		5	Χ	11	5	2	57.14	100.00	80.00	14.29		20.00	28.57		
2013	PROSEGUR, COMPAÑÍA DE SEGURIDAD, S.A.	5	Χ	11	6	2	42.86	50.00	60.00	42.86	25.00	20.00			
2012		6	Χ	11	7	2	28.57	25.00	40.00	28.57	50.00	40.00	28.57		

		Number of	Evacutiva	Board comm	ittees: Numbe	er of meetings	%	of independe	ents	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	Number of board meetings	Executive committee?	Executive committee	Audit committee	Nomination committee	Executive committee	Audit committee	Nomination committee	Executive committee	Audit committee	Nomination committee		Audit committee	Nomination committee
2014		8			7	4		100.00	100.00						
2013	TESTA INMUEBLES EN RENTA, S.A.	7			6	3		100.00	100.00						
2012		8			7	3		66.67	66.67		33.33	33.33			
2014		8			5	4		20.00	66.67		60.00	33.33			
2013	VIDRALA, S.A.	8			5	4		40.00	33.33					60.00	66.67
2012		8			6	3		40.00	33.33		60.00	66.67			
2014		11	Χ	10	10	4		100.00	100.00				33.33		
2013	VISCOFAN, S.A.	12	Χ	12	10	7	66.67	100.00	100.00	33.33					
2012		12	Χ	13	10	9	66.67	100.00	100.00				33.33		
2014		12			8	5		33.33	33.33		66.67	66.67			
2013	ZARDOYA OTIS, S.A.	12			8	2		33.33	33.33					66.67	66.67
2012		11			8	2		33.33	33.33		66.67	66.67			
2014		7	Χ	6	7	8		50.00	66.67		25.00	33.33	66.67		
2013	ZELTIA, S.A.	7	Χ	6	7	7	33.33	50.00	66.67	66.67	25.00			25.00	33.33
2012		8	Χ	7	6	11	33.33	50.00	66.67		25.00	33.33	66.67	25.00	

		Re	elated-party	transactions				General	meetings				oce clauses or officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014		3,078				3	80.9	0.5	80.5	0.0			Board
2013	ALMIRALL, S.A.	2,580				1	86.1	0.7	85.4				Board
2012		2,482				2	84.7	0.4	84.3	0.0			Board
2014						5	100.0	100.0					
2013	APPLUS SERVICES, S.A.												
2012													
2014	ATRESMEDIA CORPORACIÓN DE MEDIOS DE	347,130				1	85.3	0.0	71.1	14.2	400		Board
2013	COMUNICACIÓN, S.A.	268,568				1	75.8	0.1	67.7	8.0	400	2	Board
2012	Comorner on a surface of the surface	77,953				1	71.6	0.1	65.5	6.0	400		Board
2014		162,334	10,795		63,995	1	87.0	53.9	33.1				Board
2013	CIE AUTOMOTIVE, S.A.	12,500	2,037		65,154	1	77.8	75.4	2.4				Board
2012			5,679			1	80.2	78.9	1.3				Board
2014	COMPAÑÍA DE DISTRIBUCIÓN INTEGRAL	407,533			608,070	1	100.0		100.0				Board
2013	LOGISTA HOLDINGS, S.A.												
2012													
2014	CONSTRUCCIONES Y AUXILIAR DE					1	73.6	46.4	27.3		100		
2013	FERROCARRILES, S.A					1	71.2	48.6	22.6		100		
2012						1	68.3	29.6	38.7		100		
2014		19,177	3,600	2,722		1	94.4	59.6	34.7		25		Board
2013	CORPORACIÓN FINANCIERA ALBA, S.A.	201,713		2,586		1	93.1	59.2	33.9		25	7	Board
2012		142,520		20,543		1	82.6	60.8	21.8		25	5	Board
2014		17,940			179	1	83.9	45.6	38.3		400		Board
2013	DURO FELGUERA, S.A.	21,521				1	84.7	21.8	62.9		400	2	Board
2012		45				1	78.1	30.4	47.6		400	3	Board
2014		4,327	11,959			1	71.0	5.3	65.7				Board
2013	EBRO FOODS, S.A.	4,147	12,058			1	65.4	1.7	63.7				
2012		4,896	14,858			1	65.2	10.9	54.3			2	Board
2014						1	76.5	3.4	73.1		10		Board
2013	ELECNOR, S.A.					1	73.7	2.9	70.8		10		
2012						1	70.8	2.8	68.0		10		

		R	elated-party t	transactions				General	meetings				or officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014			1,182			1	69.7	5.3	64.4				Board
2013	ENCE ENERGÍA Y CELULOSA, S.A.	19	738			1	67.7	8.3	59.4			5	Board
2012		31,656	3,629			2	61.8	3.5	58.3			2	Board
2014		42,186	3,660	499,991		1	82.5	66.5	16.1		250		Board
2013	GRUPO CATALANA OCCIDENTE, S.A.	41,243	3,450	556,142		1	76.0	67.7	7.6	0.6	250		Board
2012		10		582,499		1	76.0	67.2	8.8		250	8	Board
2014					4,420	1	68.4	1.4	67.0		55.060		
2013	HISPANIA ACTIVOS INMOBILIARIOS, S.A.												
2012													Board
2014		21,191				3	65.1	39.8	25.3		50		Board
2013	INMOBILIARIA COLONIAL, S.A.	179,783				1	80.1	54.0	26.1		50	3	Board
2012		219,089				1	90.0	84.1	6.0		50	3	Board
2014			7,033		22	1	90.4	67.1	23.3	0.0			Board
2013	LABORATORIOS FARMACÉUTICOS ROVI, S.A.		6,220		1,175	1	89.3	67.7	18.2	3.5			Board
2012			5,828			1	83.1	68.5	14.6	0.0			Board
2014		1,300				1	78.5	2.1	74.7	1.6			Board
2013	LIBERBANK, S.A.	2,517	416			3	91.5	0.0	90.5	1.0		13	
2012													
2014		12,926	622	43,099		1	79.1	65.3	13.8		300		
2013	MELIA HOTELS INTERNATIONAL S.A.	12,459	22,909	115,213		1	75.4	67.4	8.0		300		
2012		12,398	52,618			1	75.0	70.5	4.5		300		
2014			44			8	100.0	100.0			500		Board
2013	MERLIN PROPERTIES, SOCIMI, S.A.												
2012													
2014		67,010		3,445		1	73.9	20.4	53.3	0.2			Board
2013	NH HOTEL GROUP, S.A.	181,520		14,760		1	80.5	0.4	80.1	0.0		4	Board
2012		288,219	101,229	4,394		1	72.6	32.1	40.5	0.0		5	Board

		Re	elated-party 1	transactions				General	meetings				or officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014		2,315,853	90	33,701		1	48.3	25.5	22.8		60		Board
2013	PROMOTORA DE INFORMACIONES, S.A.		2,717	123,719	21,912	2	43.2	29.3	13.9		60	10	Board
2012			2,652	191,033		1	63.5	38.4	25.1	0.0	60	10	Board
2014		1,297	3,891			1	86.3	55.9	30.4		617.125		Board
2013	PROSEGUR, COMPAÑÍA DE SEGURIDAD, S.A.	1,297	3,891			1	77.7	55.9	21.7		617.125		Board
2012		4,333				1	73.5	65.9	7.6		617.125		Board
2014		121,489				1	99.5	99.5	0.0				
2013	TESTA INMUEBLES EN RENTA, S.A.				63,141	1	99.6	99.5	0.0			1	
2012						1	99.5	99.5	0.0			2	
2014						1	87.4	33.5	53.9				Board
2013	VIDRALA, S.A.		153			1	89.8	14.6	75.2			1	Board
2012			232			1	85.8	12.3	73.5			1	Board
2014						1	76.4	1.2	36.9	38.3	1.000		Board
2013	VISCOFAN, S.A.					1	77.7	1.5	31.5	44.7	1.000		
2012						1	75.8	6.7	46.1	22.9	1.000	2	Board
2014		18,273		183,169		1	70.3	61.7	8.6				
2013	ZARDOYA OTIS, S.A.	19,894		159,036		2	72.0	64.7	7.3				
2012		21,300		165,154		1	70.4	64.5	6.0				
2014			352		62	1	41.1	26.0	15.1		100		Board
2013	ZELTIA, S.A.		478		61,963	1	39.6	25.7	13.8	0.1	100		
2012			673			1	39.2	17.6	21.5	0.1	100	1	

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits	•	pendent directors 2 years	Secretary-Board		
		chairmanshin	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			Χ						Χ	Х
2013	ALMIRALL, S.A.		Χ						Χ	X
2012			Χ						X	X
2014			Χ						X	X
2013	APPLUS SERVICES, S.A.									
2012										
2014	ATRESMEDIA CORPORACIÓN DE MEDIOS		X						X	Х
2013	DE COMUNICACION, S.A.		X						X	X
2012	DE COMONICACION, S.A.		X						X	X
2014					X				X	X
2013	CIE AUTOMOTIVE, S.A.				X				X	X
2012			Χ		X				X	X
2014	COMPAÑÍA DE DISTRIBUCIÓN INTEGRAL		Χ	X				X	X	X
2013	LOGISTA HOLDINGS, S.A.									
2012	EGGISTATIOEDINGS, S.A.									
2014	CONSTRUCCIONES Y AUXILIAR DE		X						X	X
2013	FERROCARRILES, S.A		X						X	X
2012	TEIMOCHMILES, S.A.		Χ						X	X
2014			X					X	X	X
2013	CORPORACIÓN FINANCIERA ALBA, S.A.		X					X	X	X
2012			X					X	X	X
2014			X						X	X
2013	DURO FELGUERA, S.A.		X						X	X
2012			X						Х	X
2014			X						X	X
2013	EBRO FOODS, S.A.		Χ						Χ	X
2012			X						X	X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		pendent directors 2 years	Secretary-Board member	External advice for directors	
		chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			Х					Х	Χ	Х
2013	ELECNOR, S.A.							X	X	X
2012			X					X	X	X
2014			X	X	Х				X	X
2013	ENCE ENERGÍA Y CELULOSA, S.A.		X	Х	X				X	X
2012			X	Х	Х				X	X
2014			X					X	X	X
2013	GRUPO CATALANA OCCIDENTE, S.A.		Χ					X	X	X
2012			Χ					X	X	X
2014			X			X	7		X	X
2013	HISPANIA ACTIVOS INMOBILIARIOS, S.A.									
2012										
2014			X						X	X
2013	INMOBILIARIA COLONIAL, S.A.		Χ						X	X
2012			X						X	X
2014	LABORATORIOS FARMACÉUTICOS		Χ						X	X
2013	ROVI, S.A.		X						X	X
2012			X						X	X
2014			X					X	X	X
2013	LIBERBANK, S.A.		X					X	X	X
2012										
2014		X	X					X	X	X
2013	MELIA HOTELS INTERNATIONAL S.A.	X	Χ					X	X	X
2012		X	Χ					X	X	X
2014			X			X	6		X	X
2013	MERLIN PROPERTIES, SOCIMI, S.A.									
2012										
2014			X	X	X				X	X
2013	NH HOTEL GROUP, S.A.		X	X	X				X	X
2012			X	X	X				X	X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits	•	pendent directors 2 years	Secretary-Board		Time to prepare
	·	chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			Х						Χ	X
2013	PROMOTORA DE INFORMACIONES, S.A.		Χ						Χ	X
2012			Χ						Χ	X
2014	PROSEGUR, COMPAÑÍA DE		Χ						Χ	X
2013	SEGURIDAD, S.A.		Χ						Χ	X
2012	SEGONIDAD, S.A.		X						Χ	X
2014			Χ	X	Χ				Χ	X
2013	TESTA INMUEBLES EN RENTA, S.A.		Χ	X	X				X	X
2012			X	X	X				X	X
2014					X				X	X
2013	VIDRALA, S.A.				X				X	X
2012			X	X	X				X	X
2014			X						X	X
2013	VISCOFAN, S.A.		X						Χ	X
2012			X						Χ	X
2014			X						Χ	X
2013	ZARDOYA OTIS, S.A.		Χ						Χ	X
2012			Χ						Χ	X
2014			Χ		Χ				Χ	Χ
2013	ZELTIA, S.A.				Χ				Χ	Χ
2012					Χ				Χ	X

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		5,566			41.73	29.36	28.91				
2013	ADOLFO DOMÍNGUEZ, S.A.	5,566			41.73	33.27	25.00				
2012		5,566	1.41		41.73	33.27	25.01				
2014		19,397	5.00		6.90	26.58	65.89	0.44	0.63		
2013	ADVEO GROUP INTERNATIONAL, S.A.	18,473			6.72	19.08	74.14	0.46	0.06		
2012		18,473			7.01	26.02	66.42		0.55		
2014		121,514			46.42	43.46	9.67		0.45		
2013	ALZA REAL ESTATE, S.A.	121,514			50.61	39.31	9.63	1.85	0.45		
2012		121,514			50.61	39.31	9.51	1.85	0.57		
2014		2,207	-95.00		20.29	3.60	74.69		1.42		
2013	AMPER, S.A.	44,135	15.28		24.10	10.65	63.60		1.65		
2012		38,286	18.15		23.26	36.02	38.49		2.23		
2014		360,060				73.44	26.28		0.28		
2013	AXIARE PATRIMONIO SOCIMI, S.A.										
2012		12.205			41.70	53.79	4.48		0.03		
2014	AVCO CRUBO INIMAGRIJI IA RIO CA	13,385									
2013	AYCO GRUPO INMOBILIARIO, S.A.	13,385			91.69	3.80	4.48		0.03		
2012		13,385			91.70	21.01	8.27		0.03		
2014	AZKOVENI C A	15,121			18.75	31.81	45.45		3.99		
2013	AZKOYEN, S.A.	15,121			19.07	35.83	41.43		3.67		
2012		15,121	-9.78		19.08	49.16	27.78		3.98		
2014	DADÁN DE LEVICA	2,727	-9.78		45.65 41.63	21.09 24.58	27.86		5.40 4.78		
2013	BARÓN DE LEY, S.A.	3,023					29.01				
2012		3,023			41.67	37.13	20.45		0.75		
2014	DIOCEA DOLL C A	13,848			0.20	37.68	62.11		0.01		
2013	BIOSEARCH, S.A.	13,848			0.04	37.68	62.27		0.01		
2012		13,848		07.00	0.03	51.38	48.57		0.01		
2014	DODECAC DII DAÍNIAC CA	16,790		87.98		93.90	6.06		0.04		
2013		16,790		87.98		93.90	6.06		0.04		
2012		16,790		87.98		93.90	6.06		0.04		

				% capital held	Percenta	age distribution of	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		4,039			41.55	22.28	34.96		1.21		
2013	BODEGAS RIOJANAS, S.A.	4,039			41.84	9.43	47.77		0.96		
2012		4,080			42.06	6.36	50.60		0.98		
2014		52,447			65.06		34.94				
2013	CARTERA INDUSTRIAL REA, S.A.	52,447	10.00		74.35	7.47	18.18				
2012		47,679			68.42	8.22	23.36				
2014		19,835			73.17	16.00	6.79		4.04	80.25	
2013	CEMENTOS MOLINS, S.A.	19,835			73.17	15.85	7.28		3.70	80.11	
2012		19,835			73.17	15.85	7.98		3.00	80.11	
2014	CEMENTOS PORTLAND	77,680	36.53	77.90	0.17	77.90	20.29		1.64		
2013	VALDERRIVAS, S.A.	56,896		69.82	69.82		27.74		2.44		
2012	VALDERRIVAS, S.A.	56,896		69.83	70.02		27.54		2.44		
2014		1,631			40.25	28.00	31.42		0.33		
2013	CLÍNICA BAVIERA, S.A.	1,631			40.24	25.00	34.75		0.01		
2012		1,631			39.41	25.00	35.45		0.14		
2014		11,007		63.77	69.04		30.26		0.70		
2013	CODERE, S.A.	11,007		63.77	69.13		30.42		0.45		
2012		11,007		63.77	69.13	5.33	25.28		0.27		
2014	COMPAÑÍA DE INVERSIONES	2,759			2.25	89.17	8.58				
2013	MOBILIARIAS BARCINO, S.A.	2,759			27.97	61.27	10.76				
2012	MOBILIARIAS BARCINO, S.A.	2,759			0.66	89.20	10.14				
2014	COMPAÑÍA ESDAÑOLA DE VIVIENDAS EN	6,976			25.81	68.11	5.76		0.32		
2013	— COMPANIA ESPANOLA DE VIVIENDAS EN — — ALOLIILER S.A. —	6,976			25.74	68.15	5.90		0.21		
2012		6,976			25.74	68.04	6.17		0.05		
2014	4 3 COMPAÑÍA LEVANTINA DE EDIFICACIÓN — Y OBRAS PÚBLICAS, S.A.	9,844			48.25	25.97	24.29		1.49		
2013		9,844			59.51	17.85	21.15		1.49		
2012		9,844			59.51	14.71	24.29		1.49		

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014	COMPAÑÍA LOGÍSTICA DE	84,070			30.00	69.15	0.85				
2013	HIDROCARBUROS CLH, S.A.	84,070			35.00	64.15	0.85				
2012	HIDROCARBOROS CLH, S.A.	84,070			35.00	60.00	5.00				
2014	COMPAÑÍA VINÍCOLA DEL NORTE DE	3,415	-0.14		79.39	5.28	15.33				
2013	ESPAÑA, S.A.	3,420			65.79	18.76	15.31		0.14		
2012	ESFAINA, S.A.	3,420			65.03	18.21	16.62		0.14		
2014		438,778	-24.00		19.01	40.11	40.88			54.91	
2013	DEOLEO, S.A.	577,339	12.83		18.00	43.45	38.55				
2012		511,692			25.57	33.42	41.01			11.43	
2014	DESARROLLOS ESPECIALES DE SISTEMAS	894			55.44	23.51	21.04		0.01		
2013		894			55.44	4.52	40.03		0.01		
2012	DE ANCLAJES, S.A.	894			56.37	32.54	11.09				
2014		48,838			0.07	52.67	46.94		0.32		
2013	DINAMIA CAPITAL PRIVADO, S.A., SCR	48,838			0.07	52.30	47.31		0.32		
2012		48,838			0.07	61.13	38.48		0.32		
2014		4,294	226.61	67.52	67.53	15.00	17.47			75.00	
2013	DOGI INTERNATIONAL FABRICS, S.A.	1,315		40.03	30.63	9.27	60.10			5.44	
2012		6,574			30.63	9.27	60.10			5.44	
2014		12,018			54.19	4.44	38.17		3.20		
2013	ECOLUMBER, S.A.	12,018			52.37	5.09	37.45		5.09		
2012		12,018			45.07	19.67	30.18		5.09		
2014		33,685	4.90		0.04		99.96				
2013	ERCROS, S.A.	32,111	5.45		0.04		99.96				
2012		30,450	0.87		0.04		99.96				
2014		23,504	6.95		1.85		96.84		1.31		
2013	FAES FARMA, S.A.	21,978	7.30		1.44		97.45		1.11		
2012		20,482			1.80		97.10		1.11		
2014		140,004			42.23	12.59	45.18				
2013	FERSA ENERGÍAS RENOVABLES, S.A.	140,004			41.38	12.39	45.11		1.12		
2012		140,004			44.19	16.67	38.02		1.12		

				% capital held	Percenta	nge distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		1,522			0.42	67.34	30.94		1.30		
2013	FINANZAS E INVERSIONES VALENCIANAS, S.A.	1,522			0.42	63.43	34.85		1.30		
2012		1,522			0.39	68.44	29.87		1.30		
2014		112,629			27.59	47.99	24.21	0.07	0.21	54.92	
2013	FLUIDRA, S.A.	112,629			32.26	43.72	23.78	0.07	0.24	59.59	
2012		112,629			40.30	38.81	20.55	0.06	0.34	59.63	
2014		5,519		81.00	81.00	14.69	4.31				
2013	FUNESPAÑA, S.A.	5,519		63.80	74.88	20.42	4.70			81.00	
2012		5,519	28.55	63.80	80.61	14.69	4.70			81.00	
2014	GENERAL DE ALOUILER DE	6,862	50.08		11.61	13.41	73.75	0.27	1.23		
2013	GENERAL DE ALQUILER DE MAQUINARIA, S.A.	4,572			18.99	30.41	48.75	0.27	1.85		
2012	MAQUINANIA, 3.A.	4,572			33.63	30.11	34.42	0.27	1.85		
2014	_	1,951		48.29	49.19	27.07	23.74				
2013	GRUPO EMPRESARIAL SAN JOSÉ, S.A.	1,951		48.29	48.66	27.07	24.27				
2012		1,951		48.29	48.65	27.06	24.28				
2014	_	69,253	-26.11		14.08	5.00	79.27		1.65	22.67	
2013	GRUPO EZENTIS, S.A.	93,731	70.76		25.18	6.47	66.25		2.10	15.19	
2012		54,891	8.63		9.70	14.89	70.47		4.93	9.33	
2014		6,748			2.99	28.07	63.79		5.15		
2013	IBERPAPEL GESTIÓN, S.A.	6,748			3.09	20.55	76.20		0.16		
2012		6,748			3.48	14.03	82.33		0.15		
2014	INDO INTERNACIONAL S A	1,336				39.33	60.53		0.14		
2013	INDO INTERNACIONAL, S.A (EN LIQUIDACIÓN)	1,336				30.33	69.53		0.14		
2012		1,336			34.63	8.50	56.73		0.14		
2014		33,944			36.88	8.98	47.65		6.49		
2013	INMOBILIARIA DEL SUR, S.A.	33,944			34.31	17.79	41.57		6.33		
2012		33,944			33.54	12.79	48.61		5.06		

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		45,092		78.77	80.07		16.82		3.11		
2013	INVERFIATC, S.A.	45,092		78.77	80.08		16.81		3.11		
2012		45,092		78.77	79.89		17.01		3.11		
2014		7,554			30.00	45.44	24.56				
2013	INVERPYME, S.A.(EN LIQUIDACIÓN)	7,554			30.00	45.44	24.56				
2012		7,554			44.18	31.86	23.96				
2014		3,905	-72.60		37.13	32.64	30.16		0.07		
2013	INYPSA INFORMES Y PROYECTOS, S.A.	14,250			48.01	24.94	26.92		0.13		
2012		14,250			56.08	24.94	18.70		0.28		
2014	LA SEDA DE RARCELONA S.A	36,269				40.00	60.00				
2013	LA SEDA DE BARCELONA, S.A. (EN LIQUIDACIÓN)	36,269			0.01	40.00	59.99				
2012		36,269			25.37	14.77	59.86				
2014		126,428	284.62	74.00	86.96		12.69		0.35		
2013	LABORATORIO REIG JOFRE, S.A.										
2014		80,060			0.06	43.88	54.73		1.33		
2013	LAR ESPAÑA REAL ESTATE SOCIMI, S.A.										
2012											
2014		10,957			21.20	57.03	16.99		4.78		
2013	LIBERTAS 7, S.A.	10,957			21.20	57.03	16.99		4.78		
2012		10,957			21.20	58.62	15.43		4.76		
2014		9,600			28.72		61.46		9.82		
2013	LINGOTES ESPECIALES, S.A.	9,600			39.28		60.24		0.48		
2012		9,600			39.22	3.57	57.21				
2014		5,250	-9.01		66.66	18.95	14.39				
2013	LIWE ESPAÑOLA, S.A.	5,770			60.66	17.24	13.09		9.01		
2012		5,770			60.65	17.24	13.01		9.09		
2014	MINERALES Y PRODUCTOS	4,639			34.25	22.24	38.12		5.39		
2013	MINERALES Y PRODUCTOS 3 DERIVADOS S A	4,639			28.03	28.46	42.66		0.85		
2012		4,639			28.03	28.46	42.67		0.85		

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		24,900			19.33	50.99	24.76	0.39	4.92		
2013	MIQUEL Y COSTAS & MIQUEL, S.A.	24,900			19.53	43.92	34.62	0.39	1.93		
2012		24,900			37.85	34.12	26.11		1.93		
2014		8,579			47.70	39.94	12.35		0.01		
2013	MOBILIARIA MONESA, S.A.	8,579			65.74	19.93	14.32		0.01		
2012		8,579			65.74	19.93	14.33				
2014		30,000	100.00	82.00	0.35	77.99	19.66		2.00		Χ
2013	MONTEBALITO, S.A.	15,000		48.88	1.98	56.31	38.46		3.25		
2012		15,000		59.81	29.01	32.22	36.65		2.12		
2014		56,974			21.12	35.29	42.92		0.67		
2013	NATRA, S.A.	56,974			40.85	8.05	50.43		0.67	12.04	
2012		56,974			46.05	6.91	46.31		0.74	12.03	
2014		9,853			32.85		66.52		0.63		
2013	NICOLÁS CORREA, S.A.	9,853			32.84		66.53		0.63		
2012		9,853			32.84	12.75	53.78		0.63		
2014		2,435	-98.75		23.73	46.99	29.28				
2013	NYESA VALORES CORPORACIÓN, S.A.	194,795			21.06	49.66	29.28			50.76	
2012		194,795			21.06	42.97	35.97			50.76	
2014		180,045	4.00		7.10	52.48	37.56		2.86		
2013	PAPELES Y CARTONES DE EUROPA, S.A.	173,120			7.40	50.37	40.65		1.58		
2012		173,120			7.10	54.54	36.12		2.24		
2014		172,426				32.39	67.61				
2013	PESCANOVA, S.A.	172,426			5.86	28.88	65.26				
2012											
2014		4,337			17.77	42.90	38.16		1.17		
2013	PRIM, S.A.	4,337			17.73	32.86	47.38		2.03		
2012		4,337			12.75	30.76	54.27		2.22		

				% capital held	Percenta	age distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		14,636	7.73		32.87	18.92	48.15		0.06		
2013	QUABIT INMOBILIARIA, S.A.	13,586	6.13		36.95	23.16	39.82		0.07		
2012		12,801			42.14	24.58	33.21		0.07		
2014		73,769			0.15	61.84	37.81		0.20	57.67	
2013	REALIA BUSINESS, S.A.	73,769	10.81		0.15	70.89	28.58		0.38	57.67	
2012		66,570			0.17	72.71	26.71		0.42	57.67	
2014		18,312		44.97	58.20	5.38	36.27		0.15		
2013	RENTA 4 BANCO, S.A.	18,312		48.14	60.29	8.27	31.19		0.25		
2012		18,312		49.18	61.27	2.09	32.73		3.91		
2014		32,889	20.57		34.15	21.81	43.61		0.43		
2013	RENTA CORPORACIÓN REAL ESTATE, S.A.	27,277			51.02	5.51	42.86		0.61		
2012		27,277			51.06	5.51	42.82		0.61		
2014		2,922		70.27	71.78	4.30	17.67		6.25		
2013	REYAL URBIS, S.A.	2,922		70.27	72.39	4.30	17.06		6.25		
2012		2,922		70.27	72.39	9.06	12.30		6.25		
2014		597		50.75	51.20	43.31	5.49				
2013	S.A. RONSA	597		54.83	55.28	39.23	5.49				
2012		597		85.92	86.37	3.02	10.61				
2014	SAINT CROIX HOLDING INMOBILIER,	267,577			50.07	46.89	3.04				
2013	SOCIMI, S.A.										
2012	3001111, 331.										
2014		2,015	-98.10		1.92	12.41	85.67				
2013	SERVICE POINT SOLUTIONS, S.A.	105,906			0.10	4.13	95.77	0.10			
2012		105,906			12.26	11.82	75.77		0.14		
2014		7,799			10.29	12.65	73.09		3.97		
2013	SNIACE, S.A.	7,799			10.29	12.65	73.09		3.97		
2012		7,799			10.33	22.64	63.03		4.00		
2014	SOCIEDAD ANÓNIMA HULLERA VASCO-	24,706			6.61	40.71	51.28		1.40		
2013	SOCIEDAD ANONIMA HULLERA VASCO- I FONESA	24,706			6.61	40.71	51.47		1.21		
2012		24,706			6.60	40.61	51.58		1.21		

				% capital held	Percenta	nge distribution o	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014	SOLARIA ENERGÍA Y	1,045	4.82	59.55	0.75	59.55	38.42		1.28		
2013		997		62.42	0.79	62.42	35.31		1.48		
2012	MEDIOAMBIENTE, S.A.	997		62.42	0.79	62.42	35.31		1.48		
2014		26,948		97.02		97.02	2.98			97.02	
2013	SOTOGRANDE, S.A.	26,948		97.02		97.02	2.98				
2012		26,948		97.02		97.02	2.98				
2014	TECNOCOM, TELECOMUNICACIONES	37,513			62.32		33.97	0.40	3.71		
2013		37,513			61.92		34.06		4.02		
2012	Y ENERGÍA, S.A.	37,513			57.21		38.73		4.06		
2014		300		76.50	2.99	76.50	20.51				
2013	TR HOTEL JARDÍN DEL MAR, S.A.	300		76.50	2.99	76.50	20.51				
2012		300			2.99	76.50	20.51				
2014		132,979			0.22	35.67	61.75		2.36	17.85	
2013	TUBACEX, S.A.	132,979	122.22		17.90	14.94	64.80		2.36		
2012		59,840			32.13	5.00	60.51		2.36		
2014		17,468			1.73	49.88	48.20		0.19		
2013	TUBOS REUNIDOS, S.A.	17,468			1.75	50.47	46.51		1.27	16.59	
2012		17,468			2.14	50.46	46.02		1.38	10.22	
2014		3,907		52.25	11.64	88.02	0.34				
2013	UNIÓN CATALANA DE VALORES, S.A.	3,907		52.25	11.64	88.02	0.34				
2012		3,907		52.25	11.64	88.03	0.34				
2014		25,915			14.64	58.96	24.02		2.38		
2013		25,915			7.77	65.71	24.69		1.83		
2012		25,915			7.77	65.71	24.69		1.83		
2014		142,200		79.06	79.06	4.19	11.63		5.12	158.12	
2013	URALITA, S.A.	142,200		79.06	79.07	4.19	11.62		5.12	79.06	
2012		142,200		79.06	84.07	4.99	5.82		5.12	79.06	

				% capital held	Percenta	ige distribution of	f capital				
Year	Companies	Share capital (thousand euros)	% increase in capital in the year	by controlling shareholder (Art. 4 of Securities Market Law)	% capital owned by board	% capital owned by other signif. shareholders	Rest of capital	% capital represented by directors' share options	% treasury stock	% capital affected by shareholder agreements and concerted actions	Restrictions on the exercise of voting rights
2014		3,022	-66.00		22.82	45.77	30.73		0.68	32.46	
2013	URBAR INGENIEROS, S.A.	8,888	363.77		36.75	40.80	22.39		0.06		
2012		1,916			41.49	22.56	35.57		0.38		
2014		22,789	32.59		9.47	24.73	65.80				
2013	URBAS GRUPO FINANCIERO, S.A.	17,187	100.14		16.52		83.48				
2012		8,588			6.92		93.08				
2014	VÉRTICE TRESCIENTOS SESENTA	23,627			0.13	34.47	58.59		6.81		
2013		23,627				29.50	63.69		6.81		
2012	— GRADOS, S.A.	102,258			34.39	22.05	36.25		7.32		
2014	4	24,994			51.62	6.54	38.74	0.27	3.10	11.18	
2013		24,994			53.60		43.30	0.27	3.10	5.02	
2012		24,994			59.96		36.95	0.27	3.10	5.02	

					ge of each co to total boar			•	distribution of director		•	n director nbers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	chairman and chief executive	on the boards of other listed companies
2014		7	2		42.86	42.86	28.57	28.57	28.57	14.29				14.29
2013	ADOLFO DOMÍNGUEZ, S.A.	7	2		42.86	42.86	28.57	42.86	28.57					14.29
2012		7	2		42.86	42.86	28.57	42.86	28.57			1		14.29
2014		9		55.56	44.44	44.44	11.11	77.78	11.11				Χ	33.33
2013	ADVEO GROUP INTERNATIONAL, S.A.	9		55.56	44.44	44.44	11.11	77.78	11.11			2	Χ	33.33
2012		11			36.36	27.27	9.09	72.73	9.09	9.09	3	2	Χ	36.36
2014		7			42.86	42.86	14.29	14.29	42.86	28.57		1		14.29
2013	ALZA REAL ESTATE, S.A.	8	1		37.50	37.50	25.00	25.00	37.50	12.50			X	
2012		8	1		37.50	37.50	25.00	25.00	37.50	12.50	1	1	Χ	
2014		5	1		60.00	60.00	20.00	20.00	60.00		4	6		20.00
2013	AMPER, S.A.	7			42.86	42.86	14.29	42.86	42.86			3	X	14.29
2012		10			40.00	40.00	10.00	40.00	50.00		5	5	Χ	30.00
2014		5			60.00	60.00	20.00	20.00	60.00		5	1	Χ	20.00
2013	AXIARE PATRIMONIO SOCIMI, S.A.													
2014		3		66.67	66.67		33.33	33.33	33.33			3	Х	
2013	AYCO GRUPO INMOBILIARIO, S.A.	6	1	50.00	50.00	0.00	16.67	66.67	16.67				Х	0.00
2012		6			50.00	0.00	16.67	66.67	16.67		3	2	Х	0.00
2014		8	1		37.50	37.50		50.00	37.50	12.50	1	1	Х	
2013	AZKOYEN, S.A.	8			37.50	37.50	0.00	50.00	25.00	25.00		1	Х	12.50
2012		9			33.33	33.33	11.11	55.56	22.22	11.11			Х	11.11
2014		6			50.00	50.00	50.00		50.00		2	1		
2013	BARÓN DE LEY, S.A.	5			60.00	60.00	40.00	0.00	60.00					20.00
2012		5			60.00	60.00	40.00	0.00	60.00			1		20.00
2014		9		33.33	33.33	33.33		44.44	55.56		2	2	X	11.11
2013	BIOSEARCH, S.A.	9		33.33	33.33	33.33	0.00	55.56	44.44				Х	22.22
2012		9		33.33	33.33	33.33	0.00	55.56	44.44		5	3	Χ	22.22

		Total	Women		ge of each co			-	distribution of director		•	in director mbers	Separation of powers between	% directors on the boards
Year	Companies	directors	directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	g Outgoing	chairman and chief executive	of other listed companies
2014		5	1		60.00	60.00	60.00	20.00	20.00				Х	
2013	BODEGAS BILBAÍNAS, S.A.	5	1		60.00	60.00	0.60	0.20	0.20				X	0.00
2012		5	1		60.00	60.00	60.00	20.00	20.00				Χ	0.00
2014	_	9	1		33.33	44.44	11.11	66.67	22.22				Χ	11.11
2013	BODEGAS RIOJANAS, S.A.	9	1		33.33	44.44	11.11	55.56	22.22	11.11			Χ	11.11
2012		9	1		33.33	44.44	11.11	55.56	22.22	11.11	1	1	Χ	11.11
2014	CARTERA INDUSTRIAL REA, S.A.	16	4		18.75	18.75	6.25	75.00	18.75		1	1	Χ	31.25
2013		16	3		6.25	18.75	0.06	0.69	0.19	0.06	1		X	29.41
2012		15	1		13.33	20.00	6.67	73.33	20.00			1	X	33.33
2014	_	12	2		33.33	41.67	8.33	75.00	16.67				X	8.33
2013	CEMENTOS MOLINS, S.A.	12	2		33.33	41.67	8.33	75.00	16.67				X	8.33
2012		12	2		33.33	41.67	8.33	75.00	16.67		2	2	X	8.33
2014	-	13	5	53.85	38.46	38.46	7.69	76.92	15.38			1		53.85
2013	CEMENTOS PORTLAND VALDERRIVAS, S.A.	14	5	42.86	28.57	35.71	7.14	78.57	14.29		5	5		50.00
2012		14	4	50.00	35.71	35.71	7.14	64.29	21.43	7.14	3	4		35.71
2014	-	10			40.00	40.00	20.00	50.00	30.00		1			20.00
2013	CLÍNICA BAVIERA, S.A.	9			44.44	44.44	22.22	44.44	33.33					0.00
2012		9			44.44	44.44	22.22	44.44	33.33					0.00
2014	-	10	1		40.00		30.00	30.00	20.00	20.00				
2013	CODERE, S.A.	10	1		40.00	0.00	30.00	30.00	40.00					0.00
2012		10	1		40.00	50.00	30.00	30.00	40.00		1			0.00
2014	COMPAÑÍA DE INVERSIONES MOBILIARIAS	3	1		33.33	66.67	33.33		66.67					
2013	BARCINO, S.A.	3	1		66.67	100.00	33.33	0.00	66.67		1	3		0.00
2012		5			60.00	60.00	20.00	0.00	60.00	20.00				0.00
2014	COMPAÑÍA ESPAÑOLA DE VIVIENDAS EN	5	1		60.00	60.00		80.00	20.00				Х	
2013	3 — ALOUJI FR. S.A. —	5	1		60.00	60.00	0.00	80.00	20.00				X	0.00
2012		5	1		80.00	60.00	0.00	80.00	20.00		1	2	Х	0.00
2014	COMPANIA LEVANTINA DE EDIFICACION 3 Y OBRAS PÚBLICAS, S.A.	5	1		60.00	60.00	20.00	60.00	20.00		1	1	Х	
2013		5	1		60.00	60.00	20.00	80.00			1	2	X	
2012		6	1		50.00	50.00	16.67	66.67	16.67			1	Х	16.67

		Takal	W		ge of each co to total boar			-	distribution of director		•	in director nbers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	on the boards of other listed companies
2014	COMPAÑÍA LOGÍSTICA DE	21	1		23.81	19.05	4.76	90.48	4.76		9	9	Χ	4.76
2013	HIDROCARBUROS CLH, S.A.	21	1		23.81	19.05	4.76	90.48	4.76		2	1	Χ	4.76
2012	THERECALDONOS CEIT, 53 C.	20	1		25.00	20.00	5.00	95.00	0.00		3	3		5.00
2014	COMPAÑÍA VINÍCOLA DEL NORTE DE	8	1		37.50	37.50	25.00	62.50	12.50		1	1	Χ	37.50
2013	ESPAÑA, S.A.	8	1		37.50	37.50	25.00	62.50	12.50				Χ	12.50
2012	ESI AIVA, S.A.	8	1		37.50	37.50	25.00	50.00	25.00				Χ	25.00
2014		12	2		25.00	33.33	8.33	75.00	16.67		9	14	Χ	16.67
2013	DEOLEO, S.A.	17		41.18	29.41	29.41	5.88	82.35	5.88	5.88	4	2	Χ	41.18
2012		15		40.00	26.67	33.33	6.67	80.00	6.67	6.67	6	6	Χ	46.67
2014	DESARROLLOS ESPECIALES DE SISTEMAS	13		46.15	23.08	30.77	7.69	53.85	30.77	7.69			Χ	
2013	DE ANCLAJES, S.A.	13		46.15	23.08	30.77	7.69	53.85	30.77	7.69			Χ	0.00
2012	DE ANCEAJES, S.A.	13		46.15	23.08	30.77	7.69	53.85	38.46				Χ	0.00
2014		8			50.00	50.00		37.50	37.50	25.00			Χ	62.50
2013	DINAMIA CAPITAL PRIVADO, S.A., SCR	8			50.00	50.00		37.50	50.00	12.50	2	1	Χ	62.50
2012		7			42.86	42.86		42.86	42.86	14.29	1	3	X	28.57
2014		5			60.00			80.00	20.00		5	7	X	
2013	DOGI INTERNATIONAL FABRICS, S.A.	7			42.86		28.57	28.57	28.57	14.29			Χ	14.29
2012		7			42.86		28.57	28.57	28.57	14.29	1	1	Χ	14.29
2014		7			57.14			85.71	14.29				Χ	
2013	ECOLUMBER, S.A.	7			42.86			85.71	14.29		2	1	Χ	
2012		6	1		50.00			100.00					Χ	
2014		5			60.00	60.00	20.00		60.00	20.00				20.00
2013	ERCROS, S.A.	5			60.00	40.00	20.00		60.00	20.00				20.00
2012		5			60.00	40.00	20.00		60.00	20.00				20.00
2014		10	1		30.00	30.00	20.00	40.00	40.00					10.00
2013	FAES FARMA, S.A.	10	1		30.00	30.00	20.00	40.00	40.00		3	2		
2012		9	1		44.44	44.44	22.22	44.44	33.33			1		

		Total	Women		ge of each co			_	distribution of director		•	n director nbers	Separation of powers between	% directors
Year	Companies	directors	directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	chairman and chief executive	of other listed companies
2014		10		50.00	30.00	30.00		70.00	30.00				Χ	40.00
2013	FERSA ENERGÍAS RENOVABLES, S.A.	10		50.00	30.00	30.00		70.00	30.00		1	2	Χ	30.00
2012		11		45.45	27.27	27.27		63.64	36.36		1	1	Χ	
2014	FINANZAS E INVERSIONES	4	1		75.00	75.00		25.00	75.00				Х	25.00
2013	VALENCIANAS, S.A.	4	1		75.00	75.00		25.00	75.00				Χ	25.00
2012	VILLIVEINIUNIS, S.A.	4	1		75.00	75.00		25.00	75.00				Χ	25.00
2014		9		66.67	55.56	44.44	11.11	55.56	33.33		1	1	X	
2013	FLUIDRA, S.A.	9		66.67	33.33	33.33	11.11	55.56	33.33			1	Χ	
2012		10		60.00	30.00	30.00	10.00	60.00	30.00		1	1	X	
2014		6	2	33.33	66.67	50.00	16.67	50.00	33.33		3	6	X	
2013	FUNESPAÑA, S.A.	9	2	44.44	44.44	44.44	33.33	44.44	22.22				X	
2012		9	2	44.44	44.44	44.44	33.33	44.44	22.22		3	3	X	
2014	GENERAL DE ALQUILER DE	7	1		42.86	42.86	14.29	42.86	42.86		1	2		
2013	MAQUINARIA, S.A.	8	2		37.50	37.50	12.50	50.00	37.50		1	2		
2012		9	2		33.33		11.11	55.56	33.33					11.11
2014		9	1	33.33	33.33	44.44	44.44	11.11	33.33	11.11	2	2		
2013	GRUPO EMPRESARIAL SAN JOSÉ, S.A.	9	1	33.33	33.33	44.44	44.44	11.11	44.44		2	1		22.22
2012		8	1	50.00	37.50	50.00	37.50		62.50		3	7		37.50
2014		10	2		30.00	50.00	30.00	20.00	40.00	10.00	2	1		
2013	GRUPO EZENTIS, S.A.	9	1		33.33	33.33	22.22	22.22	33.33	22.22	2	2		
2012		9	1		33.33	33.33	22.22	11.11	44.44	22.22	5	4		33.33
2014		8	1		37.50	37.50	12.50	12.50	75.00		1			12.50
2013	IBERPAPEL GESTIÓN, S.A.	7	1		42.86	42.86	14.29	14.29	71.43			1		14.29
2012		8	1		37.50	37.50	12.50	12.50	75.00					12.50
2014	INDO INTERNACIONAL, S.A	1			100.00		100.00						X	
2013	(EN LIQUIDACIÓN)	1			100.00	100.00	100.00				1	6	X	
2012	(2.1.2.2010)(0.14)	6			50.00	50.00	16.67	50.00	33.33				Х	
2014		15			33.33	33.33	6.67	73.33	20.00		2	6		
2013	INMOBILIARIA DEL SUR, S.A.	19			26.32	26.32	5.26	57.89	31.58	5.26				
2012		19			26.32	26.32	5.26	57.90	31.58	5.26	1	1		

		T. 1			ge of each co to total boar			•	distribution of director		_	n director bers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	on the boards of other listed companies
2014		10	1		30.00	30.00	20.00	50.00	30.00		1	1		
2013	INVERFIATC, S.A.	10	1		30.00	30.00	20.00	50.00	30.00		1			10.00
2012		9	1		33.33	33.33	22.22	44.44	33.33					11.11
2014		3	1					100.00					Χ	
2013	INVERPYME, S.A.(EN LIQUIDACIÓN)	3	1					100.00			2	4	Χ	
2012		5		60.00	60.00			60.00	40.00			1	Χ	
2014		7			42.86	42.86		71.43	28.57			1	Χ	14.29
2013	INYPSA INFORMES Y PROYECTOS, S.A.	8			37.50	37.50		75.00	25.00				Χ	25.00
2012		8			37.50	37.50		75.00	25.00			1	Χ	37.50
2014	LA SEDA DE BARCELONA, S.A.	2			50.00	50.00				100.00	2	5	Χ	
2013	(EN LIQUIDACIÓN)	5			60.00	60.00		40.00	40.00	20.00	3	6	Χ	20.00
2012	(EN EIQUIDACION)	8			37.50	50.00	12.50	37.50	37.50	12.50	1	3	Χ	12.50
2014		9	2		33.33	33.33		44.44	55.56		10	9	Χ	
2013	LABORATORIO REIG JOFRE, S.A.													
2014		5			60.00	60.00		20.00	80.00		5		Χ	20.00
2013	LAR ESPAÑA REAL ESTATE SOCIMI, S.A.													
2012														
2014		6	2		50.00	50.00	16.67	50.00	33.33				Χ	33.33
2013	LIBERTAS 7, S.A.	6	2		50.00	50.00	16.67	50.00	33.33				Χ	33.33
2012		6	2		50.00	50.00	16.67	50.00	33.33			1	Χ	33.33
2014		10	1		30.00		20.00	40.00	40.00			1		
2013	LINGOTES ESPECIALES, S.A.	11	1		27.27		18.18	45.46	36.36					
2012		11	1		27.27		18.18	54.55	27.27			1		
2014		5			60.00		60.00			40.00			Χ	
2013	LIWE ESPAÑOLA, S.A.	5			60.00		60.00			40.00				
2012		5			60.00		60.00			40.00				

		Total	Women		ge of each co			_	distribution of director		-	n director nbers	Separation of powers	% directors
Year	Companies	Total directors	directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	of other listed companies
2014	MINERALES Y PRODUCTOS	6	1		33.33	50.00	16.67	83.33			2	3		
2013	DERIVADOS, S.A.	7	1		42.86	42.86	14.29	71.43		14.29				
2012	DERIVADOS, S.A.	7	1		42.86	42.86	14.29	71.43	14.29					
2014		10			60.00	60.00	30.00	20.00	40.00	10.00				10.00
2013	MIQUEL Y COSTAS & MIQUEL, S.A.	10			60.00	60.00	30.00	20.00	40.00	10.00	1	2		10.00
2012		11			63.64	54.55	27.27	36.36	27.27	9.09	2			
2014		8		50.00	37.50	37.50		75.00	25.00			1	Χ	
2013	MOBILIARIA MONESA, S.A.	9		44.44	33.33	33.33		77.78	22.22				Χ	
2012		9		44.44	33.33			77.78	22.22				Χ	
2014		7	1	42.86	42.86	42.86	14.29	28.57	57.14		3	4	Χ	
2013	MONTEBALITO, S.A.	8	1	37.50	25.00	25.00		62.50	37.50		4	5	Χ	
2012		9	1	33.33	33.33	33.33		66.67	33.33		2	2	Х	
2014		9	2		22.22	33.33	11.11	55.56	22.22	11.11	1	4	Х	
2013	NATRA, S.A.	12	2		25.00	25.00	8.33	66.67	16.67	8.33	1	1	Х	8.33
2012		12	2		25.00	33.33	8.33	75.00	16.67		2	1	X	16.67
2014		6	2		50.00	50.00	16.67	50.00	33.33					
2013	NICOLÁS CORREA, S.A.	6	2		50.00	16.67	16.67	50.00	33.33					
2012		6	2		50.00	50.00	16.67	50.00	33.33		1			
2014		5			60.00	60.00	40.00	20.00	20.00	20.00				
2013	NYESA VALORES CORPORACIÓN, S.A.	5			60.00	60.00	40.00	20.00	20.00	20.00				
2012		5			60.00	60.00	40.00	20.00	20.00	20.00	1	1		
2014		9	2	44.44	33.33	33.33	44.44	11.11	11.11	33.33			Χ	22.22
2013	PAPELES Y CARTONES DE EUROPA, S.A.	9	2	44.44	33.33	33.33	44.44	11.11	11.11	33.33			Χ	22.22
2012		9	2	44.44	33.33	33.33	44.44	11.11	33.33	11.11	2	2	Χ	
2014		4			75.00		25.00	50.00	25.00		2	5	Χ	50.00
2013	PESCANOVA, S.A.	7	1		14.29	14.29		42.86	57.14		3	9	Χ	28.57
2012														
2014		6			50.00	50.00	16.67	16.67	50.00	16.67				16.67
2013	PRIM, S.A.	6			50.00	33.33	33.33	16.67	50.00			1		16.67
2012		7			42.86	42.86	28.57	14.29	57.14		3	2		

					ge of each co to total boar			•	distribution of director		Change in dire		Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming Out	going	between chairman and chief executive	on the boards of other listed companies
2014		4	1	75.00	75.00	75.00	25.00	25.00	50.00					
2013	QUABIT INMOBILIARIA, S.A.	4	1	75.00	75.00		25.00	25.00	50.00			2		
2012		6	1	50.00	50.00		16.67	33.33	50.00			1		
2014		10	4	80.00	60.00	60.00	20.00	60.00	20.00					30.00
2013	REALIA BUSINESS, S.A.	10	4	80.00	60.00	60.00	20.00	60.00	20.00					60.00
2012		10	4	80.00	60.00	60.00	20.00	60.00	20.00		1	5		60.00
2014		12	1	41.67	25.00	25.00	33.33	16.67	41.67	8.33			Χ	8.33
2013	RENTA 4 BANCO, S.A.	12	1	41.67	25.00	25.00	33.33	16.67	41.67	8.33	1			8.33
2012		11	1	45.45	27.27	27.27	36.36	9.09	45.45	9.09	1			9.09
2014		7	1		42.86	42.86	28.57	14.29	28.57	28.57				
2013	RENTA CORPORACIÓN REAL ESTATE, S.A.	7	1		42.86	42.86	42.86	14.29	28.57	14.29		1		
2012		8	1		37.50	37.50	37.50	12.50	37.50	12.50				
2014		6	1		66.67		50.00	16.67	33.33			1		
2013	REYAL URBIS, S.A.	7	1		57.14		42.86	28.57	28.57					
2012		7	1		57.14	42.86	42.86	28.57	28.57			1		
2014		4	2		75.00	75.00	50.00		50.00					75.00
2013	S.A. RONSA	4	2		75.00	75.00	50.00		50.00					75.00
2012		4	2		75.00	75.00	50.00		50.00		1	1		75.00
2014	SAINT CROIX HOLDING INMOBILIER,	5	1		60.00	60.00	20.00		80.00		5			20.00
2013	SOCIMI, S.A.													
2012	SOCIIVII, S.A.													
2014		6	2		50.00	50.00	33.33	33.33	33.33		4	2		
2013	SERVICE POINT SOLUTIONS, S.A.	4	1		25.00		50.00	25.00	25.00		3	6	Χ	
2012		7			42.86	42.86	42.86	28.57	28.57		2	4	Χ	28.57
2014		5		40.00	60.00	20.00	40.00	20.00	40.00			1		
2013	SNIACE, S.A.	6		33.33	50.00	33.33	33.33	16.67	50.00			2		
2012		8		25.00	37.50	25.00	25.00	25.00	50.00		1	2		

		Total	Women		ge of each co			_	distribution of director		•	in director nbers	Separation of powers between	% directors
Year	Companies	directors	directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	g Outgoing	chairman and chief executive	of other listed companies
2014	SOCIEDAD ANÓNIMA HULLERA VASCO-	8	1	37.50	37.50	37.50	37.50		25.00	37.50				
2013	LEONESA	8	1	37.50	37.50	37.50	37.50		25.00	37.50				
2012	LEONESA	8	1	37.50	37.50	37.50	37.50		25.00	37.50	1	1		
2014	SOLARIA ENERGÍA Y MEDIOAMBIENTE,	4			75.00	75.00		75.00	25.00				Х	
2013	S.A.	4			75.00	75.00		75.00	25.00			1	Χ	
2012	J.M.	5			60.00	60.00		60.00	40.00				Χ	
2014		6			66.67	66.67	16.67	33.33	50.00		3	3	X	16.67
2013	SOTOGRANDE, S.A.	6			50.00	50.00		50.00	50.00		1	1	X	16.67
2012		6			16.67	50.00		50.00	50.00		2	2	X	
2014	TECNOCOM, TELECOMUNICACIONES Y	11		54.55	36.36	36.36	18.18	36.36	36.36	9.09	1	1		18.18
2013	ENERGÍA, S.A.	11		45.45	36.36	36.36	18.18	36.36	36.36	9.09				36.36
2012	Energy 33 c	11		54.55	27.27	36.36	18.18	45.46	36.36			1		36.36
2014		5	2		60.00	40.00	40.00	20.00	40.00					
2013	TR HOTEL JARDÍN DEL MAR, S.A.	5	2		60.00	40.00	40.00	20.00	40.00				X	
2012		5	2		60.00	40.00	40.00	20.00	40.00		1	1	X	
2014		11	1		36.36	27.27	9.09	27.27	54.55	9.09	2	2	X	36.36
2013	TUBACEX, S.A.	11	1		27.27	36.36	9.09	27.27	54.55	9.09	1	2	X	54.55
2012		12	1		25.00	25.00	8.33	41.67	50.00		2	2		58.33
2014		11	1	54.55	36.36	36.36		54.55	18.18	27.27	1		X	18.18
2013	TUBOS REUNIDOS, S.A.	10	1	60.00	30.00	40.00		60.00	20.00	20.00	2	3	X	10.00
2012		11		54.55	36.36	36.36	9.09	54.55	27.27	9.09			X	27.27
2014		6	2		66.67		16.67	66.67	16.67					16.67
2013	UNIÓN CATALANA DE VALORES, S.A.	6	2		66.67		16.67	66.67	16.67				X	16.67
2012		6	2		66.67		16.67	66.67	16.67		1			16.67
2014		6			50.00	50.00	16.67	66.67	16.67		1	1	X	16.67
2013	UNIÓN EUROPEA DE INVERSIONES, S.A.	6			50.00	50.00	16.67	50.00	33.33				Х	16.67
2012		6			50.00	50.00	16.67	50.00	33.33		1	2	X	33.33
2014		5			80.00	60.00	40.00	20.00	40.00		1	4		
2013	URALITA, S.A.	8			37.50	37.50	62.50	25.00	12.50		1	1		
2012		8			37.50	37.50	50.00	37.50	12.50			1		12.50

					ge of each co to total boar			_	distribution of director		•	in director nbers	Separation of powers	% directors
Year	Companies	Total directors	Women directors	Executive committee	Audit committee	Audit committee	Executive	Proprietary external	Independent external	Other external	Incoming	Outgoing	between chairman and chief executive	on the boards of other listed companies
2014		4			50.00	50.00		50.00	25.00	25.00	4	6	Χ	
2013	URBAR INGENIEROS, S.A.	6			66.67	50.00	16.67	33.33	33.33	16.67	5	6	Χ	
2012		7	2	28.57	42.86	42.86	14.29	42.86	42.86		4	4	Χ	
2014		6	1	33.33	50.00	33.33	33.33		33.33	33.33	2	4		
2013	URBAS GRUPO FINANCIERO, S.A.	8	2	25.00	37.50	37.50	25.00	25.00	25.00	25.00		1		
2012		9	1		33.33	33.33	11.11	11.11	11.11	66.67	1	1		
2014	VÉRTICE TRESCIENTOS SESENTA	5			60.00	60.00	20.00		60.00	20.00	1	1		
2013	GRADOS, S.A.	5	1		60.00	60.00			100.00		2	8	Χ	
2012	GRADOS, S.A.	11			27.27	27.27	18.18	36.36	45.45		6	8		9.09
2014		12	1	58.33	33.33	41.67	8.33	66.67	25.00				Χ	25.00
2013	VOCENTO, S.A.	12	1	58.33	33.33	41.67	8.33	66.67	25.00		1	1	Χ	25.00
2012		12	1	58.33	33.33	41.67	8.33	66.67	25.00		11	15	Χ	16.67

Post			Number of	Executive	Board comm	ittees: Numbe	er of meetings	%	of independe	ents	% of p	proprietary di	rectors	% of	executive dire	ectors
Part	Year	Companies			Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination
ADOLFO DOMÍNGUEZ, SA. 66 5 5 0.00 33.33 66.67 0.00 0.0			J		committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee
Part	2014		7			5			33.33	66.67		33.33	33.33			
2014 ADVEO GROUP INTERNATIONAL, S.A. 3	2013	ADOLFO DOMÍNGUEZ, S.A.	6			5	5	0.00	33.33	66.67	0.00	0.00	0.00	0.00	66.67	33.33
ADVEO GROUP INTERNATIONAL, S.A. 8	2012		7			6	5		33.33	66.67		66.67	33.33			
2012	2014		7	Χ	11	5	4		25.00		80.00	75.00	100.00	20.00		
2014	2013	ADVEO GROUP INTERNATIONAL, S.A.	8	Χ	5	7	5	0.00	25.00	0.00	20.00	0.00	0.00	80.00	75.00	100.00
ALZA REAL ESTATE, S.A. 7	2012		8			7	8		25.00			75.00	100.00			
2012 8	2014		7			2	1		100.00	66.67						
11	2013	ALZA REAL ESTATE, S.A.	7			4	1		66.67	100.00					33.33	
Marker	2012		8			5	2		66.67	100.00		33.33				
13	2014		11			14	6		33.33	100.00		33.33			33.33	
2014	2013	AMPER, S.A.	11			5	3	0.00	66.67	66.67	0.00	0.00	0.00	0.00	33.33	33.33
2013 AXIARE PATRIMONIO SOCIMI, S.A. 2012 2014 6	2012		13		4	6	6		25.00	75.00		50.00	25.00			
2012 2014 2016 2017 2018 2019	2014		8			1	1		100.00	100.00						
2014 ACC GRUPO INMOBILIARIO, S.A. 9 X 3 1 0.00 33.33 0.00 33.33 0.00 0.00 66.67 66.67 0.00	2013	AXIARE PATRIMONIO SOCIMI, S.A.														
AYCO GRUPO INMOBILIARIO, S.A. 9 X 3 1 0.00 33.33 0.00 33.33 0.00 0.00 66.67 66.67 0.00 2012 14	2012															
2012 14	2014		6	Χ		1			50.00		50.00	50.00		50.00		
2014 AZKOYEN, S.A. 16 4 4 66.67 33.33 33.33 33.33 33.33 66.67 2012 18 5 2 0.00 33.33 0.00 0.00 0.00 0.00 33.33 66.67 2012 18 5 3 33.33 66.67 66.67 66.67 33.33 66.67 33.33 66.67 33.33 66.67 33.33 66.67 33.33 66.67 33.33 66.67 33.33 66.67 66.67 33.33 66.67 33.33 66.67 33.33 66.67 33.33 66.67 33.33 66.67 33.33 33.33 33.33 33.33 33.33 33.33 33.33 33.33 33.33 33.33 30.00 0.00	2013	AYCO GRUPO INMOBILIARIO, S.A.	9	Χ	3	1		0.00	33.33	0.00	33.33	0.00	0.00	66.67	66.67	0.00
2013 AZKOYEN, S.A. 17 5 2 0.00 33.33 0.00 0.00 0.00 0.00 33.33 66.67 2012 18 5 3 33.33 66.67 66.67 66.67 66.67 33.33 2014 5 5 2 100.00 100.00 0.00 <td>2012</td> <td></td> <td>14</td> <td></td> <td></td> <td>1</td> <td>0</td> <td></td> <td>33.33</td> <td></td> <td></td> <td>66.67</td> <td></td> <td></td> <td></td> <td></td>	2012		14			1	0		33.33			66.67				
2012 18 5 3 33.33 66.67 66.67 33.33 2014 5 5 2 100.00 100.00 0.00	2014		16			4	4		66.67	33.33		33.33	33.33			
2014 2015 2016 2016 2017 2017 2018	2013	AZKOYEN, S.A.	17			5	2	0.00	33.33	0.00	0.00	0.00	0.00	0.00	33.33	66.67
Name	2012		18			5	3		33.33			66.67	66.67			33.33
2012 5 5 1 100.00 100.00 100.00 100.00 66.67 2014 2014 2014 2014 2014 2015 <th< td=""><td>2014</td><td></td><td>5</td><td></td><td></td><td>5</td><td>2</td><td></td><td>100.00</td><td>100.00</td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	2014		5			5	2		100.00	100.00						
2014 7 X 4 5 33.33 100.00 100.00 66.67 9 0.00 0.00 0.00 0.00 66.67 0.00 0.00 0.00 0.00 66.67 0.00 0.00 0.00 0.00 66.67 0.00<	2013	BARÓN DE LEY, S.A.	4			4	1	0.00	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00
2013 BIOSEARCH, S.A. 6 X 6 S 2 33.33 100.00 100.00 0.00 0.00 0.00 66.67 0.00 0.00 2012 6 X 6 5 5 33.33 100.00 100.00 66.67	2012		5			5	1		100.00	100.00						
2012 6 X 6 5 5 33.33 100.00 100.00 66.67 2014 4 1 33.33 33.33 33.33 33.33 66.67 2013 BODEGAS BILBAÍNAS, S.A. 4 2 0.00 33.33 0.00 33.33 66.67 0.00 33.33 0.00 33.33 66.67 0.00 33.33 0.00 33.33 0.00 33.33 66.67 0.00 33.33 0.00 33.33 0.00 33.33 0.00 33.33 0.00 33.33 0.00 0.00 33.33 0.00 0.00 33.33 0.00 0.00 33.33 0.00 0.00 33.33 0.00 0.00 33.33 0.00 0.00 33.33 0.00 0.0	2014		7	Х	4	5		33.33	100.00	100.00	66.67					
2014 4 1 33.33 33.33 33.33 33.33 66.67 2013 BODEGAS BILBAÍNAS, S.A. 4 2 0.00 33.33 0.00 33.33 66.67 0.00 33.33 0.00 33.33 66.67 0.00 33.33 0.00 33.33 33.33 33.33 33.33 33.33 66.67 66.67 50.00 50.00 33.33 66.67 66.67 50.00 50.00 33.33 66.67 66.67 66.67 50.00 0.00 33.33 66.67 66.67 66.67 66.67 50.00 0.00 33.33 66.67	2013	BIOSEARCH, S.A.	6	Х	6	5	2	33.33	100.00	100.00	0.00	0.00	0.00	66.67	0.00	0.00
2013 BODEGAS BILBAÍNAS, S.A. 4 2 0.00 33.33 0.00 33.33 66.67 0.00 33.33 0.00 2012 5 1 0 33.33 33.33 33.33 33.33 33.33 66.67 2014 7 5 1 66.67 50.00 50.00 33.33 0.00 0.00 50.00 2013 BODEGAS RIOJANAS, S.A. 7 5 1 0.00 66.67 50.00 0.00 33.33 0.00 0.00 50.00	2012		6	Х	6	5	5	33.33	100.00	100.00	66.67					
2012 5 1 0 33.33 33.33 33.33 33.33 66.67 2014 7 5 1 66.67 50.00 50.00 33.33 33.33 50.00 33.33 50.00 30.00 30.00 50.00<	2014		4			1			33.33	33.33		33.33			33.33	66.67
2014 7 5 1 66.67 50.00 50.00 33.33 2013 BODEGAS RIOJANAS, S.A. 7 5 1 0.00 66.67 50.00 0.00 33.33 0.00 0.00 50.00	2013	BODEGAS BILBAÍNAS, S.A.	4			2		0.00	33.33	33.33	0.00	33.33	66.67	0.00	33.33	0.00
2013 BODEGAS RIOJANAS, S.A. 7 5 1 0.00 66.67 50.00 0.00 33.33 0.00 0.00 0.00 50.00	2012		5			1	0		33.33	33.33		33.33			33.33	66.67
	2014		7			5	1		66.67	50.00			50.00		33.33	
2012 7 5 1 66.67 50.00 50.00 33.33	2013	BODEGAS RIOJANAS, S.A.	7			5	1	0.00	66.67	50.00	0.00	33.33	0.00	0.00	0.00	50.00
	2012		7			5	1		66.67	50.00			50.00		33.33	

		Number of	Executive	Board comm	ittees: Numbe	er of meetings	%	of independe	ents	% of ₁	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings	committee?	Executive committee	Audit committee	Nomination committee									
2014		7			5	1		66.67	66.67			33.33			
2013	CARTERA INDUSTRIAL REA, S.A.	7			5	4	0.00	100.00	66.67	0.00	0.00	0.00	0.00	0.00	33.33
2012		9			6	2		50.00	66.67		50.00	33.33			
2014		12			6	9		50.00			50.00	100.00			
2013	CEMENTOS MOLINS, S.A.	15			7	5		50.00						50.00	100.00
2012		15			8	7		50.00			50.00	100.00			
2014		9	Χ		6	9		20.00	20.00	85.71	80.00	80.00	14.29		
2013	CEMENTOS PORTLAND VALDERRIVAS, S.A.	9	Χ	2	8	7		25.00	20.00	16.67			83.33	75.00	80.00
2012		12	X	2	7	7		40.00	20.00	71.43	60.00	80.00	14.29		
2014		7			5	5		75.00	75.00		25.00	25.00			
2013	CLÍNICA BAVIERA, S.A.	6			4	4	0.00	75.00	75.00	0.00	0.00	0.00	0.00	25.00	25.00
2012		7			5	5		75.00	75.00		25.00	25.00			
2014		23			9			25.00			25.00				
2013	CODERE, S.A.	18			14			75.00						25.00	
2012		10			10	9		75.00	60.00		25.00	40.00			
2014	COMPAÑÍA DE INVERSIONES MOBILIARIAS	7			6	1			50.00					100.00	50.00
2013	BARCINO, S.A.	6			4		0.00	100.00	66.67	0.00	0.00	33.33	0.00	0.00	0.00
2012	Difficility, 3.7.	6			4	0		66.67	66.67						
2014	COMPAÑÍA ESPAÑOLA DE VIVIENDAS	8			3	1		33.33			66.67	100.00			
2013	EN ALQUILER, S.A.	8			3	1	0.00	33.33	0.00	0.00	0.00	0.00	0.00	66.67	100.00
2012	LIVILEGOILLING S.A.	10			2	1		25.00			75.00	100.00			
2014	COMPAÑÍA LEVANTINA DE EDIFICACIÓN	13			7	4		33.33	33.33		66.67	66.67			
2013	Y OBRAS PÚBLICAS, S.A.	11			8	3	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	100.00
2012	1 0517/3 1 05210/3, 3.71.	15			6	1		33.33			66.67	100.00			
2014	COMPAÑÍA LOGÍSTICA DE HIDROCARBUROS	11			6	6		20.00			80.00	100.00			
2013	CLH, S.A.	11			5	8	0.00	20.00	0.00	0.00	0.00	0.00	0.00	80.00	100.00
2012	CEIT, S.J. C.	12			3	5					100.00	100.00			
2014	COMPAÑÍA VINÍCOLA DEL NORTE DE	8			4	2		33.33	33.33		66.67	66.67			
2013	ESPAÑA, S.A.	7			4	1	0.00	0.00	33.33	0.00	0.00	0.00	0.00	100.00	66.67
2012	LSI / N.Y. J. M.	8			4	2		33.33	66.67		66.67	33.33			

		Number of	F	Board comm	ittees: Numbe	er of meetings	%	of independe	ents	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings	Executive committee?	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination
		J		committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee
2014		17			7	20		33.33	25.00		66.67	75.00			
2013	DEOLEO, S.A.	9	Χ	7	9	9		20.00		14.29			85.71	60.00	80.00
2012		12	Χ	6	8	8		25.00		83.33	50.00	80.00	16.67		
2014	DESARROLLOS ESPECIALES DE SISTEMAS	8	Χ	4	6	3		66.67	25.00	83.33	33.33	50.00	16.67		
2013	DE ANCLAJES, S.A.	6	Χ	2	5	4	0.00	66.67	25.00	16.67	0.00	0.00	83.33	33.33	50.00
2012	DE ANCLAJES, S.A.	7	Χ	7	5	3		66.67	50.00	83.33	33.33	50.00	16.67		
2014		11			6	6		75.00	75.00		25.00	25.00			
2013	DINAMIA CAPITAL PRIVADO, S.A., SCR	8			7	7	0.00	75.00	75.00	0.00	0.00	0.00	0.00	25.00	25.00
2012		9			6	6		66.67	66.67		33.33	33.33			
2014		12			2			33.33			66.67				
2013	DOGI INTERNATIONAL FABRICS, S.A.	9			2		0.00	66.67	0.00	0.00	33.33	0.00	0.00	0.00	0.00
2012		4			1	0		66.67						33.33	
2014		10			4			25.00			75.00				
2013	ECOLUMBER, S.A.	10			2		0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	0.00
2012		9			2	0					100.00				
2014		10			4	2		66.67	100.00						
2013	ERCROS, S.A.	12			4	2	0.00	33.33	100.00	0.00	33.33	0.00	0.00	0.00	0.00
2012		7			4	2		33.33	100.00					33.33	
2014		11			5	6		66.67	66.67		33.33	33.33			
2013	FAES FARMA, S.A.	11			6	5		66.67	66.67					33.33	33.33
2012		8			8	5		75.00	75.00		25.00	25.00			
2014		13	Х	13	7	4	40.00	66.67	66.67	60.00	33.33	33.33			
2013	FERSA ENERGÍAS RENOVABLES, S.A.	8	Χ	10	6	3	40.00	66.67	66.67	0.00	0.00	0.00	60.00	33.33	33.33
2012		13	Х	11	7	1	40.00	66.67	66.67	60.00	33.33	33.33			
2014	FINANZAS E INVERSIONES	4			3			100.00	100.00						
2013		4			4	1	0.00	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00
2012	VALENCIANAS, S.A.	4			3	1		100.00	100.00						
2014		7	Χ	5	5	5	16.67	40.00	50.00	66.67	60.00	50.00	16.67		
2013	FLUIDRA, S.A.	7	Х	5	7	6	16.67	33.33	66.67	16.67	0.00	0.00	66.67	66.67	33.33
2012		6	Х	6	5	6	16.67	33.33	66.67	66.67	66.67	33.33	16.67		
2014		8	Χ	7	6	4		50.00	66.67	50.00	50.00	33.33	50.00		
2013	FUNESPAÑA, S.A.	7	X	7	6	2	0.00	50.00	50.00	75.00	0.00	25.00	25.00	50.00	25.00
2012		10	X		4	2		50.00	50.00	25.00	50.00	25.00	75.00		25.00

		Number of	Executive	Board comm	ittees: Numbe	r of meetings	%	of independe	ents	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings	committee?	Executive committee	Audit committee	Nomination committee	Executive committee	Audit committee	Nomination committee	Executive committee	Audit committee	Nomination committee		Audit committee	Nomination committee
2014	GENERAL DE ALQUILER DE	7			4	4		66.67	66.67		33.33	33.33			
2013		7			4	4	0.00	66.67	66.67	0.00	0.00	0.00	0.00	33.33	33.33
2012	MAQUINARIA, S.A.	8			4	0		66.67			33.33				
2014		13	Χ	5	6	3	33.33	100.00	75.00				66.67		25.00
2013	GRUPO EMPRESARIAL SAN JOSÉ, S.A.	8	Χ	13	5	3	33.33	100.00	75.00	66.67	0.00	25.00	0.00	0.00	0.00
2012		6	Χ	4	6	4	100.00	100.00	75.00				100.00		25.00
2014		19			11	7		100.00	60.00			20.00			
2013	GRUPO EZENTIS, S.A.	17			11	7	0.00	100.00	66.67	0.00	0.00	0.00	0.00	0.00	0.00
2012		13			13	10		100.00	66.67			33.33			
2014		11			6	3		66.67	100.00		33.33				
2013	IBERPAPEL GESTIÓN, S.A.	11			5	3	0.00	66.67	100.00	0.00	0.00	0.00	0.00	33.33	0.00
2012		11			6	5		66.67	100.00		33.33				
2014	INDO INTERNACIONAL, S.A														
2013	(EN LIQUIDACIÓN)	10			4	2	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2012	(EN LIQUIDACION)	13			5	3		33.33	33.33		66.67	66.67			
2014		14			12	7		40.00	60.00		60.00	40.00			
2013	INMOBILIARIA DEL SUR, S.A.	11			11	3	0.00	60.00	60.00	0.00	0.00	0.00	0.00	40.00	40.00
2012		14			10	3		60.00	60.00		40.00	40.00			
2014		4			5	2		66.67	66.67		33.33	33.33			
2013	INVERFIATC, S.A.	4			5	2	0.00	66.67	66.67	0.00	0.00	0.00	0.00	33.33	33.33
2012		4			6	2		66.67	66.67		33.33	33.33			
2014		10													
2013	INVERPYME, S.A. (EN LIQUIDACIÓN)	11					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2012		5	Χ		1	0		66.67		100.00	33.33				
2014		12			8	4		66.67	66.67		33.33	33.33			
2013	INYPSA INFORMES Y PROYECTOS, S.A.	13			8	3	0.00	66.67	66.67	0.00	0.00	0.00	0.00	33.33	33.33
2012		11			7	5		66.67	66.67		33.33	33.33			
2014	LA SEDA DE BARCELONA, S.A.	3				1									
2013	(EN LIQUIDACIÓN)	45			9	12	0.00	66.67	66.67	0.00	0.00	0.00	0.00	0.00	0.00
2012	(EN LIQUIDACION)	14			9	6		33.33	75.00		33.33	25.00			

		Number of	Executive	Board comm	ittees: Numbe	er of meetings	%	of independe	ents	% of p	oroprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings		Executive committee	Audit committee	Nomination committee									
2014		15			4			66.67	66.67		33.33	33.33			
2013	LABORATORIO REIG JOFRE, S.A.														
2012															
2014		15			5	5		66.67	66.67		33.33	33.33			
2013	LAR ESPAÑA REAL ESTATE SOCIMI, S.A.														
2012															
2014		8			4	2		66.67	66.67		33.33	33.33			
2013	LIBERTAS 7, S.A.	9			4	2	0.00	66.67	66.67	0.00	0.00	0.00	0.00	33.33	33.33
2012		10			5	2		66.67	66.67		33.33	33.33			
2014		4			4			100.00							
2013	LINGOTES ESPECIALES, S.A.	4			4		0.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2012		4			4	0		100.00							
2014		6			4									33.33	
2013	LIWE ESPAÑOLA, S.A.	6			5		0.00	0.00	0.00	0.00	33.33	0.00	0.00	0.00	0.00
2012		6			5	0								33.33	
2014		12			2	2					100.00	66.67			33.33
2013	MINERALES Y PRODUCTOS DERIVADOS, S.A.	12			4	2	0.00	0.00	0.00	0.00	0.00	33.33	0.00	66.67	66.67
2012		12			4	2		33.33			66.67	66.67			33.33
2014		13			7	3		33.33	33.33		16.67	16.67		50.00	33.33
2013	MIQUEL Y COSTAS & MIQUEL, S.A.	12			6	2	0.00	33.33	33.33	0.00	50.00	33.33	0.00	16.67	16.67
2012		12			6	4		28.57	16.67		28.57	33.33		42.86	33.33
2014		5	Χ	11	11	11	50.00	66.67	66.67	50.00	33.33	33.33			
2013	MOBILIARIA MONESA, S.A.	6	Χ	12	11	11	50.00	66.67	66.67	0.00	0.00	0.00	50.00	33.33	33.33
2012		8	Χ	23	12	0	50.00	66.67		50.00	33.33				
2014		9	Χ			1		66.67	100.00	66.67	33.33		33.33		
2013	MONTEBALITO, S.A.	8	Χ		3	1	0.00	100.00	100.00	0.00	0.00	0.00	100.00	0.00	0.00
2012		13	Χ	2	4	4	33.33	66.67	66.67	66.67	33.33	33.33			
2014		12			5	3		50.00	66.67		50.00	33.33			
2013	NATRA, S.A.	6			5	3	0.00	33.33	66.67	0.00	0.00	0.00	0.00	66.67	33.33
2012		12			5	3		33.33	50.00		66.67	50.00			
2014		11			2	2		66.67	66.67		33.33	33.33			
2013	NICOLÁS CORREA, S.A.	10			3	3	0.00	66.67	100.00	0.00	0.00	0.00	0.00	33.33	0.00
2012		10			2	1		66.67	66.67		33.33	33.33			

		Number of	Executive	Board comm	ittees: Numbe	r of meetings	%	of independe	ents	% of ₁	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	board meetings	committee?	Executive	Audit	Nomination		Audit	Nomination	Executive	Audit	Nomination	Executive	Audit	Nomination
				committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee	committee
2014		11			6	1		33.33	33.33		33.33	33.33			
2013	NYESA VALORES CORPORACIÓN, S.A.	7			5	1	0.00	33.33	33.33	0.00	0.00	0.00	0.00	33.33	33.33
2012		8			5	1		33.33	33.33		33.33	33.33			
2014		6	Χ	19	7	6				25.00		33.33	50.00	33.33	33.33
2013	PAPELES Y CARTONES DE EUROPA, S.A.	6	Χ	20	5	5	0.00	0.00	0.00	50.00	33.33	33.33	25.00	0.00	33.33
2012		5	Χ	18	7	7	25.00	33.33	33.33	25.00		33.33	50.00	33.33	33.33
2014		26			3			33.33			66.67				
2013	PESCANOVA, S.A.	15			4		0.00	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00
2012															
2014		11			8	5		66.67	33.33			33.33		33.33	33.33
2013	PRIM, S.A.	11			9	5	0.00	66.67	0.00	0.00	33.33	50.00	0.00	0.00	50.00
2012		19			9	9		66.67	33.33			33.33		33.33	33.33
2014		18	Χ		10	10	33.33	66.67	66.67	33.33	33.33	33.33	33.33		
2013	QUABIT INMOBILIARIA, S.A.	16	Χ	1	8		33.33	66.67	0.00	33.33	0.00	0.00	33.33	33.33	0.00
2012		10	Χ		9	4	33.33	66.67		33.33	33.33		33.33		
2014		14	Χ	9	8	6		33.33	33.33	75.00	66.67	66.67	25.00		
2013	REALIA BUSINESS, S.A.	16	Χ	7	10	5		33.33	33.33	25.00			75.00	66.67	66.67
2012		13	Χ	9	8	5		33.33	33.33	75.00	66.67	66.67	25.00		
2014		13	Χ		7	6	80.00	100.00	100.00				20.00		
2013	RENTA 4 BANCO, S.A.	13	Χ		5	7	80.00	100.00	100.00	20.00	0.00	0.00	0.00	0.00	0.00
2012		14	Х	11	7	5	80.00	100.00	100.00				20.00		
2014		10			4	4		66.67	66.67						33.33
2013	RENTA CORPORACIÓN REAL ESTATE, S.A.	9			4	7	0.00	66.67	66.67	0.00	33.33	33.33	0.00	0.00	0.00
2012		7			5	5		66.67	66.67					33.33	33.33
2014		11			4			50.00			25.00			25.00	
2013	REYAL URBIS, S.A.	13			7		0.00	50.00	0.00	0.00	25.00	0.00	0.00	25.00	0.00
2012		13			5	1		50.00	33.33		25.00	33.33		25.00	
2014		7			7	1		66.67	33.33					33.33	66.67
2013	S.A. RONSA	7			6	1	0.00	66.67	33.33	0.00	33.33	66.67	0.00	0.00	0.00
2012		6			6	1		66.67	33.33					33.33	

		Normals are of	Fra austina	Board comm	ittees: Numbe	r of meetings	%	of independe	ents	% of p	proprietary di	rectors	% of	executive dire	ectors
Year	Companies	Number of board meetings	Executive committee?	Executive committee	Audit committee	Nomination committee									
2014	SAINT CROIX HOLDING INMOBILIER,	4			1	1		66.67	66.67		33.33	33.33			
2013	SOCIMI, S.A.														
2012	SOCIIVII, S.A.														
2014		9			4	1		66.67	66.67		33.33	33.33			
2013	SERVICE POINT SOLUTIONS, S.A.	11			4	1	0.00	0.00	0.00	0.00	100.00	0.00	0.00	0.00	0.00
2012		10			4	2		33.33	33.33		66.67	66.67			
2014		12	Χ		9		50.00	66.67			33.33		50.00		100.00
2013	SNIACE, S.A.	19	Χ		7	4	50.00	66.67	50.00	50.00	0.00	50.00	0.00	33.33	0.00
2012		12	X		8	1	50.00	66.67	100.00		33.33		50.00		
2014	SOCIEDAD ANÓNIMA HULLERA VASCO-	11	Х	12	6	2		33.33	33.33				66.67	33.33	
2013	LEONESA	13	X	12	7	2	0.00	33.33	33.33	66.67	33.33	0.00	0.00	0.00	0.00
2012	ELONES/	11	Х	13	7	2		33.33	33.33				66.67	33.33	
2014		17			7	4		33.33	33.33		66.67	66.67			
2013	SOLARIA ENERGÍA Y MEDIOAMBIENTE, S.A.	9			8	4	0.00	33.33	33.33	0.00	0.00	0.00	0.00	66.67	66.67
2012		10			12	3		66.67	66.67		33.33	33.33			
2014		10			7	2		50.00	50.00		50.00	50.00			
2013	SOTOGRANDE, S.A.	14			5	2	0.00	100.00	33.33	0.00	0.00	0.00	0.00	0.00	66.67
2012		11			6	2		100.00	33.33			66.67			
2014	TECNOCOM, TELECOMUNICACIONES	12	Х	11	4	6	16.67	75.00	25.00	50.00	25.00	75.00	33.33		
2013	Y ENERGÍA, S.A.	11	Х	11	2	3	20.00	75.00	25.00	40.00	0.00	0.00	40.00	25.00	75.00
2012	1 ENERGING 3.1.	11	X	11	3	3	16.67	33.33	25.00	50.00	66.67	75.00	33.33		
2014		6			1	1		66.67	100.00					33.33	
2013	TR HOTEL JARDÍN DEL MAR, S.A.	2			2	2	0.00	33.33	50.00	0.00	33.33	0.00	0.00	33.33	50.00
2012		2			0	0		33.33	50.00					33.33	
2014		10			5	3		75.00	100.00		25.00				
2013	TUBACEX, S.A.	10			2	3	0.00	100.00	75.00	0.00	0.00	0.00	0.00	0.00	25.00
2012		10			4	5		100.00	100.00						
2014		11	X	4	5	4	16.67	25.00		66.67	50.00	50.00			
2013	TUBOS REUNIDOS, S.A.	11	X	3	5	3	16.67	33.33					50.00	66.67	50.00
2012		6	X	6	5	3	16.67	25.00	25.00	50.00	75.00	50.00	16.67		
2014		5						25.00			50.00			25.00	
2013	UNIÓN CATALANA DE VALORES, S.A.	5			2		0.00	25.00	0.00	0.00	25.00	0.00	0.00	50.00	0.00
2012		5			1	0		25.00			50.00			25.00	

		Ni. wala ay af	F	Board comm	ittees: Numbe	r of meetings	%	of independe	ents	% of p	proprietary dir	rectors	% of	executive dire	ectors
Year	Companies	Number of board meetings	Executive committee?	Executive committee	Audit committee	Nomination committee									
2014		4			4	2		33.33	33.33		66.67	66.67			
2013	UNIÓN EUROPEA DE INVERSIONES, S.A.	4			4	1	0.00	66.67	66.67	0.00	0.00	0.00	0.00	33.33	33.33
2012		8			4	3		66.67	66.67		33.33	33.33			
2014		7						50.00	66.67		25.00			25.00	33.33
2013	URALITA, S.A.	7			7	7		33.33	33.33		33.33	66.67		33.33	
2012		5			5	3		33.33	33.33		66.67	33.33			33.33
2014		7				1		50.00	50.00		50.00	50.00			
2013	URBAR INGENIEROS, S.A.	8			1	1	0.00	50.00	66.67	0.00	25.00	0.00	0.00	25.00	33.33
2012		10	Χ		2	2		33.33	66.67	50.00	33.33	33.33	50.00	33.33	
2014		16	Χ		2	3		33.33	50.00				100.00	33.33	
2013	URBAS GRUPO FINANCIERO, S.A.	12	Χ	2	2	3	0.00	33.33	0.00	100.00	33.33	66.67	0.00	33.33	33.33
2012		4			1	2					33.33	33.33			33.33
2014	VÉRTICE TRESCIENTOS SESENTA	20			7	3		66.67	66.67		33.33				
2013	GRADOS, S.A.	17			10	6	0.00	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00
2012	GRADOS, S.A.	14			6	7		66.67	66.67		33.33	33.33			
2014		7	Χ	8	7	4	28.57	25.00	40.00	57.14	75.00	60.00	14.29		
2013	VOCENTO, S.A.	17	Χ	8	6	6	28.57	25.00	40.00	14.29	0.00	0.00	57.14	75.00	60.00
2012		15	Χ	6	6	12	28.57	25.00	40.00	57.14	75.00	60.00	14.29		

		Re	elated-party	transactions				General	meetings				ance clauses nior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014		1,513	346		397	1	74.1	51.8	22.3				Board
2013	ADOLFO DOMÍNGUEZ, S.A.	2,195	255		391	2	78.4	51.4	27.0			5	Board
2012		3,391				2	77.9	50.5	27.4			4	Board
2014						1	70.1	35.2	34.9		100		Board
2013	ADVEO GROUP INTERNATIONAL, S.A.					1	68.4	41.7	26.6		100	3	Board
2012						1	63.2	39.3	23.9		100	3	Board
2014					17	1	53.0	43.0	10.0				Board
2013	ALZA REAL ESTATE, S.A.				17	1	90.7	49.7	41.0			2	Board
2012						1	90.9	46.1	44.8			2	Board
2014		9,223				1	31.2	4.1	27.1				Board
2013	AMPER, S.A.	9,120				1	55.0	53.6	1.3			4	Board
2012		4,000				1	55.2	37.0	18.2			5	Board
2014					3,063	5	100.0	100.0					Board
2013	AXIARE PATRIMONIO SOCIMI, S.A.												
2012													
2014			10,000			2	53.7	53.6	0.2		50		
2013	AYCO GRUPO INMOBILIARIO, S.A.		25,501			1	95.9	65.9	30.0		50		
2012			28,614			1	62.5	62.0	0.5		50		
2014						1	62.7	45.4	17.3	0.0			Board
2013	AZKOYEN, S.A.					1	63.6	5.8	57.7			3	Board
2012						1	67.9	35.8	32.1			5	Board
2014						1	69.8	38.7	31.1				Board
2013	BARÓN DE LEY, S.A.					1	83.2	38.7	44.4				Board
2012	BARON DE LET, S.A.					1	79.1	39.6	39.5				Board and general meeting
2014		4,651				1	45.4	32.7	12.7		375		Board and general meeting
2013	BIOSEARCH, S.A.	5,005				1	57.0	29.6	27.5		375		Board and general meeting
2012		5,798	23			1	66.0	47.4	18.6		375		Board

		Re	elated-party t	transactions				General	meetings				nce clauses ior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014						1	95.0	94.8	0.2				
2013	BODEGAS BILBAÍNAS, S.A.					1	95.1	94.7	0.4				
2012		479				1	94.9	94.8	15.0				
2014			2,300		132	1	76.6	66.9	9.7		50		Board
2013	BODEGAS RIOJANAS, S.A.		1,568		147	1	77.2	61.0	16.2		50	1	Board
2012			1,192			1	77.0	60.8	16.2		50	1	Board
2014						1	85.6	78.1	7.5				
2013	CARTERA INDUSTRIAL REA, S.A.					1	84.6	63.9	20.7				
2012						1	73.0	66.0	7.0				
2014						1	87.7	81.4	6.3				Board
2013	CEMENTOS MOLINS, S.A.					1	87.8	81.6	6.3			5	Board
2012						1	95.0	90.4	4.7			3	Board
2014		24,063				1	73.1	59.4	13.7				Board
2013	CEMENTOS PORTLAND VALDERRIVAS, S.A.	41,003				1	76.4	59.5	17.0			3	Board
2012		41,003				1	77.9	60.3	17.6			3	Board
2014			274			1	74.1	62.2	12.0		50		Board
2013	CLÍNICA BAVIERA, S.A.		263			1	74.6	72.6	2.0		50	5	Board
2012			248			1	76.4	30.9	45.5		50	5	Board
2014			2,298		579	1	76.8	13.4	63.4		100		Board
2013	CODERE, S.A.		2,865			2	78.4	15.3	61.8	1.3	100	5	Board
2012			3,316			1	79.1	15.8	63.2		100	5	Board
2014	COMPAÑÍA DE INVERSIONES MOBILIARIAS					1	89.3	0.1	89.2		1.000		
2013	BARCINO, S.A.					1	90.9	50.5	40.3		1.000		
2012	Difficulty, J.M.					1	82.8	21.1	61.6		1.000		
2014	COMPAÑIA ESPAÑOLA DE VIVIENDAS EN			37,078		1	94.8	46.0	48.9				Board
2013	ALQUILER, S.A.			36,942		1	94.8	45.9	48.9				Board
2012	ALQUILLIN J.M.					2	92.6	59.6	33.0				Board

		Re	elated-party	transactions				General	meetings				nce clauses ior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014	COMPAÑÍA LEVANTINA DE EDIFICACIÓN Y					2	62.8	60.9	1.8				Board
2013	OBRAS PÚBLICAS, S.A.					1	64.1	62.7	1.5				
2012	0510.5 1 05210.10, 5.1 1.					1	61.6	60.7	1.0				
2014	COMPAÑÍA LOGÍSTICA DE HIDROCARBUROS	534,052	50,807		7,796	1	99.2	99.2	0.0		150		Board
2013	CLH, S.A.	543,461	43,883		5,745	1	99.2	84.2	15.0		150	11	Board
2012	CE11, 33.1.	576,594	47,146			1	99.2	99.2	0.1		150	9	Board
2014	COMPAÑÍA VINÍCOLA DEL NORTE DE					1	82.9	63.2	19.8		300		Board
2013	ESPAÑA, S.A.					1	81.0	49.5	31.5		300	1	Board
2012						1	85.2	46.5	38.7		300	1	Board
2014		10,892	11,918		259,851	1	65.4	26.1	38.5	0.9	236		Board
2013	DEOLEO, S.A.	196,726	40,039			2	60.6	10.2	50.4	0.0	180	4	Board
2012		104,264	36,422			1	65.6	34.9	30.7	0.0	180	4	Board
2014	DESARROLLOS ESPECIALES DE SISTEMAS				48	1	90.5	83.6	6.9		150		Board
2013	DE ANCLAJES, S.A.	200			36	1	80.1	76.6	3.5		150	1	Board
2012						1	90.4	86.5	3.8		150	1	Board
2014		3,003			45,338	1	66.4	9.3	57.2				
2013	DINAMIA CAPITAL PRIVADO, S.A., SCR	1,890			13,969	1	70.1	8.2	61.9				
2012		1,792				2	64.0	13.5	50.5				
2014						2	62.1	42.5	19.4	0.1			Board
2013	DOGI INTERNATIONAL FABRICS, S.A.	526	716			1	32.4	0.3	31.8	0.3		1	Board
2012		1,333	632			1	33.2	1.4	31.4	0.4			
2014						1	69.0	58.8	10.2				
2013	ECOLUMBER, S.A.					1	83.4	67.9	15.5				
2012						1	85.6	83.0	2.5				
2014						1	60.9	5.3	53.0	2.7	10		Board
2013	ERCROS, S.A.					1	57.8	6.1	48.6	3.1	10	2	Board
2012						1	59.7	4.8	50.8	4.1	10	2	Board
2014						1	39.6	6.2	33.4				
2013	FAES FARMA, S.A.					1	40.8	7.0	33.8				
2012						1	44.7	6.9	37.8				

		Re	elated-party	transactions				General	meetings				ance clauses nior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014		838	6,312			1	54.5	0.7	53.8	0.0			Board
2013	FERSA ENERGÍAS RENOVABLES, S.A.		821			1	58.1	2.0	56.1			1	Board
2012						2	60.9	22.0	39.0			1	Board
2014	FINANZAS E INVERSIONES					1	49.2	36.2	13.0		25		
2013	VALENCIANAS, S.A.					1	49.2	23.3	25.9		25		
2012						1	49.2	49.1	0.1		25		
2014		3,131				1	76.8	0.3	76.5				Board
2013	FLUIDRA, S.A.	3,081				1	80.1	24.2	55.8			5	Board
2012		2,683	1,262			1	78.0	10.5	67.6			7	Board
2014			66,404		1,181	3	91.2	79.4	11.8		25		Board and general meeting
2013	FUNESPAÑA, S.A.				3,174	1	96.1	78.5	17.7		25		Board and general meeting
2012		12	30,739			1	85.7	17.9	67.9		25		Board and general meeting
2014	CENEDAL DE ALOUII ED DE		1,528			1	43.0	20.6	22.4				Board
2013	GENERAL DE ALQUILER DE MAQUINARIA, S.A.	106,351	1,742			1	66.0	19.3	46.7			1	Board
2012	WAQUIVANIA, J.A.	129,374	1,874			1	69.0	34.8	34.2			1	Board
2014						1	66.2	56.6	9.6		100		
2013	GRUPO EMPRESARIAL SAN JOSÉ, S.A.	111	811			1	67.5	63.5	4.1		100		
2012		108	1,500			1	91.6	81.4	10.2		100		
2014						2	33.5	7.8	25.7				Board
2013	GRUPO EZENTIS, S.A.		30			2	34.1	10.9	23.2			2	Board
2012						1	33.8	11.9	21.9			1	Board
2014						1	74.6	4.6	70.0				Board
2013	IBERPAPEL GESTIÓN, S.A.					1	77.1	5.7	71.3			1	Board
2012						1	82.4	5.1	77.3				

		Re	elated-party	transactions				General	meetings				nce clauses ior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014	INIDO INITEDNIA CIONIALI CIA	535				1	45.6	43.4	2.2		100		Board
2013	INDO INTERNACIONAL, S.A (EN LIQUIDACIÓN)	1,186				1	45.3	41.0	4.2		100	2	Board
2012	(EN LIQUIDACION)	1,091				1	53.1	41.1	11.9		100	1	Board
2014			1,750			1	84.4	31.2	53.2				Board
2013	INMOBILIARIA DEL SUR, S.A.		376			1	83.9	26.1	57.8				
2012						1	84.6	18.6	66.0	0.0			Board
2014						1	86.5	84.2	2.3		300		Board
2013	INVERFIATC, S.A.					1	85.1	84.6	0.6		300	1	Board
2012						1	85.8	85.0	0.8		300		
2014						1	49.7	48.7	1.0				
2013	INVERPYME, S.A. (EN LIQUIDACIÓN)					1	90.2	60.4	29.8				
2012						2	75.5	67.6	7.9				
2014			12,850			3	69.4	46.3	23.1	0.0	300		Board
2013	INYPSA INFORMES Y PROYECTOS, S.A.	15	281			1	85.0	59.8	25.2		300	1	Board
2012			41			1	71.7	46.3	25.4	0.0	300	1	Board
2014	LA CEDA DE BARCELONA CA	84,355			84,355	1	41.4	0.6	40.8				Board
2013	LA SEDA DE BARCELONA, S.A. (EN LIQUIDACIÓN)	77,834			74,380	1	50.6	43.5	7.1			4	Board
2012	(EN LIQUIDACION)	74,493	299			2	49.0	41.2	5.6	2.3		1	Board
2014			353			2	55.2	51.0	4.1				
2013	LABORATORIO REIG JOFRE, S.A.												
2012													
2014					2,371	1							
2013	LAR ESPAÑA REAL ESTATE SOCIMI, S.A.												
2012													
2014						1	36.2	35.2	0.9				
2013	LIBERTAS 7, S.A.					1	36.2	35.6	0.5				
2012						1	30.4	28.8	1.6				
2014						1	70.0	42.1	27.9		500		Board
2013	LINGOTES ESPECIALES, S.A.					1	69.0	40.9	28.0		500		Board
2012						1	71.8	46.9	24.9	0.0	500	1	Board

		Re	elated-party	transactions				General	meetings				ance clauses enior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014						2	81.9	63.7	18.2		100		Board
2013	LIWE ESPAÑOLA, S.A.					1	78.1	60.7	17.4		100		Board
2012						1	78.7	60.7	18.0		100		
2014						1	81.1	30.5	50.6		400		Board
2013	MINERALES Y PRODUCTOS DERIVADOS, S.A.					1	78.5	39.8	38.7		400		Board
2012						1	92.1	40.3	51.8		400		
2014		4,371	1,501			1	80.5	32.4	48.1	0.0	100		Board
2013	MIQUEL Y COSTAS & MIQUEL, S.A.	4,209	1,598	6,000		1	78.0	51.3	26.5	0.2	100	3	Board
2012		2,009	2,653			1	76.4	49.6	26.6	0.2	100	3	Board and general meeting
2014						1	70.0	30.9	39.1		100		Board
2013	MOBILIARIA MONESA, S.A.					1	58.8	33.0	25.8		100		Board
2012						1	58.4	33.5	24.9		100		Board
2014		47,945	3,000			1	62.8	59.5	1.7	1.7	25		Board
2013	MONTEBALITO, S.A.				112	1	60.1	33.4	26.6		25		Board
2012		15		20		1	65.5	5.5	60.0		25		
2014			219			1	46.7	26.8	19.7	0.2			Board
2013	NATRA, S.A.		1,040		228	1	61.1	43.5	17.4	0.2		1	Board
2012		11,273	9,689			1	71.0	49.6	21.4				Board
2014			157		414	1	38.9	36.6	2.3				
2013	NICOLÁS CORREA, S.A.		157			1	50.4	35.8	14.6				
2012						1	51.2	35.9	15.3				
2014			3,892	117,394		2	47.8	47.5	0.3				Board
2013	NYESA VALORES CORPORACIÓN, S.A.	124	25,058	161,465		1	44.6	44.4	0.3			2	Board
2012		68,128	14,972	313,349		1	48.9	43.6	5.3			2	Board

		Re	elated-party t	transactions				General	meetings				ance clauses nior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014		2,886				1	67.2	52.3	14.9		50		
2013	PAPELES Y CARTONES DE EUROPA, S.A.	2,886			6,704	1	60.6	47.6	13.1		50	1	
2012		8,054	8,959	1,532		1	62.3	48.0	14.3		50		
2014					11,381	2	56.0	14.8	41.2		100		Board and general meeting
2013	PESCANOVA, S.A.	9,300			19,270	1	54.2	10.7	43.5		100		Board and general meeting
2012													
2014						1	68.4	42.5	6.9	19.0			Board
2013	PRIM, S.A.					1	62.5	39.9	22.5			1	Board
2012						2	62.0	9.2	52.8			1	Board
2014		624	248			1	36.4	35.3	1.2		100		Board
2013	QUABIT INMOBILIARIA, S.A.	1,597	54			1	65.2	64.6	0.5		100	2	Board
2012		1,850	733			1	70.4	69.6	0.9		100		Board
2014						1	65.2	37.0	28.2				Board
2013	REALIA BUSINESS, S.A.					1	65.1	57.8	7.3			4	Board
2012		6,781				1	71.5	57.8	13.7			4	Board
2014		5,449	5,112		5,287	1	62.5	38.1	24.4				
2013	RENTA 4 BANCO, S.A.	7,813	15,631			1	69.6	36.9	32.7				
2012		1,149	14,617			2	64.2	46.8	17.4				
2014					456	2	60.6	42.6	18.0				Board
2013	RENTA CORPORACIÓN REAL ESTATE, S.A.				142	1	64.1	55.1	9.0			2	Board
2012						1	60.5	46.0	14.5				Board
2014						1	73.2	73.1	0.1				
2013	REYAL URBIS, S.A.		465			1	80.1	79.7	0.4				
2012						1	75.4	74.7	0.7				
2014					89	1	96.5	72.4	24.1		5		
2013	S.A. RONSA				71	1	96.5	93.4	3.2		5		
2012						1	96.5	92.0	4.5		5		

		R	elated-party t	ransactions				General ı	meetings				nce clauses nior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014	CAINT CROIVELOLDING INMADRILIED	2,052			191	3	96.3	53.4	42.9				
2013	SAINT CROIX HOLDING INMOBILIER, SOCIMI, S.A.												
2012	SOCIIVII, S.A.												
2014						1	55.0	18.2	36.8				Board
2013	SERVICE POINT SOLUTIONS, S.A.					1	30.3	17.8	12.5			5	Board
2012						1	30.8	27.8	2.9			7	Board
2014						1	28.8	16.2	12.6		100		Board
2013	SNIACE, S.A.				11,934	1	36.5	21.9	14.7		100	1	Board
2012						1	34.5	34.5			100	1	Board
2014	SOCIEDAD ANÓNIMA HULLERA VASCO-					1	82.0	11.5	70.5		1.000		Board
2013	LEONESA					1	83.2	19.8	63.4		1.000	3	Board
2012	ELONES/					1	83.6	19.5	64.1		1.000	3	Board
2014		637				1	61.4	60.8	0.7		700		Board
2013	SOLARIA ENERGIA Y MEDIOAMBIENTE, S.A.	967				1	65.0	1.1	63.9		700		Board
2012		1,069				1	67.0	1.1	65.9		700		Board
2014		68,568				2	97.7	97.2	0.5				Board
2013	SOTOGRANDE, S.A.	5,734		5,576		2	97.4	97.1	0.3				
2012		12,661		4,469		1	98.3	97.3	0.9				
2014	TECNOCOM, TELECOMUNICACIONES Y		255		29,250	1	70.6	65.3	5.3	0.0	100		Board
2013	ENERGÍA, S.A.	142	101		28,618	1	65.0	63.7	1.2	0.1	100	1	Board
2012		142	27,039			1	66.5	52.4	5.1	9.0	100	1	Board
2014		638				1	80.5	80.0	0.5				Board
2013	TR HOTEL JARDÍN DEL MAR, S.A.	1,275				1	87.2	79.0	8.2				
2012		626				1	96.5	83.7	12.8				

		Re	elated-party	transactions				General	meetings				nce clauses ior officers
Year	Companies	Trans. w/ signif. holders	Trans. w/ dirs.	Trans. w/ other grp. companies	Transactions with other related parties	GMs held	% capital attending GM	% physically present	% represented by proxy	Remote voting	Minimum share threshold to attend GM	No. of benefi- ciaries	Authorising body
2014						1	48.1	17.2	30.8				Board
2013	TUBACEX, S.A.					1	50.0	32.2	17.9			2	Board
2012			343			1	58.2	30.6	27.6				
2014						1	69.1	28.1	41.1				
2013	TUBOS REUNIDOS, S.A.					1	69.4	37.8	31.6				
2012						1	67.6	40.2	27.3				
2014						1	76.9	76.9					
2013	UNIÓN CATALANA DE VALORES, S.A.					1	76.9	76.9				1	
2012						1	75.3	75.3				1	
2014						1	86.2	70.4	15.9				Board
2013	UNIÓN EUROPEA DE INVERSIONES, S.A.					1	76.2	48.0	28.2				Board
2012						2	73.3	53.7	19.6				Board
2014						1	85.0	83.6	1.4		15		Board
2013	URALITA, S.A.					1	83.7	83.4	0.3		15		
2012		5,473				1	94.7	94.4	0.3		15		
2014		408	655		2,979	1	82.1		82.1				Board
2013	URBAR INGENIEROS, S.A.				2,320	1	54.0		54.0				
2012						1	40.9		40.9				
2014		483			485	1	49.7	27.1	22.6		50		Board
2013	URBAS GRUPO FINANCIERO, S.A.	955				1	53.2	25.1	28.0		50		Board
2012						2	47.8	17.5	30.4		50		Board
2014	VÉRTICE TRESCIENTOS SESENTA		67			1	11.0	0.3	10.7	0.0			Board
2013	GRADOS, S.A.	273	276	8,141		1	55.8	12.0	43.3	0.4			Board
2012	GRADO3, 3.A.		760			1	70.5	19.8	50.7	0.0		2	Board
2014					52,532	1	79.0	21.0	58.0		50		Board
2013	VOCENTO, S.A.				56,480	1	78.9	28.2	50.8		50	8	Board
2012						2	84.2	13.9	69.8	0.5	50	8	Board

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	rities				Time to prepare	
	·	chairmanshin	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014		Х	X	Х					Х	Х
2013	ADOLFO DOMÍNGUEZ, S.A.	X	Χ	Χ					Χ	Χ
2012		X	Χ	Χ					Χ	Χ
2014			Χ		Χ				Χ	X
2013	ADVEO GROUP INTERNATIONAL, S.A.		Χ		Χ				Χ	Χ
2012			Χ		Χ				Χ	Χ
2014			Χ						Χ	Χ
2013	ALZA REAL ESTATE, S.A.		Χ						Χ	Χ
2012			Χ						Χ	Χ
2014			Χ						X	Χ
2013	AMPER, S.A.		Χ						X	Χ
2012			Χ						X	Χ
2014			Χ	Χ					Χ	Χ
2013	AXIARE PATRIMONIO SOCIMI, S.A.									
2012										
2014				Χ					X	Χ
2013	AYCO GRUPO INMOBILIARIO, S.A.			Χ					X	Χ
2012			Χ	Χ					X	Χ
2014					Χ				Χ	Χ
2013	AZKOYEN, S.A.				Χ				X	Χ
2012					Χ				Χ	Χ
2014		Х	X	Х	Х				Х	X
2013	BARÓN DE LEY, S.A.	X	X	X	X				Х	X
2012		X	X	X	X				Х	X
2014			X						Х	X
2013	BIOSEARCH, S.A.		X						Х	X
2012			Χ							X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		pendent directors ! years	Secretary-Board		
		chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			Χ					Х		Х
2013	BODEGAS BILBAÍNAS, S.A.		Х					Х		Х
2012			Χ					Χ		Χ
2014			Χ						Χ	Χ
2013	BODEGAS RIOJANAS, S.A.		X						X	X
2012			X	Х					X	X
2014			X						X	X
2013	CARTERA INDUSTRIAL REA, S.A.		X						X	X
2012			X						X	X
2014			X						X	X
2013	CEMENTOS MOLINS, S.A.		X						X	X
2012			X						X	X
2014			X	Х					X	X
2013	CEMENTOS PORTLAND VALDERRIVAS, S.A.		X	X					X	X
2012			X	X					X	X
2014			X					X	X	X
2013	CLÍNICA BAVIERA, S.A.		X					X	X	X
2012			X					X	X	X
2014			X						X	X
2013	CODERE, S.A.		X						X	X
2012			X						X	X
2014	COMPAÑÍA DE INVERSIONES MOBILIARIAS								X	X
2013	BARCINO, S.A.									X
2012										X
2014	COMPAÑÍA ESPAÑOLA DE VIVIENDAS EN		X						X	X
2013	ALQUILER, S.A.		X						X	X
2012			X					V	X	
2014	COMPAÑÍA LEVANTINA DE EDIFICACIÓN		X					X		X
2013	Y OBRAS PUBLICAS, S.A.		X					X		X
2012			X					X		X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		endent directors years	Secretary-Board		Time to prepare
		chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014	COMPAÑÍA LOGÍSTICA DE HIDROCARBUROS		Х	Х					Х	X
2013	CLH, S.A.		Χ	Χ					X	Χ
2012	CLIT, J.A.		Χ	Χ					X	Χ
2014	COMPAÑÍA VINÍCOLA DEL NORTE DE	X	X	X					X	
2013	ESPAÑA, S.A.	X	X	X					X	
2012	ESFANA, S.A.	X	X	X					X	
2014			X	X					X	Х
2013	DEOLEO, S.A.		X	X					X	Х
2012			X						X	X
2014	DESARROLLOS ESPECIALES DE SISTEMAS	X	X						X	X
2013	DE ANCLAJES, S.A.	X	X						X	X
2012	DE ANCLAJES, S.A.	X	X						Х	X
2014			X						X	X
2013	DINAMIA CAPITAL PRIVADO, S.A., SCR		X						X	X
2012			X	X					X	X
2014			X		Х	X	5		X	X
2013	DOGI INTERNATIONAL FABRICS, S.A.		X		X	X	5		X	X
2012			X		X	X	5		X	X
2014			X							X
2013	ECOLUMBER, S.A.	-	X							X
2012			X							X
2014			X						X	X
2013	ERCROS, S.A.		X		X				X	X
2012			Χ		Х	Χ	6		X	X
2014			X					X	Χ	X
2013	FAES FARMA, S.A.		Χ					Χ	Χ	X
2012			Χ					Χ	Χ	X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		pendent directors 2 years			Time to prepare
		chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			X						Х	Х
2013	FERSA ENERGÍAS RENOVABLES, S.A.		Χ						Χ	Χ
2012			Χ						Χ	Χ
2014	FINANZAS E INVERSIONES		X						Χ	X
2013	VALENCIANAS, S.A.		X						Χ	X
2012	VALENCIAIVAS, S.A.		X						Χ	X
2014			X	X					X	X
2013	FLUIDRA, S.A.		X	X					X	X
2012			X	Х					X	X
2014			X						Χ	X
2013	FUNESPAÑA, S.A.		X			X	6		X	X
2012			X			X	6		X	X
2014	GENERAL DE ALQUILER DE		Χ						X	X
2013	MAQUINARIA, S.A.		X						X	X
2012			X						Χ	X
2014			X						X	X
2013	GRUPO EMPRESARIAL SAN JOSÉ, S.A.		X						X	X
2012			X						X	X
2014			X						X	X
2013	GRUPO EZENTIS, S.A.		X						X	X
2012			X						X	X
2014			X						Χ	X
2013	IBERPAPEL GESTIÓN, S.A.		X						X	X
2012			X						X	X
2014	INDO INTERNACIONAL, S.A		X						X	X
2013	(EN LIQUIDACIÓN)		X						X	X
2012			X						X	X
2014			X		X				X	X
2013	INMOBILIARIA DEL SUR, S.A.		X					X	X	X
2012			X	X				X	X	X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		oendent directors 2 years	Secretary-Board		Time to prepare
		chairmanshin	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			Χ					Х	Х	X
2013	INVERFIATC, S.A.		Χ					Χ	Χ	Χ
2012			X					X	X	X
2014			X							
2013	INVERPYME, S.A. (EN LIQUIDACIÓN)		X							
2012			X	Х						
2014								Χ	X	Х
2013	INYPSA INFORMES Y PROYECTOS, S.A.							X	X	Х
2012								X	X	Х
2014	LA SEDA DE BARCELONA, S.A.		X						X	X
2013	(EN LIQUIDACIÓN)		X						X	Х
2012	(EN EIGOID/ICION)		X						X	Х
2014			X						Х	X
2013	LABORATORIO REIG JOFRE, S.A.									
2012										
2014			X	X					X	X
2013	LAR ESPAÑA REAL ESTATE SOCIMI, S.A.									
2012										
2014			X		X					X
2013	LIBERTAS 7, S.A.		X		X					X
2012			X		Х					X
2014			X						X	X
2013	LINGOTES ESPECIALES, S.A.		X						X	X
2012			X						X	Х
2014			X					X		Х
2013	LIWE ESPAÑOLA, S.A.		X					X		Х
2012			X					Χ		X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		pendent directors ! years	Secretary-Board		
		chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014	MINERALES Y PRODUCTOS	X	Χ	Χ					Χ	X
2013	DERIVADOS, S.A.	Χ	Χ	Χ					Χ	X
2012	DERIVADOS, S.A.	Χ	Χ	Χ					Χ	X
2014			Χ					X	X	X
2013	MIQUEL Y COSTAS & MIQUEL, S.A.		Χ					Χ	X	X
2012			Χ					X	X	X
2014		X	Χ	Χ					X	Χ
2013	MOBILIARIA MONESA, S.A.	X	Χ	Χ					Χ	Χ
2012			Χ	Χ					Χ	X
2014									X	X
2013	MONTEBALITO, S.A.								X	X
2012										X
2014			Χ	Χ				X	X	X
2013	NATRA, S.A.		Χ	Χ				Χ	X	Χ
2012			Χ						Χ	X
2014			Χ		Χ			Χ	Χ	Χ
2013	NICOLÁS CORREA, S.A.		Χ		Χ			X	Χ	Χ
2012			Χ		Χ			X	Χ	X
2014			Χ						Χ	Χ
2013	NYESA VALORES CORPORACIÓN, S.A.		Χ						Χ	X
2012			Χ						Χ	X
2014			Χ		Χ				Χ	Χ
2013	PAPELES Y CARTONES DE EUROPA, S.A.		Χ		Χ				Χ	X
2012			Χ		X				Х	Х
2014								Х	Х	Х
2013	PESCANOVA, S.A.								Х	Х
2012										
2014			Х		Х			Х	Х	Х
2013	PRIM, S.A.		X		Х			Х	Х	Х
2012			Х		Х			Х	Х	X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		endent directors years	Secretary-Board		Time to prepare
		chairmanshin	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			X						Х	X
2013	QUABIT INMOBILIARIA, S.A.		Χ						Χ	Χ
2012			Χ						Χ	Χ
2014			X						X	X
2013	REALIA BUSINESS, S.A.		X						X	X
2012			X						X	Х
2014			X		Х				Х	X
2013	RENTA 4 BANCO, S.A.		X		X				X	X
2012			X		Х				X	X
2014			X					X	X	X
2013	RENTA CORPORACIÓN REAL ESTATE, S.A.		X					X	X	X
2012			X					X	X	X
2014			X						X	X
2013	REYAL URBIS, S.A.		X						X	X
2012			X						X	X
2014			X					X	X	X
2013	S.A. RONSA		X					X	X	X
2012								X	X	X
2014	SAINT CROIX HOLDING INMOBILIER,		X						X	
2013	SOCIMI, S.A.	-								
2012										
2014			X			X	5			X
2013	SERVICE POINT SOLUTIONS, S.A.		X			X	5			X
2012			X	Х		Х	5			X
2014			X	Х	Х				X	X
2013	SNIACE, S.A.		X	Х	Х				X	X
2012			X	X	Χ				Χ	X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		pendent directors 2 years			Time to prepare
		chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014	SOCIEDAD ANÓNIMA HULLERA		X						Х	X
2013	VASCO-LEONESA		Χ						Χ	Χ
2012	VA3CO-LEONESA		Χ						Χ	Χ
2014			Χ						Χ	Χ
2013	SOLARIA ENERGÍA Y MEDIOAMBIENTE, S.A.		X						X	X
2012			X	X					X	Х
2014			X		X				X	X
2013	SOTOGRANDE, S.A.		X		X				X	X
2012			Χ	Х	Χ				Χ	X
2014	TECNOCOM, TELECOMUNICACIONES Y		X						X	X
2013	ENERGÍA, S.A.		X						X	X
2012			X							X
2014						X	6		X	X
2013	TR HOTEL JARDÍN DEL MAR, S.A.					X	6		X	X
2012						X	6		X	X
2014			X		X				X	X
2013	TUBACEX, S.A.		X		Х				X	X
2012			X		Х				X	X
2014			X		Х			X	X	X
2013	TUBOS REUNIDOS, S.A.		X		Х			X	X	X
2012			X		X				X	X
2014				X						X
2013	UNIÓN CATALANA DE VALORES, S.A.			X						X
2012				X						X
2014	,		X						X	X
2013	UNIÓN EUROPEA DE INVERSIONES, S.A.		X						X	X
2012			X						X	X
2014			X	X	Х				X	X
2013	URALITA, S.A.		X	X	Х			X	X	X
2012			X	X	Х			X	X	X

Year	Companies	Specific requirements for	Board secretary monitors good	Superma-	Age limits		endent directors years	Secretary-Board		Time to prepare
	·	chairmanship	governance recommendations	jorities	Yes/no?	Yes/no?	No. of years	member	for directors	board meetings
2014			Х			Х	6		Х	Х
2013			Χ			Χ	6		Χ	X
2012			Χ			Χ	6	Χ	Χ	Х
2014			Χ						Χ	Χ
2013	URBAS GRUPO FINANCIERO, S.A.		Χ						Χ	Χ
2012			Χ	Χ					Χ	Χ
2014	VÉDTICE TRECCIENTOC CECENTA		Χ						Χ	Χ
2013	VÉRTICE TRESCIENTOS SESENTA GRADOS, S.A.		Χ					Χ	Χ	Х
2012	GRADOS, S.A.		Χ						Χ	Х
2014	VOCENTO, S.A.		Χ						Χ	Х
2013			Х						Х	Х
2012			Х						Х	Х

Annex III. Individual data of other issuers except savings banks with securities admitted to trading on regulated markets

Other issuers, except savings banks, with securities admitted to trading on regulated markets

		Ownership s	tructure				Board :	structure					Related-party tr	ansactions
Year	Name of entity	% capital held by	% capital	Total	Women		ineration rep housand eur		Limit on	Prior	Number of audit	Transactions with the	Transactions with	Non-consolidated trans. w/ other group companies
		most significant shareholders	largest shareholder	number of directors	directors	Board remun. (entity)	Board remun. (group)	Senior officer remun.	director tenure	certification of accounts	committee	entity's significant shareholders (thsd euros)	directors and senior officers (thsd euros)	other than those forming part of the entity's
2014	- ABANCA CORPORACIÓN	94.3	88.1	8	1	1,915		4,394			4	6,582	8,639	162,101
2013	- BANCARIA, S.A.	88.3	62.7	8		896		2,147	Χ		7			
2012	DAIVCAINA, S.A.	100.0	100.0	7		1,000	13	2,119	Χ		10		74	
2014	AUTOPISTA CONCESIONARIA	100.0	100.0	7		36		304	Х		2	2,031	36	
2013	- ASTUR-LEONESA, S.A.	100.0	100.0	7		183		150	Х		1	1,163	36	
2012	ASTON ELONESA, S.A.	100.0	100.0	8		353			Х		1	9,369	36	
2014	AUTOPISTAS DEL ATLÁNTICO,	100.0	100.0	7		24		172	Х		2	33,031	24	
2013	CONCESIONARIA ESPAÑOLA, S.A	100.0	100.0	7		111		87	Х		1	25,064	24	
2012	CONCESIONANIA ESI ANOLA, S.A	100.0	100.0	8		203			Χ		1	52,090	24	
2014	AUTOVÍA DE LOS VIÑEDOS, S.A.	100.0	50.0	4	1				Х	X	1			
2013	CONCES. DE LA JUNTA DE COMUN.	100.0	50.0	4	1				Х	X	1			
2012	DE CASTILLA-LA MANCHA	100.0	50.0	4					Х	X	1	1,941		
2014	_	100.0	34.4	15		3,208	6,049	2,869	Х	X	12			
2013	BANCA MARCH, S.A.	100.0	34.4	16		3,804	6,262	5,471	Х	X	11	35,053		
2012		100.0	34.4	15		2,814	3,373	2,663	Х	X	11			
2014	_	67.7	12.0	15	1	177		2,309			4			
2013	BANCO COOPERATIVO ESPAÑOL, S.A.	67.7	12.0	15	1	172		2,261			3			
2012		67.7	12.0	17	1	187		2,208			4			
2014	BANCO DE CAJA ESPAÑA DE	60.7	60.7	12	3	735		1,260	Х		11			314,263
	INVERSIONES, SALAMANCA Y			5		301		1,041	Х		7			
2012	SORIA, S.A.	100.0	100.0	5		590		2,375	Х		9			
2014	BANCO DE CASTILLA-	100.0	75.0	7		69			X	X	5			
2013	- LA MANCHA, S.A.	100.0	75.0	7		34		272	X	X	2			
2012		100.0	75.0	9		6		334	Х	X	5			
2014	_	93.7	65.0	11	2	1,007		591	X		15	6,000		
2013	BANCO MARE NOSTRUM, S.A.	93.7	65.0	11	2	1,102	54	478	Х		14	1,800		
2012		100.0	41.0	10		1,261	324	1,094	Х		9	21,646		
2014	_	99.8	94.8	12		425	425		X		5			
2013	BANKOA, S.A.	99.8	94.8	11	1	433	433		Х		5			
2012		99.8	94.8	11	1	415	415		Х		7			

Other issuers, except savings banks, with securities admitted to trading on regulated markets (continuation)

		Ownership s	structure				Board	structure					Related-party tr	ransactions
Year	Name of entity	% capital held by	% capital	Total	Women		neration rep housand eur		Limit on	Prior	Number of audit	Transactions with the	Transactions with	Non-consolidated trans. w/ other group companies
		most significant shareholders	largest shareholder	number of directors	directors	Board remun. (entity)	Board remun. (group)	Senior officer remun.	director tenure	certification of accounts	committee	entity's significant shareholders (thsd euros)	directors and senior officers (thsd euros)	other than those forming part of the entity's
2014		100.0	75.8	7		933		2,318		Х	4	186,000		
2013	BARCLAYS BANK, S.A.	100.0	75.8	7	1	555		1,989		Χ	4	2,307		
2012		100.0	75.8	12	1	890		2,258		Χ	4			
2014	_	100.0	100.0	5			1,915			Χ	14			
2013	BFA TENEDORA DE ACCIONES, S.A.	100.0	100.0	5			1,700			Χ	16			
2012		100.0	100.0	5		970	1,683	237	Χ	Х	10			
2014	CATA LABORAL POPULAR COOR	14.9	14.9	14	3	364		1,174			3			
2013	- Caja Laboral Popular Coop. - De Crédito	14.5	14.5	15	3	370		1,247			3	638,900		
2012	DE CREDITO	14.1	14.1	15	4	277		1,058			4			
2014	CAJA RURAL DE GRANADA,			12		302		1,191	Х		3			
2013	SOCIEDAD COOPERATIVA DE			12		294		931	Х		11			
2012	CRÉDITO			12		270		955	Х		11			
2014				14		57		1,044			4			
2013	- Caja Rural de Navarra, - S. Coop. de Crédito			14		53		1,017			4			
2012	S. COOP. DE CREDITO			14		51		1,070			4			
2014	CAJAS RURALES UNIDAS,			11	2	1,079		584	Х		2			
2013	SOCIEDAD COOPERATIVA DE			15	2	1,636		2,642	Х		5			
2012	CRÉDITO			14	2	1,408		771	Х					
2014		100.0	100.0	9	1	328		589	Х		6	750,000		22,700
2013	CAJASUR BANCO, S.A.	100.0	100.0	9	1	577		556	Х		6			
2012		100.0	100.0	9	1	624		1,881	Х		4	553,000		
2014		92.4	82.4	6		17		1,005	Х	Х	0	373,015		
2013	CANAL DE ISABEL II GESTIÓN, S.A.													
2012														
2014		98.4	66.0	5		500		2,120	Х	Х	8	8,547	49	
2013	CATALUNYA BANC, S.A.	98.4	66.0	5		736		2,098	Х	Х	11	1,218,460	1,357	
2012	-	100.0	100.0	8	1	1,057	1,057	2,477	Χ	Χ	13	17,060,793	3,239	
2014		100.0	100.0	17	1	2,153	1,686	4,784	Х		1	3,500,381	<u> </u>	6,396,544
2013	CRITERIA CAIXAHOLDING, S.A.U.													
2012	-													
2014		99.8	99.8	8		7,607		4,742	Х	Χ	2			
2013	- DEUTSCHE BANK, SOCIEDAD - ANÓNIMA ESPAÑOLA							,						

Other issuers, except savings banks, with securities admitted to trading on regulated markets (continuation)

		Ownership s	tructure				Board	structure					Related-party to	ransactions
Year	Name of entity	% capital held by	% capital	Total	\M/=		neration rep housand eur		Limit on	Prior	Number of audit	Transactions with the	Transactions with	Non-consolidated trans.
		most significant shareholders	largest shareholder	number of directors	Women directors	Board remun. (entity)	Board remun. (group)	Senior officer remun.	director tenure	certification of accounts	committee meetings	entity's significant shareholders (thsd euros)	directors and senior officers (thsd euros)	w/ other group companies other than those forming part of the entity's
2014				12	6	3	3	1,073	Х		6			
2013	EROSKI SOCIEDAD COOPERATIVA			12	5	16	16	1,321	Χ		6			
2012				12	5	20	20	1,702	Χ		7			
2014	HIDROELÉCTRICA DEL	99.7	99.7	12	1	192	419	3,049		Χ	4	1,529,307		
2013	- CANTÁBRICO, S.A.	99.7	99.6	12	1	256	391	2,475		Χ	5	163,498		
2012	CANTABRICO, S.A.	99.7	96.6	12	1	383	196	2,456		Χ	5	151,431		416,073
2014		100.0	87.8	11	1	1,345	58	2,793	Χ		7	611	4,632	
2013	IBERCAJA BANCO, S.A.	100.0	87.8	11	1	1,115	183	2,413	Χ		8	731		250,000
2012		100.0	100.0	7		1,071		2,566			4	790	868	58,467
2014	_	100.0	57.0	15	3	1,291		2,000	Х		10			
2013	KUTXABANK, S.A.	100.0	57.0	15	3	1,291		1,834	Х		9			
2012		100.0	57.0	15	3	1,489		1,847	Х		6	31,638		
2014		100.0	100.0	3				0	X	X	1			7,721
2013	MINICENTRALES DOS, S.A.	100.0	100.0	5					Х	Χ	1			
2012		100.0	100.0	5					Χ	X	1	5,925		
2014		90.8	90.8	12	2	2,143		1,877	Х		11			
2013	UNICAJA BANCO, S.A.	100.0	100.0	8		2,363		2,238	Х		10			
2012		100.0	100.0	15	1	2,314		1,781	Х		8			
2014	VIDACAIXA, S.A. DE SEGUROS Y	100.0	100.0	13	2	2,408		2,298			4	1,316,488		87,655
2013	REASEGUROS	100.0	100.0	11	1		2,251	5,707			4	404,678		
2012	NE/ISEGONOS	100.0	100.0	5	1						3	44,760		
2014	_	79.7	64.7	3		99		202			3			400
2013	ZINKIA ENTERTAINMENT, S.A.	79.7	64.7	5				193			2	150	31	400
2012		79.5	64.7	6		170		496			3	27	27	

Source: Company ACGRs and CNMV.

Annex IV. Individual data on compliance with Unified Good Governance Code recommendations

Unified code recommendation

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group	General meeting	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014		V	~	_	V	V	V	V	V	×	V	*	×	V	~
2013	ABENGOA, S.A.	V	V	_	V	V	V	V	~	V	~	×	×	V	~
2012		V	V	_	V	V	V	V	~	V	V	×	×	V	~
2014		V	_	V	~	~	~	~	~	×	V	~	×	~	~
2013	ABERTIS INFRAESTRUCTURAS, S.A.	V	_	V	~	V	~	~	~	×	~	~	×	~	~
2012		V	_	V	~	V	~	~	~	×	~	~	×	~	*
2014		V	_	_	V	V	V	V	✓	V	✓	×	V	V	~
2013	ACCIONA, S.A.	V		<u> </u>	~	✓	~	~	✓	V	✓	×	~	✓	~
2012		V		<u> </u>	~	✓	~	~	~	V	~	×	~	~	~
2014		V	_	✓	V	V	V	V	~	V	~	~	V	V	~
2013	ACERINOX, S.A.	V	_	V	~	~	~	~	~	V	~	~	×	~	~
2012		V	_	✓	~	V	~	~	~	V	~	~	×	~	~
2014	ACS, ACTIVIDADES DE	V	_	✓	V	V	V	V	~	×	~	~	×	V	~
2013	res, remondes de	V	_	✓	~	V	~	~	~	×	~	~	×	✓	~
2012	CONSTRUCCIÓN Y SERVICIOS, S.A.	V		✓	~	V	~	~	~	×	~	~	×	✓	~
2014		V		✓	~	✓	~	~	✓	V	✓	~	×	✓	~
2013	ADOLFO DOMÍNGUEZ, S.A.	V		✓	~	✓	~	~	✓	V	✓	~	×	✓	~
2012		V		✓	~	✓	~	~	✓	V	✓	~	×	~	~
2014	– ADVEO GROUP	V		V	~	~	~	~	~	V	~	×	×	~	~
2013	INTERNATIONAL CA	V	_	V	~	~	~	~	~	V	~	×	×	~	~
2012	INTERNATIONAL, S.A.	V	_	V	~	~	~	~	~	V	~	×	×	~	_
2014		V	_	✓	V	V	V	V	~	V	~	~	V	V	~
2013	ALMIRALL, S.A.	V	_	_	~	V	~	~	~	V	~	~	~	✓	~
2012		V	_	_	✓	V	~	~	~	V	~	~	~	✓	*
2014		V	_	×	V	V	V	V	_	V	~	×	V	V	_
2013	ALZA REAL ESTATE, S.A.	V	_	*	~	_	~	~	_	V	~	*	~	~	_
2012		V		×	~	_	~	~	_	V	✓	×	~	✓	~
2014		V		×	~	~	~	~	_	V	~	×	~	~	*
2013	AMADEUS IT HOLDING, S.A.	V	_	×	V	V	V	V	_	V	V	×	V	V	*
2012	-	V	_	×	~	V	~	~	_	V	V	×	~	~	×
2014		V	_	V	V	V	V	V	V	V	V	V	V	V	×
2013	AMPER, S.A.	V	_	V	V	V	V	V	V	V	V	V	V	V	×
2012	-	V	_	V	V	V	V	V	V	V	V	V	V	V	×

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group	General meeting	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014		V	_	V	V	V	V	V	V	V	V	×	V	V	V
2013	APPLUS SERVICES, S.A.														
2014	ATRESMEDIA CORPORACIÓN DE	V	_	V	V	V	V	V	V	V	~	V	*	V	V
2013	MEDIOS DE COMUNICACIÓN, S.A.		_	V	~	V	V	V	~	V	~	~	×	V	~
2012	MEDIOS DE COMUNICACION, S.A.	V	_	V	~	V	V	V	~	V	V	~	*	V	V
2014				V	×	V	V	V	~	V	~	~	V	~	*
2013	AXIARE PATRIMONIO SOCIMI, S.A.														
2014		V	_	✓	×	V	V	V	_	×	✓	✓	×	×	×
2013	AYCO GRUPO INMOBILIARIO, S.A.	V	_	✓	×	V	V	V	_	V	✓	✓	×	×	×
2012		V	_	~	×	V	V	V	_	V	~	~	*	*	×
2014		V	_	V	~	V	V	V	~	V	~	~	V	✓	_
2013	AZKOYEN, S.A.	V	_	~	~	V	V	~	~	V	~	~	*	~	_
2012		V	_	~	~	_	V	V	~	V	~	~	×	~	×
2014	BANCO BILBAO VIZCAYA	V	_	~	~	V	V	~	~	V	~	~	~	~	~
2013		V	_	~	~	V	V	~	~	V	~	~	~	~	~
2012	ARGENTARIA, S.A.	V	_	V	~	V	V	V	~	V	~	~	V	V	~
2014			_	V	~	V	V	V	~	V	~	~	V	~	~
2013	BANCO DE SABADELL, S.A.			V	~	V	V	~	~	V	~	~	V	V	~
2012		V		~	~	V	V	~	~	V	~	~	V	V	~
2014			_	V	~	V	V	V	~	~	~	~	V	V	~
	BANCO POPULAR ESPAÑOL, S.A.			/	V	V	V	~	~	×	V	V	×	V	V
2012		V	_	V	~	V	V	V	~	×	V	~	*	V	V
2014			_	V	~	V	V	V	~	V	V	~	V	V	
	BANCO SANTANDER, S.A.		_	~	~	~	V	~	~	V	· ·	~	~	~	
2012		V	~	~	~	V	V	V	~	×	· ·	~	~	~	
2014			_	~	~	~	V	~	~	V	· ·	~	~	~	~
	BANKIA, S.A		_	/	V	V	V	~	~	/	V	V	V	V	V
2012		V		V	V	V	V	/	V	'	V	V	/	V	V
2014			_	V	V	V	V	V	V	/	V	V	V	V	V
	BANKINTER, S.A.	V	_	V	V	V	V	V	V	/	V	V	V	V	V
2012		V	_	V	~	V	~	~	~	~	~	~	~	~	~

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	companies from	noward	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014		V	_	×	V	V	V	V	V	V	V	V	V	V	×
2013 B	ARÓN DE LEY, S.A.	V	_	*	~	V	V	V	~	V	V	~	V	V	*
2012		V	_	✓	~	V	V	V	~	V	~	~	~	~	*
2014		V	_	V	~	~	V	V	~	V	V	×	~	~	*
2013 B	IOSEARCH, S.A.	V	_	V	~	V	V	V	~	V	~	×	V	V	*
2012		V	_	V	~	V	V	V	~	V	~	×	V	V	*
2014		V		V	~	~	×	V	*	V	×	×	*	V	×
2013 B	ODEGAS BILBAÍNAS, S.A.	V		V	~	~	×	V		V	×	×	*	V	
2012		V	_	V	~	~	×	V		V	×	×	*	V	
2014		V	_	V	~	V	V	V	~	V	V	~	*	V	
2013 B	ODEGAS RIOJANAS, S.A.	V	_	V	~	~	V	V	~	V	V	~	*	~	
2012		V	_	V	~	V	V	V	~	V	V	~	*	~	
2014 B	OLSAS Y MERCADOS ESPAÑOLES,	V	_	V	~	V	V	V	~	V	~	×	V	V	V
2013 S	DAD HOLDING DE MDOS	V	_	V	~	~	V	V	V	V	V	×	V	V	V
2012 γ	STMAS FIN., S.A.	~	_	~	~	V	V	V	~	~	~	~	V	V	~
2014		V	V	V	~	V	V	V	_	×	~	~	×	V	~
2013 C	AIXABANK, S.A.	V	V	V	~	~	V	V	~	×	V	~	*	V	V
2012		V	V	V	~	~	V	V	~	×	V	~	*	V	V
2014		V	_	V	~	~	V	V	~	×	V	~	*	V	
2013 C	ARTERA INDUSTRIAL REA, S.A.	V	_	V	~	~	V	V	~	×	V	~	×	~	
2012		V	_	V	~	V	V	V	~	×	V	~	×	V	
2014		V	_	V	~	V	V	V		V	V	~	×	V	V
2013 C	EMENTOS MOLINS, S.A.	V	_	V	~	~	V	V	_	V	~	×	×	~	V
2012		V	_	V	~	V	V	V	_	V	~	×	×	V	V
2014	EMENTOS PORTLAND	V	V	V	~	~	V	V	V	V	~	×	×	~	V
2012		V	_	V	~	V	V	V	V	V	~	×	×	V	V
2012 V	ALDERRIVAS, S.A.	V	_	V	~	V	V	V	V	V	~	V	×	V	V
2014		V	_	~	×	V	V	/	V	V	V	V	*	V	V
2013 C	IE AUTOMOTIVE, S.A.	V	_	✓	×	V	V	V	V	V	V	V	×	V	V
2012		V	_	✓	×	V	V	V	V	V	V	V	×	V	V
2014		V	_	V	~	V	V	V	V	V	~	V	V	V	
2013 C	LÍNICA BAVIERA, S.A.	V	_	V	~	V	V	V	V	V	~	V	V	V	
2012		V	_	V	V	V	~	~	~	V	V	V	V	V	

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group	General meeting	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014		V	_	_	V	V	V	V	V	V	_	V	*	V	V
2013	CODERE, S.A.	V	_	_	V	V	V	V	✓	V	~	~	V	V	V
2012		V	_	<u> </u>	V	V	V	V	~	~	~	✓	V	V	V
	Compañía de distribución	V	_	V	V	V	V	V	V	V	/	×	×	V	V
2013	INTEGRAL LOGISTA														
2012	HOLDINGS, S.A.														
2014	- Compañía de Inversiones	V	_	V	V	V	×	V	_	×	V	V	*	V	V
2013		V	_	✓	V	V	×	V	_	×	~	~	×	V	V
2012	MOBILIARIAS BARCINO, S.A.	V	_	✓	V	V	×	V	_	×	~	~	×	V	×
2014	- Compañía Española de	V	_	~	×	_	~	V	_	V	~	~	×	_	_
2013			_	V	×		V	V		~	~	~	×		
2012		V	_	V	×		V	V		V	V	~	*		
2014		'	_	*	V	V	*	V	~	~	~	×	*	V	V
2013	EDIFICACIÓN Y OBRAS	V		*	V	~	*	V	V	/	V	×	*	V	~
2012	PÚBLICAS, S.A.	~		×	V	~	*	V	_	~	V	~	*	V	~
2014	- Compañía logística de	V	_	×	V	V	V	V		×	~	~	×	V	×
2013		V	_	×	V	V	V	V	_	×	~	~	×	V	×
2012	HIDROCARBUROS CLH, S.A.	V	_	×	V	V	V	V	_	×	~	~	×	V	×
2014	- Compañía vinícola del norte	V	_	V	V	~	V	V	V	V	V	~	×	V	
2013		V	_	V	V	~	~	V	~	V	~	~	×	~	_
2012	DE ESPAÑA, S.A.	V	_	✓	V	V	V	V	~	✓	V	✓	*	V	<u> </u>
2014	CONSTRUCCIONES Y AUXILIAR DE	V	_	✓	V	V	V	V	_	V	_	×	×	_	_
2013	FEDDOCADDU EC CA	V	_	✓	V	V	~	V	_	V	_	×	*	_	_
2012	FERROCARRILES, S.A	V	_	~	V	V	V	V	_	V	_	*	×	_	×
2014		V	_	V	V	V	V	V	~	V	V	~	~	~	~
2013		V	_	V	V	V	V	V	~	~	~	~	V	V	V
2012	ALDA, S.A.	V	_	V	V	~	V	V	V	/	V	~	*	V	~
2014		'	_	V	V	~	V	V	V	/	/	×	*	V	
	DEOLEO, S.A.	'	_	· ·	V	V	V	V	~	×		*	*	V	×
2012		V	_	V	V	V	V	V	V	V	V	×	*	V	×
2014		~		V	V	V	V	V	V	'	~	V	*	V	×
2013	CICTEMAN DE ANICI A IEC CA	~	_	V	V	V	V	V	V	/	~	V	V	V	×
2012	SISTEMIAS DE MINCLAJES, S.A.	~	_	V	~	~	~	~	~	~	V	~	V	~	×

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	companies from		Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014 DI	INAMIA CAPITAL PRIVADO, S.A.,	V	_	×	V	V	V	V	_	V	V	V	V	V	×
2013		V	_	*	~	V	V	V	_	V	~	~	V	V	×
2012 SC	_K	V	_	*	~	V	V	V	_	~	~	~	V	V	×
2014 DI	ISTRIBUIDORA INTERNACIONAL	V	_	V	~	V	V	V	~	V	~	~	V	V	V
2013		V		~	~	V	V	V	~	V	~	~	V	V	V
2012 DI	E ALIMENTACIÓN, S.A.	V		~	~	V	V	V	~	V	~	~	V	V	V
2014 2013	OGI INTERNATIONAL	V		~	~	V	V	V	~	V	~	~	×	_	
2013		V	_	~	~	V	V	V	~	×	×	*	×	_	_
2012 FA	ABRICS, S.A.	V	_	V	~	V	V	~	~	×	×	×	×	_	_
2014		V	_	V	~	V	V	~	~	V	~	~	~	~	
2013 DI	URO FELGUERA, S.A.	V	_	V	~	V	V	~	~	V	~	~	~	~	
2012		V	_	~	~	V	V	~	~	V	~	~	×	V	
2014		V	_	~	~	V	V	~	~	V	~	~	×	~	×
2013 EE	BRO FOODS, S.A.	V	_	V	~	V	V	~	~	V	~	~	×	~	×
2012		V	_	V	×	~	V	~	~	V	~	~	~	~	×
2014		V	_	V	~	V	V	~	~	V	~	*	×	_	_
2013 EC	COLUMBER, S.A.	V	_	V	~	V	V	~	~	V	~	*	×	_	_
2012		V	_	V	~	V	V	~	~	V	_	*	×	_	_
2014		V		V	~	~	V	~	~	V	~	✓	×	~	_
2013 EL	ECNOR, S.A.	V		V	~	✓	V	~	~	~	~	~	×	~	_
2012		V		_	~	✓	V	~	~	V	~	V	×	~	_
2014		×		V	~	~	V	~	~	V	~	~	~	~	V
2013 EN	NAGÁS, S.A.	*	_	V	~	V	V	~	~	V	~	~	~	~	V
2012		*	_	~	~	V	V	~	~	V	~	~	~	~	V
2014		V	_	V	~	V	V	V	~	~	~	~	V	V	V
2013 EN	NCE ENERGÍA Y CELULOSA, S.A.	V	_	V	~	V	V	~	~	V	~	~	~	~	V
2012		V	_	V	~	V	V	~	~	V	~	~	~	~	V
2014		V	_	~	V	V	V	V	V	V	~	V	V	V	V
2013 EN	NDESA, S.A.	V	_	V	V	V	V	V	V	~	✓	V	×	V	V
2012		V	_	✓	×	V	V	V	V	V	V	V	×	V	V
2014		V	_	V	✓	V	V	V	V	~	V	V	V	V	_
2013 EF	RCROS, S.A.	V	_	V	V	V	V	V	V	~	V	V	V	V	_
2012		V	_	V	V	V	V	V	V	~	V	~	V	V	

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions		Conoral mosting	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014	_	V	×	~	V	V	V	V	V	V	V	V	V	V	V
2013	FAES FARMA, S.A.	V	*	V	~	V	V	V	✓	V	~	~	V	V	~
2012		V	*	~	~	V	V	V	~	V	~	~	V	V	~
2014	_	V	_		~	V	V	V		V	~	~	V	V	~
2013	FERROVIAL, S.A.	/	_		~	V	V	V		V	V	~	V	V	
2012		V	_		~	V	V	V		V	V	~	V	V	
2014	- FERSA ENERGÍAS			~	~	V	V	V	~	V	~	~	V	V	
2013	RENOVABLES, S.A.			V	~	V	V	V	~	V	~	~	~	~	
		V	_	· ·	~	V	V	V	~	V	~	~	~	· ·	
2014	- FINANZAS E INVERSIONES			×		V	V	V	· ·	*		×	V	V	
	VALENCIANAS, S.A.		_	×	✓	V	V	V	· ·	*	· ·	*	· ·		
		V	_	×	V	V	V	V	/	*	V	*	V	/	
2014			_	· ·	V	V	V	V	· ·	V	V	V	V	/	
	FLUIDRA, S.A.		_	· ·	V	V	V	V	/	V	V	V	V	/	
2012		V		· ·	V	V	V	V	<i>V</i>	<i>V</i>	V	V	*	V	
2014 2013 2012	FOMENTO DE CONSTRUCCIONES		*	· ·	<u> </u>	<u> </u>	<i>V</i>	V	<i>V</i>	<i>V</i>			×		
2013	Y CONTRATAS, S.A.		*	<u> </u>	<u> </u>				<u> </u>	*					
		V	*		<i>V</i>	<i>'</i>	V	V	V	*	<i>V</i>	<i>V</i>	×	· ·	/
2014				· ·	<i>V</i>	V	V	V	V	V	V		<i>V</i>	· ·	
	FUNESPAÑA, S.A.		*	· ·	V	V	V	V	V	V	V	V	×	V	
2012		<i>V</i>	*	· ·	<u> </u>				<i>V</i>	<u> </u>			*		
2014				V	<i>V</i>	<u> </u>	V	V	<i>V</i>	V	<u> </u>		<i>V</i>		
2013	TECNOLÓGICA, S.A.		_	<u> </u>	<u> </u>				<u> </u>						
					<u> </u>				<u> </u>						
2014			_		<u> </u>					*					
	GAS NATURAL SDG, S.A.			V	V	V	<u> </u>	<u> </u>		*	<i>V</i>	<u> </u>	V	<u> </u>	
2012										*					
2014	GENERAL DE ALQUILER DE		_	*	<i>V</i>	V	V	<u> </u>	V	V	V	<u> </u>	V	V	<u> </u>
2013	MAQUINARIA, S.A.	V		*	<i>V</i>	<i>V</i>	<i>V</i>	<i>V</i>	<i>V</i>	<i>V</i>	<i>V</i>		<i>V</i>	<i>V</i>	
		<i>V</i>		· · · · ·	<i>V</i>	<i>V</i>	<i>V</i>	<i>V</i>	· ·	<i>V</i>	~		<i>V</i>	<i>V</i>	
2014			_	· · · · · ·	<i>V</i>	<i>V</i>	<i>V</i>	<i>V</i>		<i>V</i>	•	*	<i>V</i>		
	GRIFOLS, S.A.		_								*	×	×		
2012		· ·		<i>v</i>	<i>V</i>	<i>V</i>	<i>V</i>	V		~	*	*	*		

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group	General meeting	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014	IRUPO CATALANA	V	_	V	V	V	V	V	V	×	V	V	×	V	V
2013		V	_	V	~	V	V	V	~	×	~	*	*	V	V
2012	OCCIDENTE, S.A.	V	_	· ·	~	V	V	V	~	×	~	×	×	V	V
2014	RUPO EMPRESARIAL	V	_	×	~	V	V	V	~	V	~	V	V	~	~
2013	AN JOSÉ, S.A.	V	_	×	~	V	V	V	~	V	×	~	V	~	~
2012	AN JOSE, S.A.	V	_	~	~	V	V	V	~	V	~	~	V	~	~
2014		V	_	~	~	V	V	~	~	V	~	~	V	~	~
2013 G	RUPO EZENTIS, S.A.	V	_	×	~	V	V	~	~	V	~	~	V	~	*
2012		~	_	×	~	×	V	V	~	V	~	~	V	~	×
2014 _H	IISPANIA ACTIVOS	V	_	×	~	V	V	V	~	V	~	*	V	V	V
2013	NMOBILIARIOS, S.A.														
2014		×	_	V	~	V	V	V	~	V	~	~	V	~	V
2013 IE	BERDROLA, S.A.	×	_	V	~	V	V	V	~	V	V	~	~	~	V
2012	-	×	_	V	~	V	V	V	~	V	V	~	~	~	V
2014		V	_	V	~	V	V	V	~	V	V	~	V	~	V
2013 IE	BERPAPEL GESTIÓN, S.A.	V	_	V	~	V	V	V	~	V	~	~	V	~	V
2012		V	_	V	~	V	V	V	~	V	V	~	~	~	~
2014	NDO INTERNACIONAL, S.A	~	_	~	~	V	V	V	~	×	×	×	×	×	_
2013		V	_	~	~	V	V	V	~	×	×	×	×	×	_
2012 (E	EN LIQUIDACIÓN)	V	_	V	~	V	V	V	~	V	V	×	~	~	*
2014		V	_	V	~	V	V	V	~	V	V	~	V	~	V
2013 IN	NDRA SISTEMAS, S.A.	V	_	~	~	V	V	~	~	V	~	~	~	~	~
2012		V	_	~	~	V	V	~	~	V	~	~	~	~	~
2014		V	_	~	~	V	V	~	~	V	~	~	~	~	~
2013 IN	NDUSTRIA DE DISEÑO TEXTIL, S.A.	V	_	V	~	V	V	~	~	V	~	~	~	~	~
2012		V	_	V	~	V	V	~	~	V	V	~	~	~	~
2014		V	_	_	~	V	V	V	~	V	V	~	×	~	~
2013 IN	NMOBILIARIA COLONIAL, S.A.	V	_	_	V	V	V	V	V	V	V	V	×	V	V
2012		V	_		V	V	V	V	V	V	~	V	×	V	V
2014		×	_	V	×	V	V	V	V	V	V	V	×	V	×
2013 IN	NMOBILIARIA DEL SUR, S.A.	×	_	V	×	V	V	V	V	*	V	V	×	V	*
2012	•	×		V	V	V	~	~	V	×	~	~	×	V	*

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group	General meeting	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014	- INTERNATIONAL CONSOLIDATED	V	_	V	V	V	V	V	V	V	V	V	V	V	~
2013		V	_	V	V	V	V	V	V	V	~	~	V	~	~
2012	AIRLINES GROUP, S.A.	V	_	✓	V	V	V	V	V	V	~	~	V	V	×
2014	_	V		V	V	V	V	V	V	V	~	~	V	~	~
2013	INVERFIATC, S.A.	~	_	✓	~	V	~	V	~	V	~	~	~	~	~
2012		V	_	✓	V	V	V	V	V	V	~	~	V	V	~
2014		V	_	✓	V	V	×	V	✓	V	~	~	×	V	×
2013	INVERPYME, S.A.(EN LIQUIDACIÓN)	V	_	✓	~	V	×	V	~	V	~	~	×	~	×
2012		V	_	✓	~	V	×	V	~	V	~	~	~	~	×
2014	- INYPSA INFORMES	V	_	✓	~	V	~	V	~	V	~	~	×	×	V
2013		V	_	✓	~	V	~	V	~	V	~	~	×	×	~
2012	Y PROYECTOS, S.A.	V	_	✓	~	V	~	V	~	V	~	~	×	×	~
2014		V	_	V	~	V	~	V	~	V	~	~	~	~	~
2013	JAZZTEL, PLC.	~	_	~	~	V	~	V	~	V	~	~	~	~	~
2012		~	_	~	~	V	~	V	~	V	~	~	~	~	~
2014	LA SEDA DE BARCELONA, S.A.	V	_	✓	V	V	V	V	✓	*	*	*	×	×	*
2013	- (FALLIOUIDACIÓN)	V	_	✓	~	V	~	V	~	V	~	~	~	~	~
2013	(EN LIQUIDACIÓN)	V	_	V	~	V	~	V	~	V	~	~	~	~	~
2014		V	~	×	V	V	~	V	~	V	~	~	~	V	~
2013	LABORATORIO REIG JOFRE, S.A.	V	~	_	V	V	~	V	~	V	~	~	×	×	~
2012		V	_	V	V	V	~	V	~	V	_	×	×	×	~
2014	- LABORATORIOS FARMACÉUTICOS	V	_	V	V	V	~	V	~	V	_	~	~	V	_
2013	POVI CA	~	_	~	~	V	~	V	~	V	_	~	~	~	_
2014 2013 2012	ROVI, S.A.	~	_	~	~	V	~	V	~	V	_	~	~	~	*
		V	_	✓	V	V	V	V	*	V	~	~	V	_	×
2014 2013 2012	COCINAL CA														
2012	SOCIMI, S.A.														
2014		V	_	✓	V	V	V	V	V	V	V	V	V	V	V
2013	LIBERBANK, S.A.	V	_	V	V	V	~	V	~	V	~	~	~	~	~
2012															
2014		V	_	V	V	V	V	V	V	V	V	V	V	V	_
2013	LIBERTAS 7, S.A.	V	_	×	V	V	V	V	V	V	V	×	V	V	
2012	-	V	_	×	V	V	V	V	V	V	~	×	V	V	_

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group		Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014		V	_	V	V	V	V	V	<u> </u>	~	~	×	V	V	
2013	LINGOTES ESPECIALES, S.A.	V	_	✓	~	V	V	V	_	V	~	×	V	V	_
2012		V	_	✓	~	V	V	V	_	V	~	×	×	~	_
2014		V	_	✓	×	~	V	V	~	V	_	×	×	_	×
2013	LIWE ESPAÑOLA, S.A.	V	_	✓	×	~	V	V	~	V	_	×	×	_	×
2012		V	_	✓	×	~	V	V	_	V	_	×	×	_	×
2014		V	~	~	~	V	V	V	~	×	~	~	V	V	V
2013	MAPFRE, S.A.		~	V	~	V	V	V	~	×	~	~	V	V	V
2012		V		V	~	V	V	V	~	×	~	~	×	V	
2014	MEDIASET ESPAÑA		_	V	~	V	V	V	~	V	V	~	V	V	
2013	COMUNICACIÓN, S.A.		_	V	~	V	V	V	~	V	V	~	V	~	
2012	COMUNICACION, S.A.	V	_	V	~	V	V	V	~	V	V	~	V	~	
2014	MELIA HOTELS	V	_	~	~	V	V	V	_	V	~	~	V	V	V
2013		V	_	V	~	V	V	V	_	V	V	~	V	~	V
2012	INTERNATIONAL S.A.	V	_	✓	✓	~	V	V	_	V	~	~	V	~	V
2014		V	_	✓	✓	~	V	V	~	V	~	~	V	*	V
2013	MERLIN PROPERTIES, SOCIMI, S.A.														
2012															
2014	MINERALES Y PRODUCTOS	V	_	✓	×	V	V	V	~	V	×	×	×	~	_
2013		*	_	✓	×	V	V	V	~	V	×	×	×	~	_
2012	DERIVADOS, S.A.	×	_	✓	×	V	V	V	~	V	~	×	×	*	×
2014		V	_	✓	~	~	V	V	~	V	~	~	V	~	V
2013	MIQUEL Y COSTAS & MIQUEL, S.A.	V	_	V	~	V	V	V	~	V	V	~	V	~	
2012		V	_	V	×	V	V	V	~	V	V	~	×	~	
2014		V	_	_	×	V	V	V	~	V	V	~	×	~	×
2013	MOBILIARIA MONESA, S.A.	V	_	_	×	~	V	V	~	V	V	~	×	~	×
2012		V	_	_	×	V	V	V	×	V	~	~	×	~	×
2014		V	_	✓	_	V	V	V	V	V	V	_	_	V	_
2013	MONTEBALITO, S.A.	V	_	✓	<u> </u>	V	V	V	V	✓	~	_	V	V	V
2012		V	_	V	V	V	V	V	V	V	~	V	V	V	_
2014		V	~	_	V	V	V	V	V	V	~	V	×	V	V
2013	NATRA, S.A.	V	~	_	V	V	V	V	V	V	~	V	×	V	V
2012		V	~	V	~	×	V	~	V	V	V	V	×	V	~

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group		Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014		V	_	_	V	V	V	V	_	~	~	V	×	V	V
2013 NF	H HOTEL GROUP, S.A.	V	~	_	~	V	V	V	_	V	~	~	*	~	~
2012		V	~	_	~	V	V	V	_	V	~	~	×	~	· ·
2014		V	_	V	~	V	V	V	~	V	~	~	V	~	~
2013 NI	COLÁS CORREA, S.A.	~	_	V	~	V	V	V	~	V	~	~	V	~	~
2012		×	_	V	V	×	V	V	~	V	~	V	V	/	~
2014 NY	YESA VALORES	/	_	V	*	×	×	V	~	V		V	×	/	*
2013	DRPORACIÓN, S.A.	/	_	V	*	×	×	V	~	V		V	×	/	*
2012	DRPORACION, S.A.	V	_	×	*	×	×	V		V		~	×	~	*
2014		~	_	V	~	V	V	V	~	V	~	~	V	~	~
2013 OE	BRASCON HUARTE LAÍN, S.A.	~	_	V	~	V	V	V	~	V	~	~	V	~	~
2012		~	_	V	~	V	V	V	~	V	~	~	V	~	· ·
2014 _{DA}	APELES Y CARTONES	~	_	~	~	V	V	V	_	V	×	*	×	~	*
2013		~	_	~	~	V	V	V	_	V	×	*	×	~	×
2012 DE	E EUROPA, S.A.	~	_	V	~	V	V	V	_	V	×	*	V	~	*
2014		~	_	*	~	_	V	V	_	×	~	*	×		_
2013 PE	ESCANOVA, S.A.	~	_	*	~	_	V	V	*	V	~	*	×	~	_
2012		~	_	*	~	_	V	V	×	V	~	*	×	~	_
2014		~	_	✓	~	V	V	V	✓	V	~	✓	V	~	~
2013 PR	RIM, S.A.	V	_	~	~	V	V	V	~	V	~	~	V	~	~
2012		~		×	×	V	×	V	~	V	×	×	V	_	×
2014 _{DR}	ROMOTORA DE	V	_	~	~	V	V	V	~	×	~	~	V	~	~
2013		~	_	~	~	V	V	V	_	V	~	~	V	~	~
2012 IIN	FORMACIONES, S.A.	~	_	✓	~	V	V	V	_	×	~	~	V	~	~
2014 _{DD}	ROSEGUR, COMPAÑIA DE	~	_	V	~	V	V	V	~	V	~	~	V	~	_
2013		~	_	~	~	V	V	V	~	V	~	*	V	~	
2012 SE	GURIDAD, S.A.	~	_	V	~	V	V	V	~	V	V	~	×	~	_
2014		V	_	✓	V	V	V	V	V	×	✓	V	V	V	_
2013 QL	UABIT INMOBILIARIA, S.A.	V	_	✓	V	V	V	V	V	×	~	V	V	V	_
2012		V	_	✓	V	V	V	V	V	V	~	V	V	V	V
2014		V	_	✓	V	V	V	V	V	V	~	×	×	V	V
2013 RE	ALIA BUSINESS, S.A.	V	_	V	V	V	V	V	V	V	~	×	×	V	V
2012		V	_	V	V	V	V	V	V	V	~	×	×	V	V

Year Entity Bylaw restrictions Bylaw restrictions The Board Size Functional proprietary number of the same group powers meeting proposals Separate Split votes corporate powers proposals Size Structure to indepen. Independence of the same group proposals of the same group proposals Size Structure to indepen. Independence of the same group proposals of the same grou	Nature of directors explained	Gender diversity
proposais unectors unectors		uiveisity
2014 RED ELÉCTRICA V - V V V V V V V V V V V V V V V V V	V	V
RED ELECTRICA	✓	~
2012 CORPORACION, S.A. V — V V V V V V V V V V V V V V V V V	~	~
2014	~	V
2013 RENTA 4 BANCO, S.A X	~	V
2012	~	~
2014 2013 2012 ESTATE, S.A. V V V V V V X X X 2012	V	
2013 ESTATE CA	V	×
2012 ESTATE, S.A.	V	×
2014	~	V
2013 REPSOL, S.A	~	V
2012	~	/
2014	V	×
2013 REYAL URBIS, S.A.	~	×
	~	×
<u>2014</u>	V	
2013 S.A. RONSA	~	
2012	~	_
2014	~	
2013 SACYR, S.A.	V	
2012 V X X V V V V V V X	V	
2014 SAINT CROIX HOLDING	V	~
2013 IMMOBILIER, SOCIMI, S.A.		
2014	V	
2013 SERVICE POINT SOLUTIONS, S.A. V — * V V V V X X		×
2012	V	×
2014	V	
2013 SNIACE, S.A.	V	
2012		
2013 V V V V V V V X X X		
2014 2013 SOCIEDAD ANÓNIMA HULLERA	<u> </u>	<u> </u>

		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year	Entity	Bylaw restrictions	Listed companies from the same group	nowers	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014	OLARIA ENERGÍA Y	V	_	V	V	V	V	V	V	×	V	V	×	V	×
2013		V	_	✓	~	V	V	V	~	×	~	✓	*	V	×
2012 ^{IVI}	MEDIOAMBIENTE, S.A.	V	_	V	~	V	V	V	~	V	~	~	V	V	*
2014			_	_	~	V	V	V	_	V	~	~	V	V	V
2013 SC	OTOGRANDE, S.A.		_	_	~	V	V	V	_	V	V	~	~	~	V
2012		V	_	V	~	~	V	V	_	V	V	~	~	~	V
2014			_	V	~	V	V	V		~	~	~	V	V	×
	ÉCNICAS REUNIDAS, S.A.			V	~	V	V	V		'	~	~	V	V	×
2012		V		V	~	V	V	V		V	~	~	~	~	*
	ECNOCOM,	*		V	V	~	V	V	*	~	V	~	~	~	V
2013 TE	ELECOMUNICACIONES Y	*		· ·	~	V	V	V	*	/	~	~	V	V	V
2012 EN	NERGÍA, S.A.	~		~	~		~	~	~	~	~	~	~	✓	~
2014		×	_	V	~	V	V	V	~	×	~	×	V	V	×
2013 TE	ELEFÓNICA, S.A.	×	_	V	~	V	V	V	V	×	V	×	~	~	×
2012		×	_	V	~	V	V	V	~	×	V	×	V	V	×
2014		V	_	×	~	V	V	V	~	~	~	~	V	V	
2013 TE	ESTA INMUEBLES EN RENTA, S.A.	V	_	×	V	V	V	V	V	V	~	~	~	~	
2012		V	_	×	~	V	V	V	~	V	~	~	V	V	_
2014		V	_	V	V	V	×	V	V	V	~	~	~	~	_
2013 TF	R HOTEL JARDÍN DEL MAR, S.A.	V	_	✓	~	V	×	V	~	V	~	~	~	~	_
2012		V	_	V	~	~	×	V	V	×	_	~	×	~	_
2014		V		✓	~	V	V	V	~	~	~	✓	~	~	V
2013 TU	UBACEX, S.A.	V		_	~	V	V	V	~	~	~	~	~	~	V
2012		V	_	✓	~	V	V	V	~	~	~	✓	V	V	V
2014		V	_	✓	~	V	V	V	~	~	~	~	*	V	V
2013 Tl	UBOS REUNIDOS, S.A.	V	_	✓	~	V	V	V	~	~	~	~	*	V	_
2012		V		~	V	V	V	V	V	V	V	V	*	V	_
2014	NIÓN CATALANA	V		✓	V	V	V	V	V	V	V	V	*	*	V
2013		V	_	✓	V	V	V	V	V	V	V	V	*	*	V
2012	E VALORES, S.A.	V	_	✓	V	V	V	V	V	V	V	V	*	V	V
2014	NIÓN EUROPEA DE	V	_	×	V	V	V	✓	V	~	~	V	×	V	_
2013		V	_	*	V	V	V	V	V	~	~	V	V	V	V
2012 IN	NVERSIONES, S.A.			*	~	V	~	V	~	~	V	~	~	~	V

Comply: ✓ Partially comply: △ Non-compliant: ★ Not applicable: —

	1	2	3	4	5	6	7	8	9	10	11	12	13	14
Year Entity	Bylaw restrictions	Listed companies from the same group	General meeting	Pre-circulation of general meeting proposals	Separate voting	Split votes	The corporate interest	Board powers	Size	Functional structure	Ratio of proprietary to indepen. directors	Sufficient number of indepen. directors	Nature of directors explained	Gender diversity
2014	V	_	~	V	V	V	V	V	V	_	V	V	V	V
2013 URALITA, S.A.		_	· ·	~	V	V	V	~	V	_	V	×	~	~
2012	V	_	~	~	V	V	V	~	V		~	×	V	V
2014		_	×	~	V	×	V	~	×	~	~	×	V	V
2013 URBAR INGENIEROS, S.A.		_	×	V	V	×	V	V	V	~	V	~	~	~
2012	V	_	×	V	V	×	V	V	V	~	V	~	~	~
2014		_	/	V	V	V	V	V	V	~	V	~	~	
2013 URBÁS GRUPO FINANCIERO, S.A.		_	~	~	V	V	V	~	V	×	~	×	V	
2012	V		~	~	~	V	V	~	V	×	~	×	~	
2014 VÉRTICE TRESCIENTOS SESENTA		_	×	V	V	V	V	V	V	~	V	~	~	
			*	~	V	V	V	V	V	~	V	~	~	~
2012	V	_	*	~	V	V	V	~	V	~	~	~	~	~
2014		_	~	~	V	V	V	~	V	~	~	V	V	V
2013 VIDRALA, S.A.		_	~	~	V	V	V	~	V	~	×	V	V	V
2012	V	_	V	~	V	V	V	~	V	~	*	×	~	
2014			~	~	V	V	V	~	V	~	~	V	V	V
2013 VISCOFAN, S.A.			V	~	V	V	V	~	V	~	~	~	~	~
2012	V		V	~	V	V	V	~	V	~	~	~	~	~
2014	V		V	~	V	V	V	~	V	~	~	×	~	~
2013 VOCENTO, S.A.			V	V	V	V	V	~	V	~	~	×	~	~
2012	V	_		~	/	V	V	~	/	V	~	×	~	~
2014			V	~	V	V	V		V	~	×	×	~	~
2013 ZARDOYA OTIS, S.A.		_	V	~	V	V	V		V	~	×	×	~	
2012	V	_	V	~	V	V	V		V	~	×	×	~	
2014	*	_	~	V	V	V	V	<u> </u>	V	~	V	V	V	V
2013 ZELTIA, S.A.	*	_	~	V	V	V	V	_	V	~	V	V	V	V
2012	*		V	V	V	V	V		V		V	~	V	~

		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year	Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014		V	×	~	V	V	V	V	V	V	V	V	V	V	~
2013	ABENGOA, S.A.	V	×	~	V	V	~	V	~	V	~	V	V	V	~
2012		V	×	~	~	V	~	V	~	V	~	_	V	V	~
2014		~	_	~	~	V	~	V	~	V	~	_	V	V	~
2013	ABERTIS INFRAESTRUCTURAS, S.A.	~	_	~	~	V	~	V	~	V	~	_	V	V	~
2012		V	_	~	~	V	~	V	~	V	~		V	V	~
2014		V	V	~	V	V	_	V	V	V	V	V	V	V	~
2013	ACCIONA, S.A.	V	V	~	V	V	_	V	~	V	V	V	V	V	~
2012		~	V	~	V	V	_	V	~	V	V	V	V	V	~
2014		~	_	~	V	V	V	V	~	V	V	_	V	V	~
2013	ACERINOX, S.A.	~	_	~	V	V	V	V	V	V	V	_	V	V	~
2012	_	V	_	~	V	V	V	V	V	V	V	_	V	V	~
2014	- ACS, ACTIVIDADES DE	V	V	~	V	V	V	V	~	V	V	V	V	V	~
2013		~	V	~	V	V	V	V	~	V	V	V	V	V	~
2012	CONSTRUCCIÓN Y SERVICIOS, S.A.	~	V	~	V	V	V	V	~	V	V	V	V	V	~
2014		V	V	~	V	V	V	V	V	V	V		V	V	~
2013	ADOLFO DOMÍNGUEZ, S.A.	~	V	~	V	V	V	V	V	V	V	_	V	V	~
2012		~	V	~	V	V	V	V	V	V	V	_	V	V	~
2014	- ADVEO GROUP	V	_	~	V	V	V	V	V	V	V	<u> </u>	V	V	~
2013	ADVEO GROUP	~	_	~	V	V	V	V	V	V	V	_	V	V	~
2012	INTERNATIONAL, S.A.	~	_	~	V	V	V	V	V	V	V	_	V	V	~
2014		V	_	~	V	V	_	V	V	V	V	_	V	V	~
2013	ALMIRALL, S.A.	V	_	~	V	V	_	V	V	V	V	_	V	V	~
2012	-	~	_	~	V	V	_	V	~	V	V		V	V	~
2014		_		~			V		~	V	_	V	V	_	~
2013	ALZA REAL ESTATE, S.A.	V	_	~			V		V	V		V	V	_	~
2012		~	_	~		V	V		V	V		V	V	<u> </u>	~
2014		~	_	~	V	V	V	V	V	V	V	V	V	V	~
2013	AMADEUS IT HOLDING, S.A.	V	_	V	V	V	~	V	V	V	~	V	~	V	~
2012		~	_	~	~	V	V	V	V	V	V	V	V	V	~
2014		V	V	V	V	V	~	V	V	V	~	V	~	V	~
2013	AMPER, S.A.	V	_	V	V	V	~	V	V	V	~	V	~	V	~
2012		V	_	V	V	V	~	V	V	V	V	V	~	V	~

		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year	Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014		V	_	V	V	V	~	V	V	~	V	_	V	V	
2013 APPLUS SERVI	CES, S.A.														
2012															
2014 ATRESMEDIA (CORPORACIÓN DE	V	_	~	~	V	~	V	~	V	V		V	V	V
2013	OMUNICACIÓN, S.A.			~	~	V	~	V	~	V	V		V	V	V
2012	JIVIUNICACION, S.A.			~	~	V	~	×	~	V	V		V	V	V
2014				~	~	V	_	×	~	~	V	V	V		V
2013 AXIARE PATRIM	MONIO SOCIMI, S.A.														
2012															
2014			_		~	V	V		V	~	V	×	*		V
2013 AYCO GRUPO	INMOBILIARIO, S.A.				~	V	~		~	/	V	×	*	V	V
2012		~	_		~	V	~		~	V	~	×	*	V	V
2014			_	V	~	V	V	×	/	~			V	*	V
2013 AZKOYEN, S.A.			_	V	~	V	V	×	V	~			V	*	×
2012		V			~	V	/		~	~			V		V
2014 BANCO BILBAG	O VIZCAYA		/	V	/	V	/	~	V	~	V	V	V	V	V
2013			×	V	~	V	/	~	V	~	V	V	V	V	V
2012 ARGENTARIA,	J.A.	~	×	~	~	V	/	~	/	~	V	V	V	V	/
2014			V	~	~	V	_	V	V	V	V	V	/	V	V
2013 BANCO DE SA	BADELL, S.A.		V	~	V	~	_	V	V	V	V	V	✓	V	V
2012		~	V	~	~	V		V	V	V	V	V	✓	V	V
2014			V	~	~	V		V	V	V	V	V	✓	V	V
2013 BANCO POPUL	LAR ESPAÑOL, S.A.		V	~	~	V		V	V	V	V	V	✓	V	V
2012		~	V	~	~	V		V	V	V	V	V	✓	V	V
2014			V	~	~	V	V	V	~	V	V	V	✓	V	V
2013 BANCO SANTA	ANDER, S.A.		V	~	~	V	V	V	~	V	V	V	✓	V	V
2012		V	V	~	~	V	~	~	~	V	~	V	✓	V	✓
2014		V	V	V	V	V	~	V	V	V	~	V	✓	V	V
2013 BANKIA, S.A		V	V	V	V	V	~	V	V	V	~	V	V	V	~
2012		V	×	V	V	V	_	V	V	V	~	V	V	V	~
2014		V	_	V	V	V	~	V	V	~	~	V	V	V	~
2013 BANKINTER, S.	A.	V	_	V	V	V	~	V	V	~	~	V	V	V	~
2012		V	_	V	V	V	~	V	V	~	~	V	V	V	~

	15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014	V	V	V	V	V	_	V	V	V	~	V	V	_	V
2013 BARÓN DE LEY, S.A.	V	~	~	~	V	_	V	~	~	~	V	V	_	~
2012	~	V	~	~	V	_	V	~	V	~	V	V	_	V
2014		_	~	~	V	~	V	~	V	~	V	~	V	V
2013 BIOSEARCH, S.A.		_	~	~	V	~	V	V	V	V	V	/	V	V
2012	~	_	~	~	V	~	V	~	V	V	V	/	_	V
2014		_	×	~	V	~	×	~	×	×	×	/	_	*
2013 BODEGAS BILBAÍNAS, S.A.		_	×	~	V	~	V	~	×	×	×	/		×
2012	~			V	V	~	V	/	×	×	×	/		×
2014		_	V	~	V	~		~	~	/		V	V	~
2013 BODEGAS RIOJANAS, S.A.		_	V	V	V	~		/	/	V		V	V	/
2012	V	_	V	V	V	~		V	/	/		V	V	V
2014 BOLSAS Y MERCADOS ESPAÑOLES,		~	~	V	V		~	~	~	V	V	V	V	V
2013 SDAD HOLDING DE MDOS		V	~	V	V	_	V	~	V	~	V	V	V	V
2012 Y STMAS FIN., S.A.	V	_	/	V	~	_	~	/	~	~	/	~	/	✓
2014	~	_	~	~		~	V	~	V	/	V	V	V	~
2013 CAIXABANK, S.A.	~	_	~	~		~	V	~	V	/	V	/	V	V
2012	~		~	V		~	V	V	'	/	V	/	V	V
2014				V	V	~	×	V	'	/	×	/	V	V
2013 CARTERA INDUSTRIAL REA, S.A.				~	V		×	~	'	~	×	V	V	V
2012	V	_		V	V		×	/	/	V	×	V	V	V
2014			~	V	V	~	~	~	V	~		V	V	V
2013 CEMENTOS MOLINS, S.A.		_	~	V	V	~	V	~	V	~		V	V	V
2012	V	_	~	V	V	~	~	~	~	~		V	V	V
2014 CEMENTOS PORTLAND	~	/	V	V	V	~	/	~	/	V	V	V	V	V
2013		/	~	~	V	~	V	~	/	/	~	V	V	V
2012 VALDERRIVAS, S.A.	~	V	~	~	V	~	V	V	V	V	V	/	V	V
2014		×	V	V	V	~	V	V	~	~	×	~	_	~
2013 CIE AUTOMOTIVE, S.A.	V	_	V	V	V	~	V	V	V	V	×	~	_	V
2012	V	_	V	V		~	V	V	V	V	×	~	_	V
2014	V	_	V	V	V	✓	✓	V	~	~	V	V	V	✓
2013 CLÍNICA BAVIERA, S.A.	V	_	V	V	V	✓	✓	V	✓	~	V	V	V	~
2012	V	_	V	V	V	✓	✓	V	~	~	V	V	V	~

		15	16	17	18	19	20	21	22	23	24	25	26	27	28
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2014		_	V	~	_	_	V	V	V	V	V	V	V	V	V
2013	CODERE, S.A.	V	V	~	_	V	✓	V	~	V	~	V	V	V	V
2012		V	V	~	_	V	~		~	V	~	V	V		· ·
2014	COMPAÑÍA DE DISTRIBUCIÓN	V	_	~	~	V	V	V	~	~	*	V	V	V	~
2013	INTEGRAL LOGISTA														
2012	HOLDINGS, S.A.														
2014	COMPAÑÍA DE INVERSIONES	V	×	_	V	V	V	×	V	×	V	V	V	×	*
2013		V	×		V	V	V	×	~	×	V	V	V	×	×
2012	MOBILIARIAS BARCINO, S.A.	V	×	_	~	V	V	V	~	×	V	V	V	×	×
2014	COMPAÑÍA ESPAÑOLA DE	_	_	_	~	V	✓	×	~	✓	_	_	V	_	×
2013	VIVIENDAS EN ALQUILER, S.A.	_	_	_	~	V	~	×	~	V	_	_	V	_	×
2012		_	_	_	~	V	~	×	~	V	_	_	V		· ·
2014	COMPAÑÍA LEVANTINA DE	V	_	~	~	V	~	×	~	×	~	_	V	V	· ·
2013	EDIFICACIÓN Y OBRAS	V	_	~	~	V	V	V	~	×	V		V	V	/
2012	PÚBLICAS, S.A.	V	_	V	✓	~	V	~	V	*	V	_	~	_	V
2014	COMPAÑÍA LOGÍSTICA DE	V	_	~	~	V	V	V	~	V	V	_	V	V	V
2013	HIDROCARBUROS CLH, S.A.	V	_	~	~	V	✓	V	~	V	V	_	V	V	~
2012	HIDROCARBUROS CLH, S.A.	V	×	~	~	V	~	V	~	V	~	_	V	V	~
2014	COMPAÑÍA VINÍCOLA DEL NORTE		_	~	_	V	_		~	V	*		V		/
2013	DE ESPAÑA, S.A.		_	~		V	_	×	~	~	*		/		~
2012	DE ESPANA, S.A.			~		V		×	~	~	*		/		~
2014	CONSTRUCCIONES Y AUXILIAR DE	V	*		~	V	~	×	~	V	V		*	V	· ·
2013	FERROCARRILES, S.A		*		~	V	V	*	~	/	V		*	'	V
2012	TEMOCAMILES, S.A	V	/		V	V	V		V	V	V	V	×	V	
2014	CORPORACIÓN FINANCIERA		_	· ·	V	V	· ·	V	V	V	· ·		V	V	
2013	ALBA, S.A.		_	· ·	V	V	~	V	V	V	· ·		V	V	· ·
2012	71257 (7 5.3 1.	V	_	· ·	V	V		/		V				V	
2014				<i>'</i>	<u> </u>			<u> </u>			<u> </u>		· ·		<u> </u>
2013	DEOLEO, S.A.				<u> </u>									<u> </u>	
2012					<u> </u>			*							
2014	DESARROLLOS ESPECIALES DE		_		· ·			<i>V</i>	V		<i>V</i>	· ·		· ·	
2013	SISTEMAS DE ANCLAJES, S.A.		_		<u> </u>			<u> </u>				<u> </u>		· ·	
2012		~	_	~	✓	~	~	~	~	~	V	~	~	/	~

		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year	Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014	DINAMIA CAPITAL PRIVADO, S.A.,	~	_	V	V	V	V	V	V	V	~	_	V	V	V
2013		~	_	~	V	~	V	V	~	V	~	_	V	V	V
2012	SCR	~	_	V	V	V	V	V	~	V	~	_	V	V	V
2014	DISTRIBUIDORA INTERNACIONAL	~	_	~	~	~	_	V	~	~	~	V	V	V	~
2012		~	_	V	V	V	_	V	~	V	~	V	V	V	~
2012	DE ALIMENTACIÓN, S.A.	~	_	V	V	V	_	V	~	V	~	V	V	V	~
2014	Dogi international	~	_	_	V	~	_		~	V	~		×	V	~
2013		~	_	_	~	V	_	_	~	V	~		*	V	~
2012	FABRICS, S.A.	~	_		~	V	_		~	V	~		×	V	~
2014		~	V	_	~	~	V	_	~	V	~	_	V	V	_
2013	DURO FELGUERA, S.A.	~	_	_	V	~	V	_	~	V	~	_	V	V	
2012		~	_	_	V	~	V	_	~	V	~	_	V	V	
2014		~	_	V	V	V	_	V	~	V	~	V	V	_	V
2013	EBRO FOODS, S.A.	~	_	~	V	~	V	V	~	V	~	V	V	_	~
2012		~	_	~	V	~	V	V	~	V	~	V	V	_	~
2014		_	_	_	V	~	V	_	~	×	×		_	_	~
2013	ECOLUMBER, S.A.	_	_	_	V	~	V		~	×	×		<u> </u>	_	~
2012		_	_		~	V	_		~	×	×		×	_	~
2014		_	V	~	✓	~	V	_	~	V	~	_	V	_	_
2013	ELECNOR, S.A.	_	V	~	V	~	V	_	~	V	~	_	V	_	_
2012		_	V	~	V	~	V	_	~	V	~	_	V	_	
2014		~	V	~	V	_	V	V	~	V	~	V	V	V	V
2013	ENAGÁS, S.A.	~	V	~	V	_	V	V	~	V	~	V	V	V	~
2012		~	V	~	V	_	V	V	~	V	~	V	V	V	~
2014		~	_	~	_	~	V	V	~	V	_	_	V	_	~
2013	ENCE ENERGÍA Y CELULOSA, S.A.	~	_	~	_	~	V	V	~	V	_		V	_	~
2012		~	_	~		~	V	V	V	V		_	V	_	
2014		~	_	~		~	_	V	V	V	~	_	V	V	
2013	ENDESA, S.A.	V	_	V	<u> </u>	V	_	V	V	V	~	_	V	V	~
2012		V	_	V	<u> </u>	V	_	V	V	V	~	_	V	V	~
2014		V	V	V	V	V	~	V	V	V	~	V	V	V	~
2013	ERCROS, S.A.	V	V	V	V	V	~	V	V	V	~	V	V	V	~
2012		V	V	V	V	V	~	V	V	V	~	V	V	V	~

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Year Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014	V	V	V	~	V	~	V	V	V	V	V	V	V	V
2013 FAES FARMA, S.A.	~	V	~	~	~	~	V	V	~	~	V	V	V	V
2012	~	V	V	~	~	~	×	V	V	~	V	V		V
2014	V	_	V	~	~	~	_	V	V	~	_	V	V	V
2013 FERROVIAL, S.A.	~	_	V	~	~	~	_	V	V	~	_	V	V	
2012	~	_	V	~	V	~	_	V	V	~	_	V	V	· ·
2014 FERSA ENERGÍAS	V	V	V	~	V	~	_	V	V	~	_	V	_	
2013	~	V	V	~	V	~	_	V	V	~	_	V	V	
2012 RENOVABLES, S.A.	~	_		~	~	~	_	V	V	~		V	V	
2014 FINANZAS E INVERSIONES	V	_		~	V	~	V	V	V	V		V		V
2013	~	_		~	V	~	V	V	V	V	_	V	_	
2012 VALENCIANAS, S.A.	~	_	_	~	V	V	V	V	V	V	_	V		
2014	V	V	V	~	V	~	V	V	V	V	_	V	V	V
2013 FLUIDRA, S.A.	~	V	V	~	V	~	V	V	V	V	_	V	V	
2012	~	_	V	~	~	~	V	V	V	V	×	V	V	V
2014 FOMENTO DE CONSTRUCCIONES	V	_	V	~	V	~	V	V	V	V	V	V	V	
FOMENTO DE CONSTRUCCIONES	~	_	V	~	V	~	V	V	V	V	V	V	V	
2012 Y CONTRATAS, S.A.	V	V	V	~	V	~	V	V	V	V	V	V	V	V
2014	V	_	~	~	V	~	V	V	V	V	V	V	V	V
2013 FUNESPAÑA, S.A.	~		~	~	~	~	V	~	V	~	V	V	V	~
2012	~	_	~	~	V	~	V	V	V	V	V	V	V	V
2014 GAMESA CORPORACIÓN	V	V	~	~	V	V	V	V	V	V	V	V	V	V
2013	~	V	~	~	V	V	V	V	V	V	V	V	V	~
2012 TECNOLÓGICA, S.A.	~	V	~	~	V	V	V	V	V	V	V	V	V	~
2014	V	_	~	~	V	V	V	V	V	V	_	V	V	~
2013 GAS NATURAL SDG, S.A.	~	_	~	~	V	V	V	V	V	V	_	V	V	~
2012	~	_	~	~	V	~	V	V	V	V	_	V	V	~
2014	V	_	~	~	~	_	_	V	V	V	_	V	_	~
2013	~		V	V	V	_		~	V	~	_	V		~
2012 MAQUINARIA, S.A.	~		V	V	V	_		~	V	~		V		~
2014	V	V	V	V	V	V	V	~	V	~		V	V	~
2013 GRIFOLS, S.A.	~	V	V	V	V	~	V	V	V	~		V	V	
2012	~	V	V	V	V	V	V	~	V	~	_	V	V	V

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Year	Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014 GP	UPO CATALANA	V	V	~	V	V	V	V	V	V	V	V	V	V	V
2013		V	V	~	✓	V	V	V	~	✓	~	V	V	V	✓
2012 OC	CCIDENTE, S.A.	V	V	~	V	V	V	V	~	V	~	V	V	V	V
2014 GR	UPO EMPRESARIAL	~	×	~	~	~	~	V	~	~	×	×	V	V	V
2012		~	×	~	~	~	~	V	~	~	×	×	V	V	V
2012 SA	N JOSÉ, S.A.	~	_	~	~	~	~	V	~	V	×	×	V	V	V
2014		V	V	~	~	V	V	V	~	V	~	V	V	V	V
2013 GR	UPO EZENTIS, S.A.	V	×	~	~	V	V	V	~	V	~	V	V	V	~
2012		~	×	~	~	~	V	×	~	V	~	V	V	V	V
2014	SPANIA ACTIVOS	~	V	~	V	~	V	V	~	V	~	V	V	_	V
2013	MOBILIARIOS, S.A.														
2014		~	V	~	~	~	~	V	~	V	~	V	V	V	~
2013 IBE	RDROLA, S.A.	~	V	~	~	~	~	V	~	V	~	V	V	V	~
2012		~	V	~	~	V	~	V	~	V	~	V	V	V	V
2014		~	V	~	~	V	V	V	V	V	V	V	V	V	V
2013 IBE	RPAPEL GESTIÓN, S.A.	~	V	V	V	~	V	V	V	V	V	V	V	V	V
2012		~	V	V	V	~	V	V	V	V	V	V	V	V	V
2014	OO INTERNACIONIAL S A	×	_	×	*	×	*	×	×	×	×	×	×	×	*
2013	DO INTERNACIONAL, S.A	×	_	×	*	×	*	×	×	×	×	×	×	×	*
2012 (El	n Liquidación)	~	_	V	V	~	V	V	V	V	V	×	V	V	V
2014		V	V	~	V	V	V	V	~	V	~	V	V	V	V
2013 INI	DRA SISTEMAS, S.A.	~	V	~	V	~	V	V	~	V	~	V	V	V	V
2012		~	V	~	V	~	V	V	~	V	~	V	V	V	V
2014		~	V	~	V	~	_	V	~	V	~	V	V	V	V
2013 INI	DUSTRIA DE DISEÑO TEXTIL, S.A.	~	V	~	V	~	_	V	~	V	V	V	V	V	V
2012		~	V	~	V	~	_	V	~	V	~	V	V	V	V
2014		V	~	V	V	V	V	V	V	~	~	_	V	V	V
2013 INI	MOBILIARIA COLONIAL, S.A.	V	_	V	V	V	V	V	V	~	V	_	V	V	V
2012		V	_	V	V	V	V	V	V	~	~	_	V	V	V
2014		V	_	V	V	V	V	V	V	~	×	V	V	_	*
2013 INI	MOBILIARIA DEL SUR, S.A.	V	×	V	V	V	V	V	V	~	×	V	V	_	*
2012		V	×	~	V	V	V	V	V	V	×	V	V	_	V

		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year	Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014	INTERNATIONAL CONSOLIDATED	V	_	~	~	V	V	V	V	V	V		V	V	V
2013 2012		V	_	~	~	V	V	V	~	V	V		V	V	V
2012	AIRLINES GROUP, S.A.	V	_	~	~	V	V	V	~	V	V	×	V	V	V
2014		V	V	~	~	V	~	V	~	V	V	V	V	V	~
2013	INVERFIATC, S.A.	~	V	~	~	V	V	V	~	V	V	V	V	V	V
2012		~	V	~	~	V	V	V	~	V	V	V	V	V	V
2014	INVERPYME, S.A.	V	_	_	~	V	_		~	V	V	×	×		V
2014 2013 2012		V	_	_	~	V	_	_	~	V	V	×	×		V
2012	(EN LIQUIDACIÓN)	V			~	V	_	_	~	V	V	×	×	×	V
2014	INYPSA INFORMES	~	_	_	~	V	~	V	~	V	×	_	V	V	V
2014 2013 2012		~	_	_	~	V	~	V	~	V	×	_	V	V	~
2012	Y PROYECTOS, S.A.	~	_	_	~		V	V	~	V	×	_	V	V	
2014		~	_	~	~	V	V	V	~	V	V	V	V	V	
2013	JAZZTEL, PLC.	~	_	~	~	V	V	V	~	V	V	V	V	V	
2012		V	_	~	~	V	~	V	~	V	V	V	V	V	~
2014	LA SEDA DE BARCELONA, S.A.	×	×	×	×	×	×	×	×	×	×	×	×	×	*
2013		~	×	~	~	V	~	~	~	V	V	_	V	_	V
2012	(EN LIQUIDACIÓN)	~	_	~	~	V	✓	V	~	V	V	×	V	V	V
2014		~	_	~	~	V	~	V	~	V	×	×	V	V	V
2013	LABORATORIO REIG JOFRE, S.A.	~	_	~	~	V	V	V	V	V		×	V	V	V
2012		V	_	~	~	V	V	V	~	V		×	V	×	V
2014	LABORATORIOS FARMACÉUTICOS	~	V	~	~	V	_	V	~	V	V	_	V	V	V
2013		~	V	~	~	V	_	V	~	V	V	_	V	V	
2012	ROVI, S.A.	~	V	~	~	V	_	V	~	V	V	_	V	V	V
2014	LAR ESPAÑA REAL ESTATE	~	V	~	~	V	V	V	~	V	V	_	<u> </u>		V
2013	SOCIMI, S.A.														
2012	33000000														
2014			V	V	V	V	V	V	V	V	<i>V</i>	<i>V</i>	· ·	<i>V</i>	<u> </u>
	LIBERBANK, S.A.		'	'	V	/	V	V	V	V	V	V	✓	V	V
2012															
2014			_	V	V	V	_	V	V	V		×	· · · · · · · · · · · · · · · · · · ·		
	LIBERTAS 7, S.A.		_	V	V	V	_	V	V	V	V	*	V		✓
2012		/	_	/	~	~		V	V	V	~	×	✓		~

	15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014	~	×		~	V	V		V	V	V			_	V
2013 LINGOTES ESPECIALES, S.A.	~	×	_	~	V	V	_	~	~	V	_	<u> </u>	_	V
2012	~	×	_	~	V	V	V	~	V	V	_	<u> </u>	_	V
2014	~	×	_	~	V	V	_	~	×	V	_	×	×	×
2013 LIWE ESPAÑOLA, S.A.	~	×	_	~	V	V	_	~	×	~	_	×	×	×
2012	~	×	_	~	V	V	_	~	×	V	_	×	×	×
2014	~	_	V	~	V	V	V	~	V	V	V	V	V	V
2013 MAPFRE, S.A.	V	_	~	~	V	V	V	~	V	~	V	V	V	~
2012	~	_	V	~	V	V	V	~	V	V	V	V	V	V
2014 MEDIASET ESPAÑA	~	_	V	~	V	_	_	~	~	V	V	V	V	V
2013	~	_	V	~	V	_	_	~	~	V	V	V	V	V
2013 COMUNICACIÓN, S.A.	~	_	V	~	V	_	_	~	V	V	_	V	V	~
2014 MELIA HOTELS	~	_	V	~	V	V	V	~	V	V	_	V	V	~
2013	~	_	V	~	V	V	V	~	V	V	_	V	V	~
2012 INTERNATIONAL S.A.	~	_	V	~	V	V	V	~	V	V	_	V	V	V
2014	V	_	~	~	V	V	V	~	V	V	_	V	_	~
2013 MERLIN PROPERTIES, SOCIMI, S.A. 2012														
2014	V	V	V	V	V	V	V	V	V	V		V		
2013	~		~	~	V		~	~		V				
2012 DERIVADOS, S.A.	~		×	~	V	_	~	~						×
2014	V		V	~	· /	V		V		V	V	V	V	V
2013 MIQUEL Y COSTAS & MIQUEL, S.A.	~		V	~	V	V	V	~	V	V	V	V		V
2012	~		V	~	V	V	V	V	V	V	V	V		
2014	V	_		×		V	V	~	V	~	×	V		V
2013 MOBILIARIA MONESA, S.A.	~	_		×		V		V	V	V	×	V	V	V
2012	~			×	V	V		V	V	V	×	V	V	V
2014				~	×		V		V	V	×	×	V	*
2013 MONTEBALITO, S.A.			_	V	×		V		V		*	*	V	*
2012			V	*		~				*	*	···	*	*
2014		_		···						· ·	···		· ·	
2013 NATRA, S.A.		_									~		~	
2012	V	_	V	V	V	V	V	V	V	V	*	V	V	

	15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014	V	_	~	V	<u> </u>	V	V	~	V	V	V	V	_	V
2013 NH HOTEL GROUP, S.A.	V	_	~	V	_	V	V	~	V	V	V	V	_	V
2012	V	_	~	V	_	V	V	~	V	V	V	V	_	V
2014	V	V	~	V	V	V	V	~	V	V	V	V	V	V
2013 NICOLAS CORREA, S.A.	V	V	~	V	V	V	V	~	V	V	V	V	V	V
2012	V	V	~	V	V	V	V	~	V	V	×	V	V	V
2014 NYESA VALORES	V		~	V	V	V	V	~	V	×	V	V		V
2013	V		~	V	V	V	V	~	V	×	V	V		V
2012 CORPORACIÓN, S.A.		V	~	V	V	V	V	~	V	×	×	V		~
2014	V		~	~	V	V	V	~	V	V	V	V	V	~
2013 OBRASCON HUARTE LAÍN, S.A.	V	_	~	V	V	~	V	~	V	~	V	V	V	~
2012	V	_	~	V	V	V	V	~	V	V	V	V	V	~
2014 PAPELES Y CARTONES	V	_	~	V	V	V		~	V	V	V	V	_	~
2013	V	_	~	V	V	V	_	~	V	V	V	V	_	~
2012 DE EUROPA, S.A.	V	_	~	V	V	V	_	~	V	_	V	V	_	~
2014	*	×	_	~	V	V	_	~	V	V	_	×	_	×
2013 PESCANOVA, S.A.	~	×	_	~	V	~	×	~	V	×	_	×	_	*
2012	~	×	_	~	V	_	×	~	V	×	_	V	_	×
2014	V	V	~	V	V	~	V	~	V	~	×	V	V	×
2013 PRIM, S.A.	V	V	~	V	V	V	V	~	V	V	×	V	V	×
2012	V	V	~	V	V	V	V	~	V	V	×	V	_	×
2014 PROMOTORA DE	V	V	~	V	V	V	V	~	V	_	V	V	V	V
2013	V	×	_	V	V	V	V	~	V	_	_	V	V	~
2012 INFORMACIONES, S.A.	V	×	_	V	V	V	V	~	V	_	_	V	V	~
2014 PROSEGUR, COMPAÑIA DE	V	_	~	V	V	V	V	~	V	V	_	V	V	~
2013	V	_	~	V	V	V	V	~	V	V	_	V	V	~
2012 SEGURIDAD, S.A.	V	_	~	V	V	V	V	~	V	V		V	V	~
2014	V	V	~	V	V	V	V	~	V	V	V	V	V	~
2013 QUABIT INMOBILIARIA, S.A.	V	V	V	V	V	~	V	V	V	~	V	~	V	~
2012	V	V	V	V	V	~	V	V	~	~	V	~	V	~
2014	V	V	V	V	_	_	V	V	V	~	_	~	V	~
2013 REALIA BUSINESS, S.A.	~	V	V	V		_	V	V	V	~		V	V	~
2012	V	V	V	V	<u> </u>	_	V	V	V	~	_	V	V	V

		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year	Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014	- RED ELÉCTRICA	V	V	V	V	V	V	V	V	V	V	V	V	V	V
2014	CORDORACIÓN CA	~	V	~	~	V	V	V	~	~	V	V	✓	V	V
2012	CORPORACIÓN, S.A.	~	V	~	~	V	V	V	~	~	V	V	V	V	~
2014		~	V	~	~	V	✓	V	~	~	V	V	V	V	V
2013	RENTA 4 BANCO, S.A.	~	V	~	~	V	~	V	~	V	~	V	✓	V	~
2012		~	V	~	~	V	~	V	~	V	~	V	✓	V	✓
2014	- RENTA CORPORACIÓN REAL	~	V	~	~	V	~	V	~	V	*	V	✓	_	~
2014 2013 2012	- FETATE C A	V	V	~	~	V	~	V	~	V	*	V	~	×	~
2012	ESTATE, S.A.	V	V	~	~	V	~	V	V	~	*	×	~	×	~
2014		~	V	~	~	V	_	~	~	V	✓	V	V	V	~
2013	REPSOL, S.A	~	V	~	~	V	_	~	~	V	✓	V	V	V	~
2012		V	V	~	~	V	_	V	V	V	V	V	/	V	· ·
2014	_	~	V	~	~	V	V	×	V	V	V	V	/	V	· ·
2013	REYAL URBIS, S.A.	~	V	~	~	V	~	×	V	V	~	V	/	V	~
2012		V	V	~	~	V	~	×	V	V	~	V	/	V	· ·
2014		~	×	~	~	V	~	V	~	V	*		/	_	*
2013	S.A. RONSA	~	×	~	~	V	~	V	~	V	*	_	~	_	×
2012		V	×	~	~	V	~	V	~	V	*	_	~	_	×
2014		~	×	~	~	V	✓	~	~	V	_	_	V	V	~
	SACYR, S.A.		×	~	~	V	~	V	~	V	_	_	· ·	V	· ·
2012		V	×	~	~	V	V	V	V	V		_	/	V	
2014	- SAINT CROIX HOLDING		~	~	~	V	V	V	~	~	V	V	V		V
2013	- IMMOBILIER, SOCIMI, S.A.														
2012	IMMOBILIEN, SOCIMI, S.A.														
2014	_		V	~	V	V	V	V	/	~	V	V	/	V	V
	SERVICE POINT SOLUTIONS, S.A.			~	V	V	V	V	/	~	V	V	/	V	V
2012		V		V	V	V	V	V	V	~	V	V	/	V	V
2014				~	V	V	V	V	~	~	V	×	/	V	· ·
	SNIACE, S.A.		_	V	V	V	V	V	V	V	V	×	/	V	
2012		~	_	~	~	V	✓	~	~	V	✓	×	V	V	~
2014	- Sociedad Anónima Hullera	V	V	V	V	V	~	×	V	V	~	×	V	V	×
2014	- VACCO LEONICA	V	V	V	V	V	V	×	V	V	V	×	V	V	×
2012	VASCO-LEONESA	V	/	V	V	V	~	×	V	V	V	*	V	_	×

	15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014 SOLARIA ENERGÍA Y	· ·	_	V	V	V	V	V	V	V	~	×	V	V	V
2013		_	V	~	V	~	V	~	V	V	×	· ·	V	V
2012 MEDIOAMBIENTE, S.A.	~	_	V	~	V	~	V	~	V	~	×	~	V	V
2014		_	V	~	V	~	~	~	~		V	V		V
2013 SOTOGRANDE, S.A.		_	V	~	V	~	~	~	~		V	V		V
2012	V		~	V	V	V	'	V	/		V	V		V
2014		V	V	V	V	~	'	V	V	~		V	V	V
2013 TÉCNICAS REUNIDAS, S.A.		V	V	V	V	~	'	~	V	~		V	V	V
2012	~	V	~	· ·	V		V	~	V	~		V	V	V
2014 TECNOCOM,		V	V	V	V	V	'	~	V	×		V		
2013 TELECOMUNICACIONES Y		V		· ·	V	V		~	V	×		V		
2012 ENERGÍA, S.A.	~	~	_	~	~	~		~	×	_		~	V	~
2014	~	V	~	V	V	~	V	V	V	V	_	V	V	V
2013 TELEFÓNICA, S.A.	~	V	V	V	V	V	V	V	V	~	V	V	V	V
2012	~		~	V	V	V	V	V	V	V	V	V	V	V
2014	~	_	~	V	V	V	V	~	V	_	_	V	V	
2013 TESTA INMUEBLES EN RENTA, S.A.	~	_	V	V	V	V	V	~	V	_	_	V	V	~
2012	~	_	V	~	V	~	V	~	V	_	_	V	V	V
2014	~	_	V	*		~	V	~	V	~	×	V		V
2013 TR HOTEL JARDÍN DEL MAR, S.A.	~	_	~	×	_	~	V	~	V	~	×	V	_	V
2012	V	_	V	×	_	✓	✓	~	V	~	×	✓	_	✓
2014	~	_	~	~	V	~	~	~	/	~	V	V	V	✓
2013 TUBACEX, S.A.	~	_	V	~	V	~	V	~	V	~	V	V	V	✓
2012	~	V	~	~	V	✓	V	~	V	~	V	V	V	✓
2014	~	_	~	~	V	~	V	~	V	_	_	V	_	✓
2013 TUBOS REUNIDOS, S.A.	~	_	~	~	V	✓	V	~	V		_	✓	_	✓
2012	~	_	~	~	V	✓	V	~	V		_	V	_	✓
2014 UNIÓN CATALANA	~	×	*	~	V	✓	×	~	×	~	_	×	_	✓
2013	~	×	×	V	V	~	×	V	×	~	_	×	_	✓
2012 DE VALORES, S.A.	~	×	×	V	V	V	V	V	V	V	_	×	V	✓
2014 UNIÓN EUROPEA DE		_	V	V	V	_	V	V	V	~	V	V	V	✓
2013	~	_	V	V	V		V	V	V	~	V	V	V	✓
2012 INVERSIONES, S.A.	~	_	V	V	V		V	V	V	~	V	V	V	✓

		15	16	17	18	19	20	21	22	23	24	25	26	27	28
Year	Entity	Functions of chairman	Chairman/ Chief executive	The secretary	Board proceedings	Director absences	Objections to proposals	Regular evaluation	Director information	External advice	New director induction courses	Dedication	Director selection, appointment and re-election	Disclosure of director particulars	Removal and resignation
2014		V	V	V	V	V	V	V	V	V	V	_	V	V	~
2013 l	URALITA, S.A.	~	V	~	~	V	~	~	V	/	~	_	V	V	~
2012		~	V	~	~	V	~	V	~	~	~	_	~	V	~
2014		~	_	~	~	V	~	×	~	~	_	_	~	_	~
2013 l	URBAR INGENIEROS, S.A.	~	_	~	~	V	~	V	V	~			V		V
2012		~	_	~	V	V	~	V	V	V	_		/		~
2014		~	×	~	V	V	V		V	~	V		/	V	V
	URBÁS GRUPO FINANCIERO, S.A.	~	×	~	~	V	~		V	~	· ·		V	V	~
2012		~	×	~	~	V	~		V	~	V		V	V	~
2014	VÉRTICE TRESCIENTOS SESENTA		V	~	V		V	×	V	~	V		V	V	V
2013	CDADOS S A	~	V	~	V		V	/	V	~	V		V	V	~
	GRADOS, S.A.	V	V	~	V		V	/	V	~	V		V	V	~
2014		/	_	~	/	V	~	/	V	~	V		V		~
2013 \	VIDRALA, S.A.	/	_	V	/	V	~	'	V	~	V		V		V
2012		~		~	~	V	~	V	V	~	V		V		~
2014		~	V	~	V	V	V	'	V	~	V	V	/	V	V
	VISCOFÁN, S.A.		V	~	V	V	~	'	V	~	V	V	/	V	~
2012		~	V	~	V	V	~	'	V	~	V	V	/	V	/
2014			_	~	V	V	~	V	V	~		V	/	V	· ·
2013 \	VOCENTO, S.A.		_	~	V	V	~	V	V	~	_	V	/	V	×
2012		V	_	· ·	V	V	~	V	V	V	*	V	/	V	· ·
2014			_	· ·	V	V	~	×	V	~	V		/	V	· ·
2013	ZARDOYA OTIS, S.A.		_	~	V	V	~	×	V	V	V		V	V	~
2012			_	~	V	V	~	×	V	V	V		/	V	~
2014		~	×	_	~	V	✓	×	✓	~	_	_	<u> </u>	V	~
2013	ZELTIA, S.A.	V	*	_	V	V	~	×	~	V	_	_	<u> </u>	V	V
2012		V	×		V	V	~	×	~	V	_	_		V	~

		29	30	31	32	33	34	35	36	37	38	39	40	41	42
Year	Entity	Removal of indep. at end of tenure	Disclosure of circumstances harmful to the company's repute	Director opposition to proposals harmful to the corporate interest	Reasons for resignation before end of tenure	Delivery of shares, options or financial instruments solely to executives	External directors' remun.	"Remun. as % earnings"	Technical controls on variable remun.	Executive committee membership	Board kept informed of exec. cttee business	committee	Internal codes of conduct overseen by supervision and control committees	Audit committee skills and experience	Audit cttee oversight of internal audit function
2014		V	~	V	V	V	V	V	V	_	_	V	V	V	~
2013	ABENGOA, S.A.	~	V	V	V	V	V	V	V	_	_	_	V	V	V
2012	_	~	V	V	V	V	V	V	V		_	_	V	V	V
2014		~	V	V	V	V	V	V	V		V	V	V	V	V
2013	ABERTIS INFRAESTRUCTURAS, S.A.	~	V	V	V	V	V	V	V		V	V	V	V	V
2012		~	V	V	V	V	V	V	~	_	V	_	V	V	V
2014		~	V	_		V	V	_	V	×	V	V	V	V	V
2013	ACCIONA, S.A.	~	V	_	_	V	V	_	V	×	V	V	V	V	V
2012	_	~	V	_	_	V	V	_	V	×	×	V	V	V	V
2014		~	V	_	V	V	V	V	V		V	V	V	V	V
2013	ACERINOX, S.A.	~	V	V	V	V	V	V	V	~	V	V	V	V	V
2012	_	~	V	V	_	V	V	V	V	~	V	V	V	V	V
2014	- ACS, ACTIVIDADES DE	~	V	V	×	V	V	V	V	V	V	V	V	V	V
2013		~	V	V	_	V	V	V	V	~	V	V	V	V	V
2012	CONSTRUCCIÓN Y SERVICIOS, S.A.	~	V	V	_	V	V	V	V	~	V	V	V	V	V
2014		~	V	_	_	_	V	_	_	_	_	V	V	V	V
2013	ADOLFO DOMÍNGUEZ, S.A.	~	V	_	_	_	V	_	_	_	_		V	V	V
2012		~	V	V	V	V	V	_	_	_	_	V	V	V	V
2014	- ADVEO GROUP	~	V	V	_	V	V	V	V		V	V	V	V	V
2013		~	V	V	_	V	V	V	V		V	V	V	V	V
2012	INTERNATIONAL, S.A.	~	V	V	_	V	V	V	V	_	_	V	V	V	*
2014		×	V		_	V	V	V	V		_	V	V	V	V
2013	ALMIRALL, S.A.	×	V	_		V	V	V	V	_	_	V	V	V	V
2012	_	×	V	_		V	V	_	V	_	_	V	V	V	V
2014		~	V	V	_	_	V	_	_	_	_	V	V	V	*
2013	ALZA REAL ESTATE, S.A.	~	V	V	_	V	V	_	_	_	_	V	V	V	*
2012		~	V	V	_	V	V	_	_	_	_	V	V	V	*
2014		~	~	V	V	V	V		V	_	_	V	*	V	V
2013	AMADEUS IT HOLDING, S.A.	~	~	~	V	_	V	_	_	_	_	V	*	V	V
2012	-	· /	~	V	_	V	V	_	_	_	_	V	×	V	~
2014		V	~	V	V	V	V	V	V	_	V	×	V	V	~
2013	AMPER, S.A.	· /	~	V	V	V	V	V	V	V	V	V	V	V	~
2012	_	V	V	V	V	V	V	V	V	V	V	V	V	V	V

		29	30	31	32	33	34	35	36	37	38	39	40	41	42
Year	Entity	Removal of indep. at end of tenure	Disclosure of circumstances harmful to the company's repute	Director opposition to proposals harmful to the corporate interest	Reasons for resignation before end of tenure	Delivery of shares, options or financial instruments solely to executives	External directors' remun.	"Remun. as % earnings"	Technical controls on variable remun.	Executive committee membership	Board kept informed of exec. cttee business		Internal codes of conduct overseen by supervision and control committees	Audit committee skills and experience	Audit cttee oversight of internal audit function
2014		×	~	V	_	×	V	V	V		V	V	V	V	~
2013	APPLUS SERVICES, S.A.														
2014	17055115011 CODDOD 1 CIÁN DE	~	V	V	V	V	V	V	V		V	V	V	V	V
2013	ATRESMEDIA CORPORACIÓN DE	~	V	V	V	V	V	V	V		V	V	V	V	V
2012	MEDIOS DE COMUNICACIÓN, S.A.	· /	~	V	_	V	V	_	V	<u> </u>	V	V	V	V	~
2014		V	V	_	V	V	V	_	V	_	_	V	V	V	V
2013 2012	AXIARE PATRIMONIO SOCIMI, S.A.														
2014		~	V	V	V	V	~	_	_	V	V	×	V	V	V
2013	AYCO GRUPO INMOBILIARIO, S.A.	~	V	V	V	V	~	_	_	V	_	×	V	V	V
2012		~	V	V	V	V	V	_	_	_	_	×	V	V	V
2014		~	V	V	V	_	V	_	_	_	_	×	V	V	×
2013	AZKOYEN, S.A.	~	V	V	V	_	V	_	_	_	_	×	V	V	×
2012		~	~	V	_	*	~	_	_	_	_	V	✓	~	×
2014	BANCO BILBAO VIZCAYA	~	✓	~	V	~	~	~	V	~	V	V	✓	V	~
2013		~	✓	~	V	~	~	~	V	~	V	V	✓	V	~
2012	ARGENTARIA, S.A.	~	✓	~	_	~	~	~	V	~	V	V	✓	V	~
2014		~	~	_	V	~	V	_	V	<u> </u>	V	V	✓	V	~
2013	BANCO DE SABADELL, S.A.	~	~	_	V	~	V		V	_	V	V	✓	V	~
2012		~	~	_	×	V	V	_	V	×	V	V	V	V	· ·
2014			/		V	V	V	~	V	_	V	V	V	V	~
2013	BANCO POPULAR ESPAÑOL, S.A.	~	~	_	V	V	V	V	V		V	V	V	V	~
2012		~	V		V	V	V	~	_		V	V	V	V	V
2014		~	V		V	V	V		V	~	V	V	V	V	~
	BANCO SANTANDER, S.A.		V		V	V	~	_	V	V	V	V	<i>'</i>	V	~
2012		×	V		V	V	V		V	~	V	V	V	V	~
2014		~	V	V			~	~	V			V	V	V	~
	BANKIA, S.A		~	V			V	V	V			V	V	V	~
2012		~	V	_	V	V	V	~	_	_	_	V	V	V	~
2014		/	~	V	V	V	V	V	V	V	V	V	V	V	~
2013	BANKINTER, S.A.	/	V	V	V	V	V	V	V	V	V	V	V	V	~
2012		~	✓	~	_	~	V	~	~	~	~	~	✓	V	~

		29	30	31	32	33	34	35	36	37	38	39	40	41	42
Year	Entity	Removal of indep. at end of tenure	Disclosure of circumstances harmful to the company's repute	Director opposition to proposals harmful to the corporate interest	Reasons for resignation before end of tenure	Delivery of shares, options or financial instruments solely to executives	External directors' remun.	"Remun. as % earnings"	Technical controls on variable remun.	Executive committee membership	Board kept informed of exec. cttee business		Internal codes of conduct overseen by supervision and control committees	Audit committee skills and experience	Audit cttee oversight of internal audit function
2014		V	~	V	_	V	V	_	_	_	_	V	V	V	V
2013	BARÓN DE LEY, S.A.	~	V	V	_	✓	V	_	_	_	_	V	✓	V	✓
2012		V	V	V	_	✓	~	_	_	_	_	V	✓	V	✓
2014	_		/	V	V	V	V	V	_		V	V	V	V	~
2013	BIOSEARCH, S.A.		V	V	V	V	V	V	_		V	V	V	V	V
2012		~	/	V	V	V	V	V	_		V	V	V	V	V
2014		*	×	V		×	×	×			_		×	V	*
	BODEGAS BILBAÍNAS, S.A.	*	×	V		×	*	×			_		×	V	*
2012		×	*	~		*	×	×			_		×	V	*
2014			×	V	_		V	~	V	_	_		V	V	V
	BODEGAS RIOJANAS, S.A.		×	V		_	V	V	V	_	_		V	V	V
2012		~	×	/	V	×	V	~	V	_	_	V	×	V	*
2014	BOLSAS Y MERCADOS ESPAÑOLES,	~	~	_	V	V	V	V	V		V	'	V	V	V
2013	SDAD HOLDING DE MDOS		~	_	V	~	/	V	V	~	V	V	V	V	V
2012	Y STMAS FIN., S.A.	~	~	_	V	~	~	V	~	V	V	V	~	~	~
2014		~	V	~	V	V	V	×	V	V	V	_	V	V	V
2013	CAIXABANK, S.A.	~	V	~	V	V	V	×	V	V	×	_	V	V	V
2012		~	~	_	V	V	V	V	V	V	×	_	V	V	V
2014		~	~	_	V	×	V	_	V	_	_		V	V	*
2013	CARTERA INDUSTRIAL REA, S.A.	~	~	_	×	_	V	_	V	_	_		V	V	*
2012		~	~	_	V	×	V	_	_	_	_	V	V	V	×
2014		~	~	~	_	✓	~		_		_	_	✓	V	V
2013	CEMENTOS MOLINS, S.A.	~	~	~	_	✓	~		_		_	_	✓	V	V
2012		~	~	V	_	✓	~	_	_	_	_	_	✓	V	V
2014	CEMENTOS PORTLAND	~	~	~	V	✓	~	~	_	_	V	_	✓	V	~
2013		~	~	V	V	~	V	V	_	_	V	_	✓	V	~
2012	VALDERRIVAS, S.A.	~	~	V	V	V	V	V	_	_	V	_	✓	V	✓
2014			~	V	V	V	V	V	V	V	V	V	~	V	~
2013	CIE AUTOMOTIVE, S.A.		~	~	V	~	V	~	V	~	V	V	V	V	V
2012		V	V	V	V	V	V	V	V	V	V	V	✓	V	~
2014		V	V	V	_	V	V	V	_	_	_	V	✓	V	~
2013	CLÍNICA BAVIERA, S.A.	V	V	V	_	✓	V	V	_	_	_	V	V	V	V
2012		V	~	V	_	✓	~	V	_	_	_	V	✓	V	V

		29	30	31	32	33	34	35	36	37	38	39	40	41	42
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2014		V	V	V	_	_	V	_	_	_	_	V	×	V	~
2013 (CODERE, S.A.	V	✓	V	_	V	V	_	_	_	_	V	*	V	~
2012		V	V	V	_	V	V	_	_	_	_	V	*	V	V
2014 (Compañía de distribución	V	V	V	V	V	V	×	~	_	_	_	✓	V	V
2013	INTEGRAL LOGISTA														
2012	HOLDINGS, S.A.														
2014	COMPAÑÍA DE INVERSIONES	V	V	V	V	×	×	×	_	_	_		V	V	V
2013		V	V	V	V	×	×	×	_	_	_	_	V	V	~
2012	MOBILIARIAS BARCINO, S.A.	V	V	V	_	×	×	×	_	_	_	_	V	V	~
2014	Compañía Española de	V	_	V	V	_	V	_	_	_	_	_	*	V	×
2013		~	_	~	V	_	V	_	_	_	_	_	×	V	×
2012	VIVIENDAS EN ALQUILER, S.A.	V	_	V	V	×	V	_	_	_	_	_	*	V	×
2014 (Compañía Levantina de	V	~	V	V	×	_	_	_	_	_	_	✓	V	×
2013	EDIFICACIÓN Y OBRAS		/	~	V	×	V		_		_		V	V	*
2012 բ	PÚBLICAS, S.A.	V	~	V	V	×	V	_	_	_	_		✓	~	×
2014	Compañía logística de	V	_	V	V	V	V	~	V	_	_	_	V	V	~
2013		V	_	V	V	~	V	~	V	_	_	_	V	V	~
2012	HIDROCARBUROS CLH, S.A.	×	_	V	V	~	V	~	V	_	_	_	V	V	~
2014	Compañía vinícola del norte	V	V	_	V	_	V		_	_	_	_	V	V	*
2013		V	V	_	_	_	V		_	_	_	_	V	V	*
2012 ^l	DE ESPAÑA, S.A.	V	~	_	_	V	V	~	~	_	_	_	✓	V	×
2014	CONSTRUCCIONES Y AUXILIAR DE	V	~	V	V	V	V	_	_	_	_	_	V	V	V
2013 .	FERROCARRILES, S.A	V	/	V	V	· ·	V		_	_	_	_	V	V	V
2012 l	FERROCARRILES, S.A	V	~	V	V	~	V	_	_	_	_		V	~	/
2014	CORPORACIÓN FINANCIERA	V	V	V	V	~	V	~	~		_		<i>'</i>	V	V
2013	ALBA, S.A.	/	V	V	V	~	V	~	V	_	_		V	V	~
2012	nebn, 5.n.	V	V	~	V	V	V	~	V	_	_		V	V	V
2014			V		V	V	V	V	V	_	_	V	V	V	V
	DEOLEO, S.A.	V	· ·	<i>V</i>	<u> </u>		V	V	V		V	<u> </u>	<u> </u>	V	<u> </u>
2012		V	V	V			V		V		V	<u> </u>	<u> </u>	V	<u> </u>
2014	DESARROLLOS ESPECIALES DE	/	V			· ·	×	<i>V</i>	<i>'</i>	×	*		<i>V</i>	<i>V</i>	*
2013	SISTEMAS DE ANCLAJES, S.A.		V				*	<i>V</i>	/	×	*	<u> </u>	· ·	<i>V</i>	*
2012	5.51 E.H. 65 DE / HVCE/ 615/, 5.74.	~	V	_	_	· ·	×	~	_		*		V	V	×

		29	30	31	32	33	34	35	36	37	38	39	40	41	42
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2014	- DINAMIA CAPITAL PRIVADO, S.A.,	V	V	V	_	_	V	_	_	_	_	×	V	V	V
2013		~	V	V	V	_	V	_	_	_	_	×	V	V	~
2012	SCR	~	V	V	_	×	~	_	_	_	_	×	✓	V	~
2014	DISTRIBUIDORA INTERNACIONAL	~	V	_	_	V	~	_	V	_	_	V	V	V	~
2013	,	~	V	~	_	~	V		V	_	_	V	V	V	~
2012	DE ALIMENTACIÓN, S.A.	~	V	~	_	~	V		V	_	_	V	V	V	~
2014	DOGI INTERNATIONAL	×	V	~	V	~	V		_	_	_	×	V	V	×
2013		×	V	~	V	~	V	_	_	_	_	×	V	V	×
2012	FABRICS, S.A.	×	V	~	V	~	V	_	_	_	_	×	V	V	×
2014		~		V	V	*	V	~	V	~	V	_	V	V	~
2013	DURO FELGUERA, S.A.	~	_	V	V	*	V	~	V	~	V	_	V	V	~
2012	_	~	_	V	_	*	V	~	V	_	V	_	V	V	~
2014		~	~	~	V	V	V	_	V	~	V	V	V	V	V
2013	EBRO FOODS, S.A.	~	V	~	V	V	V		V	~	V	V	V	V	~
2012		~	V	V	V	V	V		V	~	V	V	V	V	V
2014		~	~	_	V	×	×	_	_	_	_	<u> </u>	V	V	×
2013	ECOLUMBER, S.A.	~	~	_	V	×	×	_	_	_	_	<u> </u>	V	V	×
2012	-	*	V	_	_	*	×	_	_	_	_		V	V	×
2014		~	~	~		V	V	~	V	_	_	<u> </u>	V	V	~
2013	ELECNOR, S.A.	~	~	~	_	~	~	~	V	_	_	<u> </u>	V	V	~
2012		~	V	~	_	V	V	V	V	_	_		V	V	~
2014		~	V	~	V	~	V	~	V	_	_	V	V	V	~
2013	ENAGÁS, S.A.	~	V	~	V	~	V	~	V	_	_	V	V	V	~
2012	-	~	V	~	V	~	V	~	V	_	_	V	V	V	~
2014		~	V	~		~	V	_	V	~	*		V	V	~
2013	ENCE ENERGÍA Y CELULOSA, S.A.	~	V	~		V	V	_	V	_	*		V	V	V
2012		~	V	~		V	V	_	_		*		V	V	V
2014		~	V	_	V	V	V	_	V	~	*		V	V	V
	ENDESA, S.A.	~	V	_	_	~	V	_	· ·	~	*		V	V	~
2012		~	V	_		V	V	_	~		*		V	V	~
2014		~	V	V		V	V	V				V	V	V	~
	ERCROS, S.A.		~		_				_	_	_				
2012		~	V	V	_	V	V	V		_	_		V	V	~

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2014		V	~	V	_	V	V	_	V	_	_	V	V	V	
2013	FAES FARMA, S.A.	~	V	V	_	V	V	_	V	_	_	V	V	V	V
2012	_	~	V	V	_	V	V	_	V	_	_	V	V	V	×
2014		~	V	V	V		V	V	V	V	V	V	V	V	~
2013	FERROVIAL, S.A.	~	V	~	_	×	V	~	V	V	V	V	V	V	V
2012	_	~	V	V	_	×	V	V	V	V	V	V	V	V	V
2014	- Fersa energías	~	V	V	V	V	V	V	_	V	V	V	V	V	V
2013		~	V	~	V	~	V	V	_	V	V	V	V	V	V
2012	RENOVABLES, S.A.	~	V	~	V	~	~	~	_	~	V	V	V	V	V
2014	FINANZAS E INVERSIONES	~	~	V	_	_	×		_		_	V	V	V	*
2013	FINANZAS E INVERSIONES	~	V	V	_	×	×		_			V	V	V	×
2013	VALENCIANAS, S.A.	~	~	V	_	*	V	_	_		_	V	V	V	*
2014		~	~	~	V	V	V	_	V	~	V	V	V	V	V
2013	FLUIDRA, S.A.	~	V	~	V	~	V		V	V	V	V	V	V	V
2012		~	V	V	V	V	V		V	V	V	V	V	V	V
2014	FOMENTO DE CONSTRUCCIONES	~	~	~	V	V	V	~	V	_	V	<u> </u>	V	V	V
2013		~	~	~	V	V	V	~	V	_	V	_	V	V	V
2012	Y CONTRATAS, S.A.	~	~	~	V	V	V	~	V	_	V	<u> </u>	V	V	V
2014		~	V	~	V	V	~	_	V	~	V	V	V	V	V
	FUNESPAÑA, S.A.	~	V	V	V	V	V	_	V	V	V	V	V	V	~
2012		~	V	~	V	~	V	_	V	~	V	V	V	V	V
2014	CANACCA CORRORACIÓN	~	V	~	V	~	~	~	V	~	V	V	V	V	V
2013	- GAMESA CORPORACIÓN	~	V	~	V	~	V	~	V	~	V	V	V	V	V
2012	TECNOLÓGICA, S.A.	~	V	~	V	~	V	~	_	~	V	V	V	V	V
2014		~	V	~	_	~	~	_	· /	~	×		V	V	V
	GAS NATURAL SDG, S.A.	~	V	~	_	V	V	_	V	~	×		V	V	V
2012		~	V	~	_	V	V	_	V	~	×		V	V	V
2014	GENERAL DE 11 01 III ER DE	~	V	_	V	V	V	_	V	_	_	×	V	V	*
2013	GENERAL DE ALQUILER DE	~	V	_	V	~	V	_	V	_	_	×	V	V	×
2012	MAQUINARIA, S.A.	~	V	_	_	~	V	_	V	_	_	×	V	V	×
2014			~	V	_			V		_	_	· ·	~	V	~
	GRIFOLS, S.A.		~		_					_	_			~	
2012	_		V	V	_	V	V	V	V	_	_	<u> </u>	V	V	~

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2014	- GRUPO CATALANA	V	V	V	V	V	V	V	V	_	_	V	V	V	V
2013			~	V	V	/	V	~	V	_	_		V	V	V
2012	OCCIDENTE, 3.A.	V	~	V	V	~	V	~	V	_	_		<i>'</i>	V	V
2014	- GRUPO EMPRESARIAL		~	V	V	_	V	_	_	*	V	V	V	V	V
2013		V	~	V	V	_	V	_		×	V	V	<i>'</i>	V	V
2012	3AN 303E, 3.A.	V	V	· ·	×	*	~	~	V	V	V	V	· ·	V	V
2014	_		V	V	V	/	V	~	V		_	V	V	V	V
2013	GRUPO EZENTIS, S.A.		V	V			V	~		_	_		V	V	*
2012		~	V	V	V	/	V	~	_	_	_		V	V	*
2014	- HISPANIA ACTIVOS		~	V	_		V	_	_	V	V	V	V	V	· ·
2013															
2012	INWOBILIARIOS, S.A.														
2014	_	~	~	V	V	V	V	~	V		V	V	V	V	V
2013	IBERDROLA, S.A.		V	V	V	/	V	~	V		V	V	V	V	V
2012		~	V	V	V	/	V	~	V		V	V	V	V	V
2014			~	V	V	/	V	_			_	V	V	V	V
2013	IBERPAPEL GESTIÓN, S.A.		/	~	V	V	V	_	_	_	V	V	V	V	V
2012		~	~	~	_	V	V	~	V	_	_	V	V	V	~
2014	- INDO INTERNACIONAL, S.A	×	×	*	×	×	×	×	×	*	×	×	*	×	*
2013	,	×	×	*	×	×	×	×	×	*	*	×	*	×	~
2012	(EN LIQUIDACION)	V	×	*	_	V	V	_	_	_	_	V	✓	V	V
2014		~	~	~	V	V	V	~	V	~	V	V	✓	V	V
2013	INDRA SISTEMAS, S.A.	~	~	~	V	V	~	~	V	~	V	V	V	V	V
2012		~	~	~	V	V	~	~	V	~	V	V	V	V	V
2014		×	~	_	V	V	~	~	V	~	V	V	V	V	V
2013	INDUSTRIA DE DISEÑO TEXTIL, S.A.	×	V	_	_	V	V	~	V	~	V	V	V	V	V
2012	_	×	V	_	V	V	V	_	V	~	V	V	V	V	V
2014		~	V	V	V	V	V	~	V	~	V	V	V	V	V
2013	INMOBILIARIA COLONIAL, S.A.	~	V	V	V	V	V	~	V	V	V	V	V	V	V
2012	_	· /	~	V	V	~	V	V	V	_	V	V	V	V	V
2014		V	~	V	V	V	V	V	V	_	_	V	V	V	*
	INMOBILIARIA DEL SUR, S.A.	V	~	V	V	V	V	V	V	_	_	V	V	V	*
2012	_	V	V	V	V	~	V	V	_	_	_	V	✓	V	*

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2014	INTERNATIONAL CONSOLIDATED	V	~	V	V	V	V	_	V	_	_	_	V	V	~
2013		~	V	V	V	V	V	_	V	_	_		V	V	V
2012	AIRLINES GROUP, S.A.	V	~	V	V	~	~	~	V	_	_	V	V	V	V
2014		~	V	V	V	_	×	_	_	_	_	V	V	V	V
2013	INVERFIATC, S.A.	~	V	V	V	_	×		_		_	V	V	V	V
2012		~	V	V	_	×	×	_	_	_	_	V	V	V	V
2014	INVERPYME, S.A.	V	×		V	×	V		_		_	×	×	×	×
2013		~	×	_	V	×	V	_	_	_	_	×	×	*	×
2012	(EN LIQUIDACIÓN)	~	×	_	_	×	×	_	_	_	V	_	×	V	×
2014	INIVER INFORME	~	V	_	V	*	~	_	_	_	_	V	V	V	~
2013	INYPSA INFORMES	~	V	_	×	~	~	~	_	_	_	V	V	V	~
2012	Y PROYECTOS, S.A.	~	V	_	_	~	~	~	_	_	_	V	V	V	~
2014		~	V	~	V	~	~	~	V	_	_	V	V	V	~
2013	JAZZTEL, PLC.	~	V	~	V	~	V	~	V	_	_	V	V	V	V
2012	·	~	V	~	_	*	V	~	V	_	_	V	V	V	V
2014	LA CEDA DE DADCELONA CA	×	*	*	×	*	×	_	×	_	_	×	*	×	×
2013	LA SEDA DE BARCELONA, S.A.	~	V	~		V	V	_	V	_	_		V	V	V
2012	(EN LIQUIDACIÓN)		V	V		V	V	_	V	_	_	V	V	V	V
2014		~	~	V	V	~	V	~	_	_	_	V	×	V	V
	LABORATORIO REIG JOFRE, S.A.	~	V	V	V	~	V	~	_	_	_	V	×	V	~
2012	,	~	V	V	V	~	V	~	_	_	_		×	V	*
2014	LABORATORIOS FARIAA SÉLITICOS	*	V	_	_	~	V	_	V	_	_		V	V	V
2013	LABORATORIOS FARMACÉUTICOS	*	V	_	_	V	V	_	V	_	_		V	V	V
2012	ROVI, S.A.	*	V	_	V	V	V	_	V	_	_		V	V	V
2014		V	V	V	V	V	V	_	_	V	V	V	V	V	V
2013	LAR ESPAÑA REAL ESTATE SOCIMI, S.A.														
2014		~	V	V	V	✓	V	V	V	V	V	V	✓	V	✓
2013	LIBERBANK, S.A.	~	V	V	~	V	V	V	V	V	V	V	V	V	~
2012															
2014		~	~	V	V	_	V	V	V	_	_	V	V	V	~
2013	LIBERTAS 7, S.A.	~	~	V	V	_	V	_	_	_	_	V	V	V	~
2012		~	V	~	V	*	V	_	_	_	_	V	V	V	~

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2014		V	~	V	V	×	V	V	V	_	_	×	V	V	×
2013	LINGOTES ESPECIALES, S.A.	~	~	V	V	×	V	V	V	_	_	×	V	V	×
2012	_	~	~	V	V	×	V	V	V	_	_	×	V	V	×
2014		×	×	V	_	×	V	_	_	_	_	×	V	V	~
2013	LIWE ESPAÑOLA, S.A.	×	×	~	_	×	V		_		_	×	V	V	V
2012	_	×	×	V	_	×	V	_	_	_	_	×	V	V	V
2014		~	V	~	_	V	~	~	V		V	_	V	V	V
2013	MAPFRE, S.A.	~	V	~		~	V	~	V	_	V		V	V	V
2012		~	V	~		~	V	V	V	×	V		V	V	V
2014	- MEDIASET ESPAÑA	~	V	_	V	_	V	~	V		V	V	V	V	V
	- MEDIASET ESPAINA	~	V	_	_		V	~	V		V	V	V	V	V
2013	COMUNICACIÓN, S.A.	~	V	_	_	*	V	_	V	_	V	V	V	V	V
2014	- Melia Hotels	~	×	~	V	V	V	~	V	_	_	V	V	V	V
2013		~	×	~	V	V	V	~	V		_	V	V	V	V
2012	INTERNATIONAL S.A.	~	×	V	V	V	V	~	V			V	V	V	V
2014		~	V	~	V	V	V	_	V	_	_	V	V	V	V
2013	MERLIN PROPERTIES, SOCIMI, S.A.														
2012															
2014	MINERALES Y PRODUCTOS	×	V	V	V	_	V		_		_	_	V	V	V
2013		×	V	_	V	*	V		_		_	<u> </u>	*	V	V
2012	DERIVADOS, S.A.	~	V	_	_	*	V	_	_		_	V	*	V	V
2014		~	V	V	V	V	V	~	V	_	_	<u> </u>	V	V	V
2013	MIQUEL Y COSTAS & MIQUEL, S.A.	~	V	~	V	V	V	~	V	_	_	<u> </u>	V	V	V
2012		~	V	~	_	V	V	~	V		_	_	V	V	V
2014		~	V	~	V	_	V	_	_	_	*	<u> </u>	V	V	*
2013	MOBILIARIA MONESA, S.A.	~	V	~	_	×	~		_		×	_	V	V	×
2012		~	V	~	_	×	V	_	_	_	*	<u> </u>	V	V	×
2014		~	×	~	V	V	V	~	×	~	_	_	V	×	×
2013	MONTEBALITO, S.A.	~	×	~	V	_	V	~	×	~	_	_	V	×	*
2012		· /	V	_	V	×	V	_	_	V	V	V	V	V	*
2014		V	~	V	V	V	V	V	V	_	_	V	V	V	~
	NATRA, S.A.	· /	V	V	V	V	V	V	V	_	_	V	V	V	~
2012	_	~	V	V	V	V	V	V	_	_	_	V	V	V	V

	29	30	31	32	33	34	35	36	37	38	39	40	41	42
Year Entity	Removal of indep. at end of tenure	Disclosure of circumstances harmful to the company's repute	Director opposition to proposals harmful to the corporate interest	Reasons for resignation before end of tenure	Delivery of shares, options or financial instruments solely to executives	External directors' remun.	"Remun. as % earnings"	Technical controls on variable remun.	Executive committee membership	Board kept informed of exec. cttee business	and control committee	Internal codes of conduct overseen by supervision and control committees	Audit committee skills and experience	Audit cttee oversight of internal audit function
2014	V	V	V	V	V	V	_	V	V	V	V	V	V	V
2013 NH HOTEL GROUP, S.A.	✓	✓	V	V	✓	V		V	~	V	V	✓	V	~
2012	V	V	V	V	×	V	_	V	V	V	V	V	V	~
2014	V	V	V	V	V	V	~	V	_	_	V	V	V	×
2013 NICOLAS CORREA, S.A.	V	V	V	V	V	V	~	V	_	_	V	V	V	×
2012	V	V	V	_	V	V	~	V	_	_	V	V	V	×
2014 NYESA VALORES	V	V		_	V	×		V	_	_	V	V	V	V
2013	V	V		_	V	×		V	_	_	V	V	V	V
2012 CORPORACIÓN, S.A.	*	V		_	V	V	×	V			V	V	V	V
2014	V	V	~	V	V	V	_	V	_		V	V	V	~
2013 OBRASCON HUARTE LAÍN, S.A.	V	V	~	V	V	V	_	V	~		~	V	V	V
2012	~	~	~	V	V	V	_	V	_	_	V	V	V	~
2014 PAREL ES VICARTONIES	V	~	~	V	V	V	_	_	~	V	_	V	V	~
2013 PAPELES Y CARTONES	~	~	~	V	V	V	_	_	~	V	_	V	V	~
2012 DE EUROPA, S.A.	V	V	~	V	V	V	_	_	×	~	_	V	V	V
2014	*	_	~	V	_	V	_	_	_	_		V	V	~
2013 PESCANOVA, S.A.	*	_	_	V	_	V	_	V	_	_		*	×	*
2012	*	<u> </u>	_	V	*	V	_	V	_	_		*	×	*
2014	V	~	V	_	_	V	V	V	_	_		V	V	×
2013 PRIM, S.A.	~	V	V	_	_	V	~	V	_	V		V	V	×
2012	*	~	V	_	*	V	×	V	_	_		*	V	×
2014 PROMOTORA DE	V		V	V	V	V	~	V		V	V	V	V	~
2013	~		V	V	*	V	×	V		V	V	V	V	~
2012 INFORMACIONES, S.A.	~	_	~	V	*	V	×	_	<u> </u>	V	V	V	V	~
2014	V	V	~	_	V	V	_	V	~	V	V	V	V	~
2013	~	V	V	_	V	V	_	V	~	V	V	V	V	V
2012 SEGURIDAD, S.A.		V	V	_	V	V	_	V	~	V		V	V	V
2014	V	V	V	V	*	V	_	V	~	×	×	V	V	~
2013 QUABIT INMOBILIARIA, S.A.		V	V	V	×	~	_	V	~	*	*	V	V	~
2012	~	V		V	*		_	V		*	V	<i>V</i>	V	~
2014	V	V		_			×	×		V		<i>V</i>	×	~
2013 REALIA BUSINESS, S.A.	~	V	_	_	_	V	×	×			V	<i>V</i>	×	~
2012	~	~	_	V	V	V	V	V		V	V	V	*	V

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2014 _{PED 1}	ELÉCTRICA	~	~	V	V	~	V	V	V	_	_	V	V	V	V
2013		~	V	~	V	V	V	~	V		_	V	✓	V	V
2012 CORF	PORACIÓN, S.A.	~	~	V	V	V	V	~	V	_	_	V	V	V	V
2014		~	~	V	V	V	V	~	V	V	V	V	V	V	V
2013 RENT	A 4 BANCO, S.A.	~	~	V	V	V	V	~	_	V	V	V	V	V	V
2012		~	~	V	_	V	V	~	_	V	V	V	V	V	V
2014 DENIT	A CORPORACIÓN REAL	~	~		V	V	V	~	V	_	_	_	V	V	V
2013 NEINT		~	~	_	V	_	V	~	V	_	_	_	V	V	×
2012 ESTA	TE, S.A.	~	~	_	_	V	V	~	_	_	_	_	V	V	V
2014		~	~	_	V	V	V	~	V	V	V	V	V	V	V
2013 REPS	OL, S.A	~	~	_	_	V	V	~	V	V	V	V	V	V	V
2012		~	V	_	_	V	V	~	V	V	V	V	V	V	V
2014		~	V	~	V	V	V	~	_	_	_		V	V	V
2013 REYA	L URBIS, S.A.	~	V	~	V	V	V	~	_	_	_	_	V	V	V
2012		~	~	V	V	V	V	~	_	_	_	_	V	V	V
2014		~	V	~	V	×	×	_	_	_	_	_	V	V	*
2013 S.A. F	RONSA	~	~	~	V	×	×	_	_	_	_	_	V	V	*
2012		~	~	~	V	×	×	_		_	_	_	V	V	*
2014		~	V	~	V	_	V	_	V	_	×	V	V	V	V
2013 SACY	'R, S.A.	~	V	~	V	_	V	_	V	<u> </u>	×	V	V	V	V
2012		~	~	V	V	V	V	_	V	_	*	V	V	V	V
2014 SAIN	T CROIX HOLDING	~	V	~	V	_	V	×	V	_	_	V	V	V	*
2013	OBILIER, SOCIMI, S.A.														
2014		~	~	V	V	V	V	_	V	V	V	V	V	V	V
2013 SERV	ICE POINT SOLUTIONS, S.A.	~	V	~	_	V	V	_	V	_	_	V	V	V	V
2012		~	~	V	_	V	V	_	V	_	_	V	V	V	V
2014		~	~	~	V	×	V	_		_	V	V	V	V	V
2013 SNIA	CE, S.A.	~	V	V	_	V	V	_	V		V	V	V	V	~
2012	•	~	~	V	_	V	V	_	V		V	V	V	V	V
2014	EDAD ANÓNIMA IIIII EDA	~	~	V	V	*	V	_	_		*		V	*	*
2013	EDAD ANÓNIMA HULLERA	~	V	V	V	*	V	_	_		*		V	V	*
2012 VASC	CO-LEONESA	V	V	*	V	×	V	_	_	_	*	_	V	V	*

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2014	SOLARIA ENERGÍA Y	V	~	V	V	×	V	_	_	_	_	_	V	V	~
2013		~	V	_	_	×	V	_	_	_	_	V	V	V	V
2012	MEDIOAMBIENTE, S.A.	~	V	_	_	×	V	_	_	_	_	V	V	V	V
2014		~	V	V	V	×	V	V	_	_	_	V	V	V	V
2013	SOTOGRANDE, S.A.	~	~	~	V	*	~	~	_	_	_	V	V	V	V
2012		~	~	V	V	*	~	V	_	_	_	_	✓	V	V
2014		~	V	~	_	~	V	~	V	_	_	V	✓	V	V
2013	TÉCNICAS REUNIDAS, S.A.	~	V	~	_	_	V	~	V	_	_	V	✓	V	V
2012		~	~	_	_	*	V	_	_	_	_	V	✓	V	V
2014	TECNOCOM,	~	~	~	V	✓	V	~	V	×	V	_	✓	V	V
2013	TELECOMUNICACIONES Y	~	~	~	_	✓	~	~	V	×	V	_	✓	V	V
	ENERGÍA, S.A.	~	~	V	V	V	~	V	V	_	V	_	V	~	~
2014		~	V	V	_	V	V	_	V	V	V	V	V	V	V
2013	TELEFÓNICA, S.A.	~	V	~	_	~	V	_	V	~	V	V	V	V	V
2012		~	~	V	V	V	V	_	V	V	V	V	V	V	~
2014		~	~	~	V	_	V	_	_	_	_	V	V	V	~
2013	TESTA INMUEBLES EN RENTA, S.A.	~	~	~	V	_	V	_	_	_	_	V	V	V	~
2012		~	~	~	V	V	V	_	V	_	_	V	V	V	~
2014		~	~	~	V	*	×	×	_	_	_	V	V	*	~
2013	TR HOTEL JARDÍN DEL MAR, S.A.	~	~	~	V	*	×	×		_	_	V	V	*	~
2012		~	~	V	V	V	~	~	_	_	_	V	V	*	~
2014		~	V	V	V	V	~	V	~	_	_	V	V	V	~
2013	TUBACEX, S.A.	~	V	V	V	V	~	V	V	_	_	V	V	V	V
2012		~	V	V	_	V	V	_	V	_	_	V	V	V	V
2014		~	V	~	V	×	V	_	V	V	V	V	V	V	V
2013	TUBOS REUNIDOS, S.A.	×	V	~	V	×	V	_	V	V	V	V	V	V	V
2012		×	V	V	_	×	V	_	V	V	V	V	V	V	V
2014	UNIÓN CATALANA	~	×	V	_	V	V	V	_	_	_	×	*	V	V
2013		~	×	V	_	V	V	V	_	_	_	×	*	V	V
2012	DE VALORES, S.A.	~	×	V	_	V	V	V	_	_	_	×	×	V	V
2014	UNIÓN EUROPEA DE	V	~	V	V	_	_	_	_	_	_	V	V	V	×
2013		V	~	V	V	_	_	_	_	_	_	V	V	V	×
2012	INVERSIONES, S.A.	V	V	V	V	×	×	_	_	_	_	V	✓	V	×

Comply: ✔ Partially comply: ▲ Non-compliant: ***** Not applicable: —

		29	30	31	32	33	34	35	36	37	38	39	40	41	42
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2014		V	V	V	V	V	V	V	V	_	_	_	V	V	V
2013 URALITA, S.A		~	~	V	V	V	V	V	V	_	_	_	✓	V	V
2012		~	~	~	V	V	~	~	V	_	_	V	✓	V	V
2014		~	~	~	×	_	_	~	V	*	V	×	✓	V	×
2013 URBAR INGE	NIEROS, S.A.	~	~	~	×	V	~	~	_	*	V	×	✓	V	×
2012		~	/	~	×	V	V	~	_	*	V	×	V	V	×
2014			/	~	V	V	V	~	_		_	_	*	V	×
2013 URBÁS GRUP	O FINANCIERO, S.A.		~	V	V	/	V	V	_	_	_		*	V	×
2012		~	~	V	V	/	V	V	_	_	_		*	V	×
2014 VÉRTICE TRES	SCIENTOS SESENTA		· ·	~		<i>'</i>	V		V		_	V	V	V	· ·
2013 GRADOS, S.A			· ·	~		V	V		V		_	V	V	V	· ·
2012	•	~	~	V	V	V	~	_	_	_	_	V	V	V	/
2014		~	~		_		~	_	V	_	_	V	V	V	V
2013 VIDRALA, S.A	١.	~	V		_	V	V		/	_	_	V	V	V	/
2012		~	/		_	V	V		V		_	V	V	V	~
2014			/	~	_	V	V	~	V	_	V	V	V	V	~
2013 VISCOFÁN, S.	A.	~	~	V		/	~	~	~	~	V	V	V	V	/
2012		~	V	V		/	~	~	_	~	V	V	V	V	/
2014			'	~	V	V	V	~	V	~	V	_	V	V	· ·
2013 VOCENTO, S.	A.		· ·	~		V	V	~	V	~	V	_	V	V	~
2012		· ·	· ·	~	V	V	V	~	V	~	V	_	V	V	V
2014			~	V	×	V	V	V	×	_	_	_	~	V	V
2013 ZARDOYA OT	TS, S.A.	~	~	V	×	V	V	V	×	_	_	_	✓	~	V
2012		~	~	V	×	V	V	V	×	_	_	_	✓	V	V
2014		~	~	V	_	V	V	_	V	*	*	_	*	V	V
2013 ZELTIA, S.A.		~	~	V	_	V	V	_	V	*	*	_	*	V	V
2012		~	V	_	_	V	V	_	V	×	×	_	×	V	~

		43	44	45	46	47	48	49	50	51	52	53
Year	Entity	Head of internal audit reporting to audit committee	Risk control and management policy	Audit committee functions	Any employee or senior officer able to call audit committee meeting	Audit committee pre-report to board	Annual accounts presented without qualifications	Nom. & remun. cttee membership	Nomination committee functions	Nomination committee consulted on matters concerning executive directors	Remun. committee functions	Remun. committee consulted on matters concerning executive directors and senior officers
2014		V	~	~	V	V	V	V	V	V	V	V
2013	ABENGOA, S.A.	V	V	V	V	V	V	V	~	V	V	✓
2012		V	V	V	V	V	V	V	~	V	V	V
2014		V	V	V	V	V	V	*	~	V	V	✓
2013	ABERTIS INFRAESTRUCTURAS, S.A.	V	V	V	V	V	V	×	~	V	V	✓
2012	_	V	V	V	V	V	V	×	~	V	V	V
2014		✓	✓	~	V	✓	✓	✓	~	V	V	✓
2013	ACCIONA, S.A.	✓	V	V	V	✓	V	✓	~	V	V	✓
2012		✓	V	V	V	✓	V	✓	~	V	V	✓
2014		V	V	~	V	✓	~	×	~	V	V	V
2013	ACERINOX, S.A.	V	V	~	V	_	~	×	~	V	V	V
2012		V	V	~	V	✓	~	×	~	V	V	V
2014	- ACS, ACTIVIDADES DE	✓	V	V	✓	✓	V	×	~	✓	V	✓
2013	CONCERNICACIÓN V CERVICIOS CA	✓	V	V	✓	✓	V	×	~	✓	V	✓
2012	CONSTRUCCIÓN Y SERVICIOS, S.A.	~	✓	~	✓	✓	V	×	~	✓	V	✓
2014		✓	~	_	✓	✓	V	~	_	V	V	✓
2013	ADOLFO DOMÍNGUEZ, S.A.	✓	~	_	✓	✓	V	~	_	V	V	✓
2012		✓	V	_	V	✓	V	✓	_	V	V	✓
2014	- ADVEO GROUP	✓	~	_	~	✓	V	×	~	V	V	✓
2013	INITEDMATICALLY CA	V	V	_	V	V	~	×	~	V	V	V
2012	INTERNATIONAL, S.A.	*	V	×	V	V	~	×	~	V	V	V
2014		✓	V	V	V	✓	V	V	~	✓	V	✓
2013	ALMIRALL, S.A.	✓	✓	~	✓	✓	V	×	~	✓	V	✓
2012		✓	✓	~	✓	✓	V	×	~	✓	V	✓
2014		*	_	_	✓	✓	V	✓	_	✓	V	✓
2013	ALZA REAL ESTATE, S.A.	×	<u> </u>	_	V	✓	✓	✓	_	V	V	_
2012		*	_	_	✓	✓	V	~	~	V	V	_
2014		✓	V	V	V	_	V	✓	_	V	V	✓
2013	AMADEUS IT HOLDING, S.A.	V	V	~	V	_	~	V	_	V	V	✓
2012		✓	✓	~	✓	_	V	✓	_	V	V	✓
2014		V	V	~	V	V	V	V	~	V	V	V
2013	AMPER, S.A.	V	V	~	V	V	V	V	~	V	V	V
2012		✓	✓	V	✓	✓	V	✓	V	V	V	V

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2014	_	V	V	~	V	V	V	V	V	V	V	✓
2013	APPLUS SERVICES, S.A.											
2012												
2014	- Atresmedia Corporación de		V	V	V	V	V	×	~	V	V	V
2013	MEDIOS DE COMUNICACIÓN, S.A.		V	V	V	V	V	×	~	V	V	✓
2012		V	V	V	V	V	V	*	~	V	V	✓
2014			V	V	V	V	V	V		· ·	V	
	AXIARE PATRIMONIO SOCIMI, S.A.											
2012												
2014			· ·	· ·	· ·	· ·		_		_		
	AYCO GRUPO INMOBILIARIO, S.A.		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<i>V</i>	_	_	_		
2012		· · ·	<u> </u>	· ·	· ·	<u> </u>	<i>V</i>					
2014		*	<u> </u>	<u> </u>	· · ·	<u> </u>	<i>V</i>	*	V	<u> </u>	<i>V</i>	<u> </u>
	AZKOYEN, S.A.	*	<u> </u>		*	· ·	<i>V</i>	*	<i>V</i>	· ·		<u> </u>
2012		*	<u> </u>		*	<u> </u>	<u> </u>	*		<u> </u>		<u> </u>
2014	- BANCO BILBAO VIZCAYA		<u> </u>			<u> </u>	<u> </u>			<u> </u>		
2013	ARGENTARIA, S.A.		<u> </u>	*		<u> </u>				<u> </u>		
2012		<u> </u>	<u> </u>			<u> </u>	<u> </u>			· ·		<u> </u>
2014			<u> </u>				<u> </u>	<u> </u>		· ·		
	BANCO DE SABADELL, S.A.					<u> </u>				· · · · · · · · · · · · · · · · · · ·		
2012		<u> </u>				<u> </u>				<u> </u>		
2014				V	V			<u> </u>		V	<i>V</i>	
	BANCO POPULAR ESPAÑOL, S.A.											
2012												
2014	BANCO SANTANDER, S.A.											
2012												
2013	BANKIA, S.A											
2012												
	BANKINTER, S.A.											
2013												
2012		•	•	•	₩	•	•	~	•	₩	₩	<u> </u>

		43	44	45	46	47	48	49	50	51	52	53
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2014		V	V	V	V	V	V	V	V	V	V	×
2013 BA	ARÓN DE LEY, S.A.	✓	✓	~	V	V	V	V	~	V	V	×
2012		V	✓	~	V	~	V	✓	~	✓	V	*
2014		~	V	V	V	V	V	✓	_	✓	V	✓
2013 BI	OSEARCH, S.A.	/	V	✓	V	/	/	~		V	V	✓
2012		V	V	✓	V	V	✓	~		V	V	✓
2014		*			✓	~	✓	*	~	✓	V	V
	ODEGAS BILBAÍNAS, S.A.	×			✓	~	✓	*	~	✓	V	V
2012		×			✓	~	✓	*	~	✓	V	V
2014		×	V	~	×	V	/	~	V	✓	~	✓
	ODEGAS RIOJANAS, S.A.	*	V	~	×	~	✓	V	V	✓	V	V
2012		×	V		*	V	V	V	~	V	~	V
2014 BC	OLSAS Y MERCADOS ESPAÑOLES,	/	V	~	V	V	V	V	~	V	~	V
2013 SE	DAD HOLDING DE MDOS	V	V	~	V	V	V	V	~	V	~	V
2012 Y	STMAS FIN., S.A.	~	✓	~	~	~	~	~	~	✓	V	✓
2014		V	V	V	V	V	V	V	V	V	~	V
2013 CA	AIXABANK, S.A.	V	V	V	V	V	V	×	V	V	~	V
2012		V	V	~	V	~	V	V	~	V	V	V
2014		×	×	_	V	×	V	V	~	V	~	V
2013 CA	ARTERA INDUSTRIAL REA, S.A.	×	V		V	×	V	V	~	V	~	V
2012		×	V	~	V	×	V	V	~	V	V	V
2014		V	V	~	V	V	✓	×	~	V	~	✓
2013 CE	EMENTOS MOLINS, S.A.	✓	V	~	✓	V	V	×	~	✓	V	V
2012		V	V	~	V	V	V	×	~	V	~	V
2014	EMENTOS PORTLAND	V	V	~	V	~	~	×	~	V	~	V
2013		V	V	~	V	~	V	×	~	V	~	V
2012 VA	ALDERRIVAS, S.A.	V	V	~	V	~	V	×	~	V	~	V
2014		✓	✓	~	V	V	V	×	~	V	V	V
2013 CI	IE AUTOMOTIVE, S.A.	V	✓	~	V	V	V	×	~	✓	~	V
2012		✓	V	V	V	V	V	*	~	V	V	V
2014		✓	V	✓	✓	V	V	V	V	✓	V	V
2013 CL	LÍNICA BAVIERA, S.A.	✓	V	V	✓	✓	V	✓	V	✓	V	V
2012		✓	V	V	V	V	V	V	~	V	V	V

	43	44	45	46	47	48	49	50	51	52	53
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2014	V	_	_	V	V	V	*	_	V	V	V
2013 CODERE, S.A.	✓	<u> </u>	<u> </u>	V	✓	V	✓	_	✓	V	V
2012	~			V	~	V	V		V	V	✓
2014 COMPAÑÍA DE DISTRIBUCIÓN		V	V	V	V	✓	×	~		V	/
2013 INTEGRAL LOGISTA											
2012 HOLDINGS, S.A.											
2014 COMPAÑÍA DE INVERSIONES	V	V	~	V	V	V	V	~	V	_	_
2013	V	V	~	V	V	V	V	~	V	_	_
2012 MOBILIARIAS BARCINO, S.A.	V	V	V	V	V	V	V	~	✓	_	_
2014 COMPAÑÍA ESPAÑOLA DE	×	✓	✓	V	<u> </u>	V	×	_	✓	_	×
2013	×	✓	✓	V	×	V	×	_	✓	<u> </u>	*
2012 VIVIENDAS EN ALQUILER, S.A.	*	✓	~	V	*	V	*	_	✓	_	*
2014 COMPAÑÍA LEVANTINA DE		~		V	V	V	*	V	V	~	
2013 EDIFICACIÓN Y OBRAS	~	V		V	V	✓	*	V	V	~	✓
2012 PÚBLICAS, S.A.	✓	~	<u> </u>	~	~	~	×	_	✓	V	V
2014 COMPAÑÍA LOGÍSTICA DE	V	V	~	V	V	V	×	_	V	V	V
2013	~	V	~	V	V	V	×	_	V	V	V
2012 HIDROCARBUROS CLH, S.A.	V	V	~	V	V	V	×	_	V	V	V
2014 COMPAÑÍA VINÍCOLA DEL NORTE	×	V	_	V	V	V	*	_	V	~	V
2013	×	V		V	V	V	×	_	V	V	V
2012 DE ESPAÑA, S.A.	×	V	_	V	V	V	×	_	✓	~	V
2014 CONSTRUCCIONES Y AUXILIAR DE	✓	✓	✓	V	✓	V	_	_	_	_	_
2013		✓	✓	V	✓	V	_	_	_	_	_
2012 FERROCARRILES, S.A	✓	✓	~	V	·	V	*	_	_	_	_
2014 CORPORACIÓN FINANCIERA		✓	~	V	~	V	~	~	✓	V	✓
2013		~	~	V	V	V	V	V	V	~	✓
2012 ALBA, S.A.	✓	✓	~	V	~	V	V	V	V	~	✓
2014	~	V	~	V	~	~	×	/	V	V	✓
2013 DEOLEO, S.A.	~	V	~	V	~	~	×	/	V	V	✓
2012	✓	✓	~	V	~	V	*	~	V	~	✓
2014 DESARROLLOS ESPECIALES DE	*	✓	_	V	~	~	*	~	V	V	✓
2013 CISTEMAS DE ANICI A IES SIA	×	✓	<u> </u>	V	~	V	×	V	V	V	V
2012 SISTEMAS DE ANCLAJES, S.A.	×	V		~	~	~	×	V	V	V	✓

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2014	DINAMIA CAPITAL PRIVADO, S.A.,	V	V	_	×	V	V	V	_	_	_	_
2013		V	V	_	*	V	V	V	_	<u> </u>	_	_
2012	SCR	~	*		×	~	~	✓	_	*		_
2014	DISTRIBUIDORA INTERNACIONAL	✓	✓	~	V	~	V	✓	_	✓	V	V
2013	DE ALIMENTACIÓN, S.A.	✓	✓	~	V	~	V	✓	_	✓	V	V
2012	DE ALIMENTACION, S.A.	✓	✓	_	V	~	V	✓	_	✓	V	V
2014	DOGI INTERNATIONAL	✓	✓	~	/	~	~	_	_	_		_
2013		✓	✓	~	V	~	V	_	_	_	_	_
2012	FABRICS, S.A.	~	V	~	/	~	~	_		_	_	_
2014	_			~	V	· ·	V	~	V	✓	V	V
2013	DURO FELGUERA, S.A.			~	V	· ·	V	✓	V	✓	V	V
2012				· ·	V	~	V	✓	V	✓	V	V
2014	_	~	✓	~	V	~	V	*	_	✓	V	V
2013	EBRO FOODS, S.A.	✓	✓	~	V	~	V	✓	_	✓	V	V
2012		✓	✓	~	V	~	V	✓	_	✓	V	V
2014	_	*	✓	~	V	~	V	*		_	_	_
2013	ECOLUMBER, S.A.	*	✓	~	V	~	V	×	_	_	_	_
2012		×	✓	~	V	✓	V	_		_	_	_
2014		V	~	~	V	~	V	×	✓	<u> </u>	V	✓
2013	ELECNOR, S.A.	V	~	~	V	~	V	×	~	<u> </u>	V	✓
2012		V	~	~	V	~	V	×	~	<u> </u>	V	✓
2014		V	~	~	V	~	V	~	~	V	V	V
2013	ENAGÁS, S.A.	V	V	~	V	V	~	V	~	V	V	V
2012		✓	✓	~	V	✓	~	✓	~	✓	V	✓
2014		V	V	~	V	V	V	×	~	V	V	V
2013	ENCE ENERGÍA Y CELULOSA, S.A.	V	V	~	V	~	V	×	~	V	V	V
2012		V	V	~	V	V	V	×	~	V	V	V
2014		V	V	V	V	V	V	V	_	V	V	✓
2013	ENDESA, S.A.	✓	V	V	V	V	V	×	_	V	V	V
2012	_	V	V	V	V	V	V	×	_	V	V	V
2014		V	V	V	V	V	V	V	~	V	V	V
2013	ERCROS, S.A.	V	V	V	V	V	V	V	~	V	V	V
2012	-	V	V	~	V	V	V	V	V	V	V	V

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2014		V	V	~	V	V	V	V	V	V	V	V
2013	FAES FARMA, S.A.	✓	✓	V	V	V	✓	✓	~	✓	V	✓
2012		×	V	/	V	V	~	V	~	V	V	V
2014	_		V	<u> </u>	V	V	V	V	~		V	V
2013	FERROVIAL, S.A.		V		/	V	V	V	V	V		V
2012		V	V		V	V	V	V	~	· ·		· ·
2014	- FERSA ENERGÍAS		V	V	V	V	V	V	~	· ·	V	V
2013	RENOVABLES, S.A.		V	V	V	V	V	V	~	<i>V</i>	V	V
2012	RENOVABLES, S.A.	V	V	~	V	V	V	V	~	✓	V	✓
2014	FINANZAS E INVERSIONES	*	V		/	V	V	V		<i>V</i>	V	V
2013		*	V		V	V	V	V		· ·	V	· ·
2012		*	V		/	V	V	V		V	V	V
2014	_			~	V	V	V	*	V	V	V	V
2013	FLUIDRA, S.A.			~	/	V	V	V	V	V	V	V
2012		V		~	/	V	V	V	V	V	'	V
2014	FOMENTO DE CONSTRUCCIONES		V	~	/	V	V	*	/	V	V	V
2013		V	✓	~	✓	~	✓	×	~	V	V	✓
2012	Y CONTRATAS, S.A.	V	✓	~	✓	~	✓	×	~	✓	V	✓
2014		✓	✓	~	~	✓	✓	✓	~	✓	V	✓
2013	FUNESPAÑA, S.A.	✓	✓	~	~	✓	✓	*	~	✓	V	✓
2012		✓	✓	~	~	✓	✓	*	~	✓	V	✓
2014	- GAMESA CORPORACIÓN	✓	✓	~	~	✓	✓	✓	~	✓	V	✓
2013	,	✓	✓	~	~	✓	✓	✓	~	✓	V	✓
2012	TECNOLÓGICA, S.A.	✓	✓	~	✓	✓	✓	✓	~	✓	V	✓
2014		✓	✓	~	~	✓	✓	✓	_	✓	V	✓
2013	GAS NATURAL SDG, S.A.	V	V	~	V	✓	V	✓	_	✓	V	✓
2012		V	V	~	V	✓	V	✓	_	✓	V	✓
2014	- General de Alquiler de	×	V	~	V	✓	V	_	×	*	×	*
2013		*	✓	~	~	✓	V		×	*	×	*
2012	MAQUINARIA, S.A.	*	V	V	✓	✓	✓	_	×	*	×	*
2014		V	V	V	V	V	V	V	_	V	V	V
2013	GRIFOLS, S.A.	V	V	V	V	V	V	V	_	V	V	V
2012	_	V	V	~	✓	✓	✓	V	_	V	V	V

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2014	GRUPO CATALANA	V	V	V	✓	V	V	×	V	V	V	V
2013		V	V	V	V	V	V	*	~	V	V	✓
2012	OCCIDENTE, S.A.	✓	V	V	V	V	V	×	~	✓	V	V
2014	GRUPO EMPRESARIAL		~	~	V	~	V	V	~	✓	V	✓
2013	SAN JOSÉ, S.A.	~	✓	V	V	~	V	V	~	✓	V	V
2012	012	~	✓	V	V	~	V	~	~	✓	V	V
2014		~	V	~	V	~	V	/	V	V	V	V
2013	GRUPO EZENTIS, S.A.	*	×	~	V	~	V	~	~	✓	V	V
2012		×	✓	~	V	~	V	~	~	✓	V	V
2014	HISPANIA ACTIVOS		✓	V	V	· ·	V	<i>∨</i>	V	*	V	×
2013												
2012												
2014		~	V	~	V	~	V	V	V	V	V	V
2013	IBERDROLA, S.A.	~	V	✓	✓	~	V	✓	V	V	V	V
2012		V	/	✓	✓	V	V	✓	V	V	V	✓
2014			/	✓	✓	V	✓	✓	V	V	V	✓
2013	IBERPAPEL GESTIÓN, S.A.		/	✓	✓	V	✓	✓	V	V	V	✓
2012		V	V	~	V	~	~	/	V	V	V	✓
2014	INDO INTERNACIONAL, S.A	*	×	×	×	×	×	×	*	*	×	×
2013	(EN LIQUIDACIÓN)		*	×	×	×	×	×	*	*	×	*
2012	(EN LIQUIDACION)	V	✓	V	V	· ·	V	×	V	✓	V	✓
2014		~	✓	V	V	~	V	×	~	✓	V	V
2013	INDRA SISTEMAS, S.A.	~	✓	V	V	V	V	V	~	✓	V	V
2012		V	✓	V	V	~	V	V	~	✓	V	V
2014		✓	~	✓	V	~	V	V	✓	✓	V	V
2013	INDUSTRIA DE DISEÑO TEXTIL, S.A.	✓	V	~	V	V	V	V	~	✓	V	V
2012		V	V	✓	V	V	✓	V	V	✓	V	✓
2014		✓	V	✓	V	V	✓	V	~	✓	V	✓
2013	INMOBILIARIA COLONIAL, S.A.	V	V	V	V	V	V	V	✓	V	V	✓
2012		V	V	V	V	V	V	*	✓	V	V	✓
2014		×	V	V	V	V	V	V	V	V	V	V
2013	INMOBILIARIA DEL SUR, S.A.	×	V	V	V	V	V	V	~	V	_	V
2012		*	V	V	V	V	V	V	V	V	V	V

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2014	INTERNATIONAL CONSOLIDATED	V	V	~	V	V	~	V	V	V	V	V
2013		V	V	~	V	~	✓	✓	~	V	V	✓
2012	AIRLINES GROUP, S.A.	✓	✓	×	V	~	~	V	~	✓	V	✓
2014		✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2013	INVERFIATC, S.A.	✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2012		✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2014	INVERPYME, S.A.	*	<u> </u>	×	×	×	✓	_		_	_	_
2013		*	_	×	×	×	✓	_		_	_	_
2012	(EN LIQUIDACIÓN)	*	✓	×	V	~	~	_		_	_	_
2014	INYPSA INFORMES	×	✓	~	V	V	V	V	~	✓	V	✓
2013			✓	~	V	✓	✓	✓	~	✓	~	✓
2012	012 Y PROYECTOS, S.A.	✓	✓	~	V	~	~	✓	~	✓	~	✓
2014		✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2013	JAZZTEL, PLC.	✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2012		✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2014	LA SEDA DE BARCELONA, S.A.	*	✓	×	×	×	×	×	*	×	×	*
2013		✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2012	(EN LIQUIDACIÓN)	✓	✓	~	V	✓	~	✓	~	✓	~	✓
2014		×	✓	V	V	~	~	×	✓	V	~	✓
2013	LABORATORIO REIG JOFRE, S.A.	×	✓	~	V	~	~	×	~	V	~	✓
2012		×	V	~	V	~	~	×	~	V	~	✓
2014	LABORATORIOS FARMACÉUTICOS	✓	V	~	V	~	~	~	~	V	~	✓
2013		✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2012	ROVI, S.A.	✓	✓	~	V	✓	✓	✓	~	✓	~	✓
2014	LAR ESPAÑA REAL ESTATE	✓	V	V	V	V	V	V	_	<u> </u>	<u> </u>	✓
2013	SOCIMI, S.A.											
2014		V	V	V	V	V	V	V	~	V	V	V
	LIBERBANK, S.A.		V	V	V	V	V	V	~	V	V	✓
2012	•											
2014		V		V	V	V	V	V		V	V	✓
	LIBERTAS 7, S.A.	~	V	V	V	V	~	V		V	V	V
2012	-	~	V	~	V	V	~	V		V	V	V

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2014		×	~	~	~	V	V	_	_	<u> </u>	_	_
2013	LINGOTES ESPECIALES, S.A.	×	V	V	V	V	V	<u> </u>	_	<u> </u>	_	_
2012		×	V	V	V	✓	V	_	_	_	_	_
2014		×	V	V	V	✓	V	_	_	_	_	_
2013	LIWE ESPAÑOLA, S.A.	×	V	V	V	✓	V	_	_	_	_	_
2012		*	✓	~	~	✓	V	_		_	_	_
2014		~	✓	~	✓	~	V	×	~	✓	V	✓
2013	MAPFRE, S.A.	✓	✓	~	✓	✓	V	×	~	✓	V	✓
2012		~	✓	~	✓	~	V	×	V	✓	V	✓
2014	- MEDIASET ESPAÑA		✓	~	~	✓	V	×	~	✓	V	✓
2013	,		✓	~	~	✓	V	×	~	✓	V	✓
2012	COMUNICACION, S.A.	✓	✓	~	~	✓	V	×	~	✓	V	✓
2014	- MELIA HOTELS	✓	✓	~	~	✓	V	V	~	✓	V	✓
2013			✓	V	✓	~	V	V	~	✓	V	✓
2012	INTERNATIONAL S.A.	V	✓	~	✓	V	V	~	V	✓	V	✓
2014		~	<u> </u>	~	✓	~	V	✓	~	✓	V	✓
2013	MERLIN PROPERTIES, SOCIMI, S.A.											
2012												
2014	- MINERALES Y PRODUCTOS		✓	~	✓	V	V	×	V	V	V	✓
2013			~	~	/	V	✓	×	V	V	V	✓
2012	DERIVADOS, S.A.	V	V	/	V	V	V	×	~	✓	/	V
2014			V	~	/	V	✓	×	V	V	V	✓
2013	MIQUEL Y COSTAS & MIQUEL, S.A.	~	V	/	V	V	V	×	~	V	V	V
2012		V	V		/	V	✓	×	V	V	V	✓
2014		*	✓	_	×	_	V	~	V	✓	×	_
2013	MOBILIARIA MONESA, S.A.	*	✓	_	×	_	V	✓	V	✓	×	_
2012		×	✓	_	✓	~	V	✓	~	✓	×	_
2014			✓	V	✓	×	×	V	_	✓	V	✓
2013	MONTEBALITO, S.A.	_	V	~	✓	×	×	V	_	✓	V	✓
2012		×	V	<u> </u>	V	V	V	V	×	×	V	✓
2014		V	V	V	V	V	V	V	~	V	V	✓
2013	NATRA, S.A.	V	V	V	V	V	V	V	~	V	V	✓
2012		V	V	V	V	V	V	*	~	V	V	✓

		43	44	45	46	47	48	49	50	51	52	53
Year	Entity	Head of internal audit reporting to audit committee	Risk control and management policy	Audit committee functions	Any employee or senior officer able to call audit committee meeting	Audit committee pre-report to board	Annual accounts presented without qualifications	Nom. & remun. cttee membership	Nomination committee functions	Nomination committee consulted on matters concerning executive directors	Remun. committee functions	Remun. committee consulted on matters concerning executive directors and senior officers
2014	_	V	V	V	✓	V	V	×	V	V	V	V
2013	NH HOTEL GROUP, S.A.	✓	V	V	V	V	✓	*	~	✓	V	V
2012		✓	✓	V	V	~	V	×	~	✓	V	✓
2014	_	*	✓	~	V	✓	✓	V	~	✓	V	✓
2013	NICOLAS CORREA, S.A.	*	✓	~	V	✓	✓	V	~	✓	V	✓
2012		×	✓	~	V	✓	✓	V	~	✓	V	✓
2014	NYESA VALORES	✓	✓	_	V	_	V	×	~	✓	V	✓
2013		✓	✓	_	V	_	V	×	~	✓	V	✓
2012	CORPORACIÓN, S.A.	✓	✓	_	V	✓	V	V	~	*	V	*
2014		✓	~	V	V	~	✓	V	~	✓	V	V
2013	OBRASCON HUARTE LAÍN, S.A.		✓	~	V	✓	~	V	~	✓	V	✓
2012		✓	✓	~	V	~	✓	V	~	✓	V	✓
2014	PAPELES Y CARTONES	✓	✓	~	V	✓	~	×	~	✓	V	✓
2013		✓	V	V	V	V	V	*	~	✓	V	✓
2012	DE EUROPA, S.A.	✓	✓	~	V	✓	✓	×	~	✓	V	✓
2014		✓	✓	_	V	✓	✓	_		_	_	_
2013	PESCANOVA, S.A.	×	×	_	×	_	*	V	*	*	_	×
2012		*	×	_	×	_	*	V	*	*	_	×
2014		×	✓	_	✓	✓	✓	×	✓	✓	V	V
2013	PRIM, S.A.	×	~	_	V	~	✓	_	~	✓	V	V
2012		*	V	<u> </u>	V	V	✓	✓	~	V	V	V
2014	PROMOTORA DE	✓	~	~	V	~	✓	*	~	✓	V	V
2013		V	V	~	V	V	V	V	~	V	V	V
2012	INFORMACIONES, S.A.	V	V	~	V	V	V	×	~	V	V	V
2014	PROSEGUR, COMPAÑIA DE	V	V	~	V	V	V	V	~	V	V	V
2013		V	V	~	V	~	V	V	~	V	V	V
2012	SEGURIDAD, S.A.	V	V	~	V	V	V	*	~	✓	V	V
2014		×	~	~	V	~	✓	V	~	✓	V	V
2013	QUABIT INMOBILIARIA, S.A.	*	✓	V	V	~	V	✓	V	V	~	✓
2012		×	V	V	V	V	V	V	~	V	V	V
2014		V	V	V	V	V	V	×	~	V	V	V
2013	REALIA BUSINESS, S.A.	· ·	V	V	V	V	V	×	V	V	V	V
2012		V	V	V	V	V	V	×	V	V	V	V

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2014	RED ELÉCTRICA	V	V	V	✓	V	V	V	V	V	V	V
2013	CORPORACIÓN, S.A.	V	V	V	V	V	V	V	~	V	V	✓
		✓	~	~	V	~	V	V	V	✓	V	✓
2014	<u> </u>	✓	✓	~	V	V	V	V	V	✓	V	✓
2013	RENTA 4 BANCO, S.A.	✓	✓	V	V	~	V	V	V	✓	V	✓
2012	!	✓	✓	~	V	~	V	V	V	✓	V	✓
2014	RENTA CORPORACIÓN REAL	✓	✓	/	V	~	V	~	~	✓	V	V
2014 2013 2012	FETATE CA	*	✓	~	V	~	V	×	~	✓	V	✓
2012	ESTATE, S.A.	✓	V	✓	V	V	~	×	~	✓	V	V
2014	<u> </u>		✓	· ·	V	· ·	V	~	V	✓	V	✓
2013	REPSOL, S.A		/	· ·	V	· ·	V	~	_	✓	V	✓
2012		✓	✓	~	V	~	V	V	_	✓	V	✓
2014	<u>. </u>		✓	V	V	~	V	_	~	✓	V	✓
2013	REYAL URBIS, S.A.	✓	✓	_	V	V	V	_	V	✓	V	✓
2012	!	✓	✓	_	V	~	V	_	V	✓	V	✓
2014	<u>.</u>	*	✓	×	V	~	V	×	V	✓	_	_
2013	S.A. RONSA	*	✓	×	V	~	V	×	~	✓	_	_
2012		×	✓	×	V	~	V	×	~	✓	_	_
2014		V	~	V	V	~	V	×	_	✓	V	✓
2013	SACYR, S.A.	V	~	V	V	~	V	×	_	✓	V	✓
2012	!	V	~	~	V	V	V	×	_	~	V	✓
2014	SAINT CROIX HOLDING	<u> </u>	~	~	V	V	V	V	~	V	V	✓
2013	- IMMORILIED COCIMIL CA											
2012	IMMOBILIER, SOCIMI, S.A.											
2014		_	✓	~	V	V	V	V		✓	V	✓
2013	SERVICE POINT SOLUTIONS, S.A.	✓	✓	~	V	V	V	V		✓	V	✓
2012		✓	✓	~	V	V	V	V		✓	V	✓
2014		✓	✓	~	V	V	V	V	~	✓	V	✓
2013	SNIACE, S.A.	✓	✓	V	V	V	V	V	V	✓	V	✓
2012		V	V	V	V	V	V	V	V	V	V	✓
2014	SOCIEDAD ANÓNIMA HULLERA	_	V	_	V	V	V	*	×	V	V	✓
2013	- SOCIEDAD ANOMINA HOLLENA	_	V	_	V	V	V	*	×	V	V	✓
2012	VASCO-LEONESA	_	V	_	V	V	V	×	×	V	V	V

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2014	- Solaria energía y	V	V	V	✓	V	V	×	V	V	V	V
2013	MEDIOAMBIENTE, S.A.	✓	✓	~	V	V	V	×	~	✓	V	✓
2012	MEDIOAMBIENTE, S.A.	V	✓	~	V	~	V	✓	~	✓	V	✓
2014	_	~	✓	~	V	~	V	*	~	✓	V	✓
2013	SOTOGRANDE, S.A.	~	✓	✓	V	~	V	×	~	✓	V	✓
2012		V	~	V	V	~	V	*	V	✓	V	✓
2014		V	✓	V	V	~	V	✓	~	✓	V	✓
2013	TÉCNICAS REUNIDAS, S.A.		V	~	V	V	~	V	V	V	V	V
2012		V	V	~	V	V	~	V		V	V	V
2014	TECNOCOM,		V	V	×	· ·	V	*		✓	V	✓
2013	TELECOMUNICACIONES Y		V	V	×		V	*	_	✓	V	✓
2012	ENERGÍA, S.A.	~	~	~	×	_	✓	×	_	V	V	✓
2014	·	V	V	V	V	V	V	V	~	V	V	V
2013	TELEFÓNICA, S.A.	V	V	V	V	V	V	V	~	V	V	V
2012	- ·	V	V	~	V	V	V	V	~	V	V	V
2014		V	V	V	V	V	V	V	_	V	V	✓
2013	TESTA INMUEBLES EN RENTA, S.A.	V	V	V	V	V	V	V	_	V	V	✓
2012		V	V	V	V	V	V	V	_	V	V	✓
2014		V	V	V	V	V	V	V	V	V	V	V
2013	TR HOTEL JARDÍN DEL MAR, S.A.	V	V	~	V	~	V	V	V	V	V	V
2012	_	V	V	V	V	~	V	V	V	V	V	✓
2014		V	V	~	V	V	V	V	V	V	V	V
2013	TUBACEX, S.A.	V	V	V	V	V	V	V	V	V	V	V
2012		V	V		V	V	V	V	V	V	V	V
2014		V	V		V	~	V	×	~	V	V	V
2013	TUBOS REUNIDOS, S.A.	V	V		V	V	V	*	V	V	V	V
2012	_	V	V		V	~	V	×	~	V	V	V
2014	- UNIÓN CATALANA	V	×	V	V	×	V	_	_	_	_	_
2013		✓	×	V	V	*	V	_	_	_	_	_
2012	DE VALORES, S.A.	✓	V	V	V	*	V	_	_	_	_	_
2014	- UNIÓN EUROPEA DE	×	V	✓	✓	V	V	V	×	_	_	_
2013		*	V	✓	V	V	V	V	_	_	_	_
2012	INVERSIONES, S.A.	*	V	V	V	V	V	V	_	_	_	_

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2014	_	V	V	V	V	V	V	V	V	V	V	V
2013	URALITA, S.A.	✓	✓	✓	✓	✓	V	×	~	V	V	✓
2012		✓	✓	✓	✓	✓	V	×	~	✓	V	✓
2014	_	*	✓	_	✓	✓	V	×	~	V	V	✓
2013	URBAR INGENIEROS, S.A.		✓	_	✓	✓	✓	✓	~	✓	V	✓
2012		_	*	_	✓	✓	✓	✓	~	✓	V	✓
2014		*	✓	✓	✓	_	V	×	~	✓	V	✓
2013	URBÁS GRUPO FINANCIERO, S.A.	*	V	~	✓	_	✓	×	~	✓	V	✓
2012		*	V	_	✓	_	✓	×	~	✓	V	V
2014	VÉRTICE TRESCIENTOS SESENTA		✓	✓	✓	✓	V	✓	~	V	V	✓
2013			✓	✓	✓	✓	V	✓	~	✓	V	✓
2012	GRADOS, S.A.	✓	✓	✓	✓	✓	✓	✓	~	✓	V	✓
2014	_	✓	✓	✓	✓	✓	~	×	~	✓	V	✓
2013	VIDRALA, S.A.	✓	✓	✓	✓	✓	~	×	~	✓	V	✓
2012		✓	✓	✓	✓	✓	✓	×	~	✓	V	✓
2014		✓	✓	✓	✓	✓	✓	✓	~	✓	V	✓
2013	VISCOFÁN, S.A.	✓	✓	✓	✓	✓	V	✓	~	✓	V	✓
2012		✓	✓	✓	✓	✓	V	✓	~	✓	V	✓
2014		✓	✓	✓	✓	✓	V	×	~	✓	V	✓
2013	VOCENTO, S.A.	✓	✓	<u> </u>	✓	✓	V	×	~	✓	V	✓
2012		V	V	_	V	V	V	×	~	V	V	V
2014		V	V	V	V	V	V	×	~	V	_	_
2013	ZARDOYA OTIS, S.A.	V	V	V	V	V	V	×	~	V	_	_
2012		V	V	V	V	V	V	×	~	V	_	_
2014		V	_	_	V	_	V	V	_	V	_	V
2013	ZELTIA, S.A.	V		_	V	_	V	V	_	V	_	V
2012		V	<u> </u>	<u> </u>	V	<u> </u>	V	V	<u> </u>	✓		V